

Supplementary Financial Data  
 <Fiscal 4th Quarter (January – March) of Year Ended March 31, 2023>

April 24, 2023

1. Financial Highlights

(Yen in millions)	IFRS											
	FY2019			FY2020			FY2021			FY2022		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Net Sales	751,277	783,523	1,534,800	751,794	866,270	1,618,064	910,668	1,007,506	1,918,174	1,130,767	1,112,057	2,242,824
Operating Profit	61,787	46,771	108,558	69,174	90,796	159,970	89,144	81,230	170,374	96,368	3,713	100,081
<i>(Operating Profit Ratio)</i>	8.2%	6.0%	7.1%	9.2%	10.5%	9.9%	9.8%	8.1%	8.9%	8.5%	0.3%	4.5%
Profit Before Income Taxes	63,330	41,830	105,160	65,999	86,938	152,937	87,103	82,929	170,032	118,375	2,218	120,593
Profit attributable to owners of the parent	27,227	31,232	58,459	48,778	73,167	121,945	66,612	69,147	135,759	86,649	(41,646)	45,003
EPS (Basic) (Yen) *	46.26	53.10	99.37	83.28	124.91	208.19	113.79	118.61	232.40	150.31	(72.12)	78.19
Dividend Per Share (Yen)*	27.50	30.00	57.50	30.00	30.00	60.00	30.00	35.00	65.00	35.00	35.00	70.00

(Yen in millions)	IFRS											
	FY2020				FY2021				FY2022			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	336,876	414,918	433,197	433,073	447,470	463,198	496,542	510,964	540,369	590,398	568,980	543,077
Operating Profit	27,793	41,381	46,335	44,461	44,555	44,589	44,343	36,887	44,660	51,708	28,036	(24,323)
<i>(Operating Profit Ratio)</i>	8.3%	10.0%	10.7%	10.3%	10.0%	9.6%	8.9%	7.2%	8.3%	8.8%	4.9%	-4.5%
Profit Before Income Taxes	27,410	38,589	43,315	43,623	43,752	43,351	42,307	40,622	56,989	61,386	23,569	(21,351)
Profit attributable to owners of the parent	20,058	28,720	34,837	38,330	33,451	33,161	32,700	36,447	41,321	45,328	17,428	(59,074)
EPS (Basic) (Yen)*	34.24	49.03	59.48	65.44	57.14	56.65	55.94	62.70	71.50	78.83	30.32	(102.82)

\*Adjusted based on the 2-for-1 split implemented as of April 1, 2020. "EPS" and "Dividends" are expressed assuming that the stock split occurred at the beginning of FY2019.

2. Sales and Operating Profit (OP) by Product Category

(Yen in millions)		IFRS											
		FY2019			FY2020			FY2021			FY2022		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	219,810	204,478	424,288	223,462	220,136	443,598	205,111	219,796	424,907	226,311	199,022	425,333
	OP	24,989	20,127	45,116	33,099	33,824	66,923	23,095	19,343	42,438	24,035	2,645	26,680
Automotive Products	Sales	150,832	182,409	333,241	149,135	208,940	358,075	197,197	220,446	417,643	254,150	265,504	519,654
	OP	13,582	7,614	21,196	4,397	15,129	19,526	8,337	2,338	10,675	5,463	(47,754)	(42,291)
Appliance, Commercial and Industrial Products	Sales	270,580	292,024	562,604	273,334	328,277	601,611	378,021	408,567	786,588	453,396	460,590	913,986
	OP	18,615	15,325	33,940	22,022	31,003	53,025	40,528	37,639	78,167	38,292	32,525	70,817
Machinery	Sales	76,980	72,760	149,740	74,650	75,925	150,575	95,365	120,223	215,588	153,365	143,117	296,482
	OP	11,189	10,549	21,738	12,323	14,041	26,364	19,446	21,786	41,232	27,959	17,579	45,538
Electronic & Optical Components	Sales	30,805	29,591	60,396	29,607	31,217	60,824	33,146	36,553	69,699	41,501	41,510	83,011
	OP	2,388	813	3,201	3,317	2,998	6,315	4,446	6,583	11,029	7,694	5,888	13,582
Others	Sales	2,270	2,261	4,531	1,606	1,775	3,381	1,828	1,921	3,749	2,044	2,314	4,358
	OP	332	280	612	181	210	391	191	143	334	229	245	474
Eliminations/Corporate	OP	(9,308)	(7,937)	(17,245)	(6,165)	(6,409)	(12,574)	(6,899)	(6,602)	(13,501)	(7,304)	(7,415)	(14,719)

(Yen in millions)		IFRS											
		FY2020				FY2021				FY2022			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Small Precision Motors	Sales	104,418	119,044	116,490	103,646	101,306	103,805	116,114	103,682	111,122	115,189	107,471	91,551
	OP	14,283	18,816	18,121	15,703	12,305	10,790	14,031	5,312	13,030	11,005	4,882	(2,237)
Automotive Products	Sales	56,797	92,338	106,873	102,067	97,747	99,450	103,921	116,525	113,280	140,870	140,359	125,145
	OP	(258)	4,655	7,677	7,452	4,892	3,445	2,492	(154)	(32)	5,495	(8,025)	(39,729)
Appliance, Commercial and Industrial Products	Sales	125,096	148,238	155,965	172,312	186,432	191,589	197,757	210,810	222,686	230,710	227,908	232,682
	OP	8,967	13,055	14,198	16,805	19,619	20,909	17,388	20,251	17,903	20,389	20,631	11,894
Machinery	Sales	35,729	38,921	36,866	39,059	44,651	50,714	58,889	61,334	73,090	80,275	69,556	73,561
	OP	6,181	6,142	7,344	6,697	8,609	10,837	10,633	11,153	13,353	14,606	10,588	6,991
Electronic & Optical Components	Sales	14,086	15,521	16,074	15,143	16,417	16,729	18,842	17,711	19,235	22,266	22,612	18,898
	OP	1,496	1,821	1,669	1,329	2,302	2,144	2,903	3,680	3,453	4,241	4,584	1,304
Others	Sales	750	856	929	846	917	911	1,019	902	956	1,088	1,074	1,240
	OP	84	97	57	153	88	103	133	10	84	145	79	166
Eliminations/Corporate	OP	(2,960)	(3,205)	(2,731)	(3,678)	(3,260)	(3,639)	(3,237)	(3,365)	(3,131)	(4,173)	(4,703)	(2,712)

3. Capital Expenditure, Depreciation, R&D

(Yen in millions)	IFRS											
	FY2019			FY2020			FY2021			FY2022		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Capital Expenditure	71,732	61,194	132,926	47,529	41,382	88,911	44,657	53,923	98,580	66,649	71,165	137,814
Depreciation	40,204	47,604	87,808	47,990	48,812	96,802	50,350	54,582	104,932	58,320	61,149	119,469
R & D	37,053	41,577	78,630	31,242	36,038	67,280	37,739	40,276	78,015	38,742	42,595	81,337