1 Financial Highlights

1. Thatclatrightghis												
	IFRS											
(Yen in millions)		FY2021			FY2022			FY2023			FY2024	
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)
Net Sales	910,668	1,007,506	1,918,174	1,118,571	1,111,456	2,230,027	1,157,448	1,189,711	2,347,159	1,300,000	1,200,000	2,500,000
Operating Profit	89,144	81,230	170,374	88,670	1,253	89,923	115,309	47,245	162,554	115,000	125,000	240,000
(Operating Profit Ratio)	9.8%	8.1%	8.9%	7.9%	0.1%	4.0%	10.0%	4.0%	6.9%	8.8%	10.4%	9.6%
Profit Before Income Taxes	87,103	82,929	170,032	110,677	-242	110,435	144,886	57,481	202,367	130,000	120,000	250,000
Profit attributable to owners of the parent	66,612	69,147	135,759	80,571	(43,589)	36,982	105,710	19,189	124,899	97,000	88,000	185,000
EPS (Basic) (Yen)	113.79	118.61	232.40	139.77	(75.51)	64.26	183.97	33.40	217.37	168.81	153.15	321.96
Dividend Per Share (Yen)	30.00	35.00	65.00	35.00	35.00	70.00	35.00	40.00	75.00	40.00	40.00	80.00

Notes: Each of the shares of the Company's common stock held by shareholders included or recorded in the final register of sharehold ers as of the record date of September 30, 2024 will be split into two shares (Effective date is October 1, 2024). The "EPS (Basic)" and the "Dividend Per Share (Yen)" in the consolidated performance fo recast do not consider the share split.

	IFRS											
(Yen in millions)	FY2022					FY2	2023		FY2024			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q(e)	3Q(e)	4Q(e)
Net Sales	530,183	588,388	568,002	543,454	564,362	593,086	587,625	602,086	648,166			
Operating Profit	38,696	49,974	26,487	(25,234)	60,176	55,133	52,469	(5,224)	60,259			
(Operating Profit Ratio)	7.3%	8.5%	4.7%	-4.6%	10.7%	9.3%	8.9%	-0.9%	9.3%			
Profit Before Income Taxes	51,025	59,652	22,020	(22,262)	86,105	58,781	47,315	10,166	78,603			
Profit attributable to owners of the parent	36,613	43,958	16,203	(59,792)	64,066	41,644	38,979	(19,790)	56,044			
EPS (Basic) (Yen)	63.35	76.45	28.19	(104.07)	111.50	72.47	67.84	(34.44)	97.54			

2 Calca and Operating Profit (OR) by Product Category

2. Sales and Operating Profit (OP) by Product Category														
		IFRS												
(Yen in millions)		FY2021				FY2022			FY2023			FY2024		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	
Small Precision Motors	Sales	205,111	219,796	424,907	225,441	199,857	425,298	204,055	211,654	415,709				
Official Frecision Motors	OP	23,095	19,343	42,438	23,960	2,714	26,674	16,685	20,789	37,474				
Automotive Products	Sales	197,197	220,446	417,643	254,150	265,504	519,654	282,176	298,733	580,909				
Automotive Floducts	OP	8,337	2,338	10,675	5,463	(47,754)	(42,291)	16,363	(47,555)	(31,192)				
Appliance, Commercial and	Sales	378,021	408,567	786,588	453,396	460,590	913,986	479,663	486,419	966,082				
Industrial Products	OP	40,528	37,639	78,167	38,292	32,525	70,817	58,624	56,250	114,874				
Machinery	Sales	95,365	120,223	215,588	142,039	141,681	283,720	146,254	152,121	298,375				
Wacilliery	OP	19,446	21,786	41,232	20,336	15,050	35,386	23,302	20,565	43,867				
Electronic & Optical Components	Sales	33,146	36,553	69,699	41,501	41,510	83,011	42,986	38,853	81,839				
Electronic & Optical Components	OP	4,446	6,583	11,029	7,694	5,888	13,582	7,823	5,391	13,214				
Others	Sales	1,828	1,921	3,749	2,044	2,314	4,358	2,314	1,931	4,245				
Olliela	OP	191	143	334	229	245	474	239	110	349				
Eliminations/Corporate	OP	(6,899)	(6,602)	(13,501)	(7,304)	(7,415)	(14,719)	(7,727)	(8,305)	(16,032)				

