



Financial Statements Summary for the Year Ended March 31, 2023 [IFRS] (Consolidated)

April 24, 2023

Company name: NIDEC CORPORATION URL <https://www.nidec.com/en/>
 Stock listing: Tokyo Stock Exchange - Prime Market
 Code number: 6594
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 Scheduled date of Regular General Meeting of Shareholders: June 20, 2023
 Scheduled date of filing of Japanese annual securities report: June 21, 2023
 Scheduled date of dividend payable: June 1, 2023
 Supplemental materials: Yes
 Earnings presentation held: Yes

(Amount Unit: Yen in Millions, unless otherwise indicated)
 (Amounts are rounded to nearest million yen)

1. Consolidated Financial Results for the Year Ended March 31, 2023 (April 1, 2022 to March 31, 2023)

(1) Consolidated Operating Results

(Percentage represents year-on-year changes)

	Net sales		Operating profit		Profit before income taxes		Profit attributable to owners of the parent		Comprehensive income for the year	
		%		%		%		%		%
For the year ended March 31, 2023	2,242,824	16.9	100,081	(41.3)	120,593	(29.1)	45,003	(66.9)	152,741	(47.8)
For the year ended March 31, 2022	1,918,174	18.5	170,374	6.5	170,032	11.2	135,759	11.3	292,842	50.5

	Earnings per share attributable to owners of the parent-basic (Yen)	Earnings per share attributable to owners of the parent-diluted (Yen)
For the year ended March 31, 2023	78.19	-
For the year ended March 31, 2022	232.40	-

(Reference) Share of net profit (loss) from associate accounting using the equity method:

¥ (3,905) million for the year ended March 31, 2023

¥ (1,461) million for the year ended March 31, 2022

(Notes) “Earnings per share attributable to owners of the parent-basic” and “Earnings per share attributable to owners of the parent-diluted” have been calculated based on figures of “Profit attributable to owners of the parent”.

(2) Consolidated Financial Position

	Total assets	Total equity	Total equity attributable to owners of the parent	Ratio of total equity attributable to owners of the parent to total assets	Total equity attributable to owners of the parent per share (Yen)
As of March 31, 2023	2,872,591	1,373,694	1,354,505	47.2%	2,356.66
As of March 31, 2022	2,678,483	1,316,698	1,292,241	48.2%	2,227.00

(3) Consolidated Cash Flows

	Net cash provided by operating activities	Net cash used in investing activities	Net cash used in financing activities	Cash and cash equivalents at end of year
For the year ended March 31, 2023	143,485	(164,943)	(19,238)	186,098
For the year ended March 31, 2022	94,994	(112,597)	(64,393)	199,655

2. Dividends

	Dividends per share (Yen)					Dividends for the year (Total)	Dividend payout ratio (consolidated) (%)	Ratio of total dividends to total equity attributable to owners of the parent (consolidated) (%)
	1st quarter end	2nd quarter end	3rd quarter end	Fiscal year end	Total			
For the year ended March 31, 2022	-	30.00	-	35.00	65.00	37,900	28.0	3.2
For the year ended March 31, 2023	-	35.00	-	35.00	70.00	40,266	89.5	3.1
For the year ending March 31, 2024 (Forecast)	-	35.00	-	35.00	70.00		24.4	

3. Forecast of Consolidated Financial Performance for the year ending March 31, 2024 (April 1, 2023 to March 31, 2024)

(Percentage represents year-on-year changes)

	Net sales		Operating profit		Profit before income taxes		Profit attributable to owners of the parent		Earnings per share attributable to owners of the parent-basic
		%		%		%		%	(Yen)
2nd Quarter end	1,000,000	(11.6)	100,000	3.8	95,000	(19.7)	74,000	(14.6)	128.75
Fiscal year end	2,200,000	(1.9)	220,000	119.8	210,000	74.1	165,000	266.6	287.08

Notes

(1) Changes in Significant Subsidiaries during This Period (changes in “specified subsidiaries” (*tokutei kogaisha*) resulting in the change in scope of consolidation) :None

(2) Changes in Accounting Policies and Changes in Accounting Estimates:

1. Changes in accounting policies required by IFRS : None
2. Changes in accounting policies due to other reasons : None
3. Changes in accounting estimates : None

(3) Number of Shares Issued (Ordinary Shares)

1. Number of shares issued at the end of the period (including treasury stock):

As of March 31, 2023: 596,284,468 As of March 31, 2022: 596,284,468

2. Number of treasury stock at the end of the period:

As of March 31, 2023: 21,527,674 As of March 31, 2022: 16,023,034

3. Weighted-average number of shares outstanding during the period:

For the year ended March 31, 2023: 575,552,146 For the year ended March 31, 2022: 584,157,081

(Note) For the basis for calculating earnings per share attributable to owners of the parent-basic, please refer to “7. Earnings per share” on page 29.

*This annual report is not subject to audit procedures by certified public accountants or an auditing firm.

*Explanation for appropriate use of forecast and other notes

Forward-looking statements, such as forecast of consolidated financial performance, stated in this document are based on information currently possessed by NIDEC or certain assumptions that NIDEC has deemed as rational. NIDEC cannot make any assurances that the contents mentioned in these forward-looking statements will ever materialize. Actual financial performance could be significantly different from NIDEC’s expectations as a result of various factors. For the assumptions used and other notes, please refer to “1. Overview of Operating Results, Etc. (3). Business Forecasts” on page 12.

