

Supplementary Financial Data  
 <Fiscal 1st Quarter (April – June) of Year Ending March 31, 2024>

July 20, 2023

1. Financial Highlights

(Yen in millions)	IFRS											
	FY2020			FY2021			FY2022			FY2023		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)
Net Sales	751,794	866,270	1,618,064	910,668	1,007,506	1,918,174	1,130,767	1,112,057	2,242,824	1,000,000	1,200,000	2,200,000
Operating Profit	69,174	90,796	159,970	89,144	81,230	170,374	96,368	3,713	100,081	100,000	120,000	220,000
(Operating Profit Ratio)	9.2%	10.5%	9.9%	9.8%	8.1%	8.9%	8.5%	0.3%	4.5%	10.0%	10.0%	10.0%
Profit Before Income Taxes	65,999	86,938	152,937	87,103	82,929	170,032	118,375	2,218	120,593	95,000	115,000	210,000
Profit attributable to owners of the parent	48,778	73,167	121,945	66,612	69,147	135,759	86,649	(41,646)	45,003	74,000	91,000	165,000
EPS (Basic) (Yen)	83.28	124.91	208.19	113.79	118.61	232.40	150.31	(72.12)	78.19	128.79	158.37	287.16
Dividend Per Share (Yen)	30.00	30.00	60.00	30.00	35.00	65.00	35.00	35.00	70.00	35.00	35.00	70.00

(Yen in millions)	IFRS											
	FY2021				FY2022				FY2023			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	447,470	463,198	496,542	510,964	540,369	590,398	568,980	543,077	566,055			
Operating Profit	44,555	44,589	44,343	36,887	44,660	51,708	28,036	(24,323)	60,152			
(Operating Profit Ratio)	10.0%	9.6%	8.9%	7.2%	8.3%	8.8%	4.9%	-4.5%	10.6%			
Profit Before Income Taxes	43,752	43,351	42,307	40,622	56,989	61,386	23,569	(21,351)	86,081			
Profit attributable to owners of the parent	33,451	33,161	32,700	36,447	41,321	45,328	17,428	(59,074)	64,041			
EPS (Basic) (Yen)	57.14	56.65	55.94	62.70	71.50	78.83	30.32	(102.82)	111.45			

2. Sales and Operating Profit (OP) by Product Category

(Yen in millions)		IFRS											
		FY2020			FY2021			FY2022			FY2023		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	223,462	220,136	443,598	205,111	219,796	424,907	226,311	199,022	425,333			
	OP	33,099	33,824	66,923	23,095	19,343	42,438	24,035	2,645	26,680			
Automotive Products	Sales	149,135	208,940	358,075	197,197	220,446	417,643	254,150	265,504	519,654			
	OP	4,397	15,129	19,526	8,337	2,338	10,675	5,463	(47,754)	(42,291)			
Appliance, Commercial and Industrial Products	Sales	273,334	328,277	601,611	378,021	408,567	786,588	453,396	460,590	913,986			
	OP	22,022	31,003	53,025	40,528	37,639	78,167	38,292	32,525	70,817			
Machinery	Sales	74,650	75,925	150,575	95,365	120,223	215,588	153,365	143,117	296,482			
	OP	12,323	14,041	26,364	19,446	21,786	41,232	27,959	17,579	45,538			
Electronic & Optical Components	Sales	29,607	31,217	60,824	33,146	36,553	69,699	41,501	41,510	83,011			
	OP	3,317	2,998	6,315	4,446	6,583	11,029	7,694	5,888	13,582			
Others	Sales	1,606	1,775	3,381	1,828	1,921	3,749	2,044	2,314	4,358			
	OP	181	210	391	191	143	334	229	245	474			
Eliminations/Corporate	OP	(6,165)	(6,409)	(12,574)	(6,899)	(6,602)	(13,501)	(7,304)	(7,415)	(14,719)			

(Yen in millions)		IFRS											
		FY2021				FY2022				FY2023			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Small Precision Motors	Sales	101,306	103,805	116,114	103,682	111,122	115,189	107,471	91,551	95,760			
	OP	12,305	10,790	14,031	5,312	13,030	11,005	4,882	(2,237)	6,001			
Automotive Products	Sales	97,747	99,450	103,921	116,525	113,280	140,870	140,359	125,145	137,600			
	OP	4,892	3,445	2,492	(154)	(32)	5,495	(8,025)	(39,729)	11,028			
Appliance, Commercial and Industrial Products	Sales	186,432	191,589	197,757	210,810	222,686	230,710	227,908	232,682	238,879			
	OP	19,619	20,909	17,388	20,251	17,903	20,389	20,631	11,894	30,905			
Machinery	Sales	44,651	50,714	58,889	61,334	73,090	80,275	69,556	73,561	70,770			
	OP	8,609	10,837	10,633	11,153	13,353	14,606	10,588	6,991	11,059			
Electronic & Optical Components	Sales	16,417	16,729	18,842	17,711	19,235	22,266	22,612	18,898	21,858			
	OP	2,302	2,144	2,903	3,680	3,453	4,241	4,584	1,304	4,224			
Others	Sales	917	911	1,019	902	956	1,088	1,074	1,240	1,188			
	OP	88	103	133	10	84	145	79	166	166			
Eliminations/Corporate	OP	(3,260)	(3,639)	(3,237)	(3,365)	(3,131)	(4,173)	(4,703)	(2,712)	(3,231)			

3. Capital Expenditure, Depreciation, R&D

(Yen in millions)		IFRS											
		FY2020			FY2021			FY2022			FY2023		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)
Capital Expenditure		47,529	41,382	88,911	44,657	53,923	98,580	66,649	71,165	137,814	50,000	50,000	100,000
Depreciation		47,990	48,812	96,802	50,350	54,582	104,932	58,320	61,149	119,469	60,000	60,000	120,000
R & D		31,242	36,038	67,280	37,739	40,276	78,015	38,742	42,595	81,337	40,000	48,000	88,000