(Yen in millions)		IFRS											
		FY2022					FY2	023		FY2024			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q(e)	3Q(e)	4Q(e)
Small Precision Motors	Sales	110,489	114,952	107,211	92,646	94,670	109,385	106,536	105,118	118,513			
Sitiali Fredision Motors	OP	12,956	11,004	4,888	(2,174)	5,919	10,766	12,362	8,427	13,101			ĺ
Automotive Products	Sales	113,280	140,870	140,359	125,145	137,600	144,576	151,990	146,743	165,639			
Automotive Floudcis	OP	(32)	5,495	(8,025)	(39,729)	11,028	5,335	6,104	(53,659)	13,993			ĺ
Appliance, Commercial and	Sales	222,686	230,710	227,908	232,682	238,879	240,784	237,528	248,891	265,626			
Industrial Products	OP	17,903	20,389	20,631	11,894	30,905	27,719	27,358	28,892	26,550			ĺ
Machinery	Sales	63,537	78,502	68,838	72,843	70,167	76,087	70,759	81,362	75,489			
Iviacilliery	OP	7,463	12,873	9,033	6,017	11,176	12,126	7,744	12,821	8,065			ĺ
Electronic & Optical Components	Sales	19,235	22,266	22,612	18,898	21,858	21,128	19,768	19,085	21,997			
Liectionic & Optical Components	OP	3,453	4,241	4,584	1,304	4,213	3,610	3,203	2,188	2,877			ĺ
Others	Sales	956	1,088	1,074	1,240	1,188	1,126	1,044	887	902			
Others	OP	84	145	79	166	166	73	36	74	72			ĺ
Eliminations/Corporate	OP	(3,131)	(4,173)	(4,703)	(2,712)	(3,231)	(4,496)	(4,338)	(3,967)	(4,399)			

Notes: NIDEC adopts the provisions of IFRS 3 "Business Combinations".

(1) Purchase price allocation to the assets and the liabilities
During the three months ended June 30, 2024, NIDEC revised its valuation of the assets acquired and the liabilities assumed upon the share acquisition of Automatic Feed Company, Lasercoil Technologies
LLC and Automatic Leasing Company, NIDEC's consolidated financial statements for the year ended March 31, 2024 reflect the revision of the initially allocated amounts of acquisition price as NIDEC revised
the provisional accounting treatment for the business combination.

Of the assets acquired and the liabilities assumed upon the acquisitions of companies in the year ended March 31, 2024, and he three months ended June 30, 2024, the assets and liabilities which are
currently under evaluation have been recorded on NIDEC's consolidated statements of financial position based on provisional management estimation as of June 30, 2024.

NIDEC acquired a controling interest in Nidec PSA emotors SAS, an equity-method affiliate of NIDEC, and made it a consolidated subsidiary as of April 1, 2024. Correspondingly, NIDEC recognized gain on step acquisitions of ¥10,088 million as a result of remeasuring the shares of the said company held by the end of the previous fiscal year in fair value on the acquisition date. Gain on step acquisitions are

3. Capital Expenditure, Depreciation, R&D													
		IFRS											
(Yen in millions)		FY2021			FY2022			FY2023			FY2024		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)	
Capital Expenditure	44,657	53,923	98,580	66,649	71,165	137,814	54,634	57,415	112,049	65,000	65,000	130,000	
Depreciation	50,350	54,582	104,932	58,320	61,202	119,522	61,841	69,852	131,693	65,000	65,000	130,000	
R&D	37,739	40,276	78,015	38,742	42,595	81,337	40,845	40,210	81,055	45,000	50,000	95,000	