In this document, the terms “we”, “us”, “our” and “NIDEC” refer to Nidec Corporation and consolidated subsidiaries or, as the context may require, Nidec Corporation on a non-consolidated basis.

NIDEC finalized the provisional accounting treatment for the business combination in the year ended March 31, 2023. Consolidated financial statements for the year ended March 31, 2022 reflect the revision of the initially allocated amounts of acquisition cost as NIDEC finalized the provisional accounting treatment for the business combination.

Investor presentation materials relating to our financial results for the year ended March 31, 2023 are expected to be published on our corporate website on April 24, 2023.

1. Overview of Operating Results, Etc.

(1) Overview of Operating Results for the Year Ended March 31, 2023

1. Overview of Business Environment for the Year Ended March 31, 2023

As of April 2023, the IMF forecasts global economic growth of 2.8% in 2023. During the fiscal year under review, economic indicators in major countries around the world showed signs of improvement. However, financial markets became unstable due to bank failures in the United States and financial instability in Europe. The business environment surrounding NIDEC continues to be severe, with shipments of IT equipment peaking out, global automobile production volume recovery delayed, demand related to capital investment peaking out, and a decline in unit growth rate in the Chinese EV market. As we celebrate our 50th anniversary in July, 2023, we recorded restructuring costs by approximately ¥75,700 million for this fiscal year in response to the recent deterioration in the market environment to realize drastic earning structure reform and reduce fixed costs significantly with the aim of achieving V-shaped recovery in fiscal year 2023 through “WPR-X” activity whose target is realizing drastic reduction of fixed cost by inventing products which can win overwhelmingly in the market under the policy of “cost is made by technology”.

2. Consolidated Operating Results

Consolidated Operating Results for the Year Ended March 31, 2023 (“this fiscal year”), Compared to the Year Ended March 31, 2022 (“the previous fiscal year”)

(Yen in millions)

	For the years ended March 31,		Increase or decrease	Ratio of change
	2022	2023		
Net sales	1,918,174	2,242,824	324,650	16.9%
Operating profit	170,374	100,081	(70,293)	(41.3)%
Operating profit ratio	8.9%	4.5%	-	-
Profit before income taxes	170,032	120,593	(49,439)	(29.1)%
Profit for the year from continuing operations	135,983	45,704	(90,279)	(66.4)%
Loss for the year from discontinued operations	(327)	(1,983)	(1,656)	-
Profit attributable to owners of the parent	135,759	45,003	(90,756)	(66.9)%

Consolidated net sales from continuing operations increased 16.9% to ¥2,242,824 million for this fiscal year compared to the previous fiscal year, and we renewed the highest annual net sales including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥270,900 million compared to the previous fiscal year, due to increased sales in equipment, including automotive products such as traction motor systems (E-Axle) and entry into the machine tool business despite the continued influences of the Russian invasion of Ukraine, and difficulties in procuring semiconductors and other electronic components among customers.

As a result of recording restructuring costs by approximately ¥75,700 million for this fiscal year, operating profit of this category decreased 41.3% to ¥100,081 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥24,500 million.

Profit for the year from continuing operations increased 29.1% to ¥120,593 million, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥20,000 million.

Profit for the year from continuing operations decreased 66.4% to ¥45,704 million compared to the previous fiscal year, including the impact of approximately ¥75,000 million in corporate income tax expenses.

Profit attributable to owners of the parent decreased 66.9% to ¥45,003 million, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥2,000 million from discontinued operations.

The average exchange rate between the Japanese yen and the U.S. dollar for this fiscal year was ¥135.47 to the U.S. dollar, which reflected an approximately 21% depreciation of the Japanese yen against the U.S. dollar, compared to the previous fiscal year. The average exchange rate between the Japanese yen and the Euro for this fiscal year was ¥140.97 to the Euro, which reflected an approximately 8% depreciation of the Japanese yen against the Euro, compared to the previous fiscal year.

NIDEC finalized the provisional accounting treatment for the business combination in the year ended March 31, 2023. Consolidated financial statements for the year ended March 31, 2022 reflect the revision of the initially allocated amounts of acquisition cost as NIDEC finalized the provisional accounting treatment for the business combination.

Operating Results by Product Category for This Fiscal Year Compared to the Previous Fiscal Year

Small precision motors

(Yen in millions)

	For the years ended March 31,		Increase or decrease	Ratio of change
	2022	2023		
Net sales to external customers	424,907	425,333	426	0.1 %
Spindle motors for hard disk drives (HDDs)	98,783	78,462	(20,321)	(20.6) %
Other small precision motors	326,124	346,871	20,747	6.4 %
Operating profit	42,438	26,680	(15,758)	(37.1) %
Operating profit ratio	10.0 %	6.3 %	-	-

Net sales of this category increased 0.1% to ¥425,333 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥63,400 million.

Net sales of spindle motors for HDDs decreased 20.6% to ¥78,462 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥21,000 million, mainly due to a decrease in the number of units sold. Net sales of other small precision motors increased 6.4% to ¥346,871 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥42,400 million.

As a result of recording restructuring costs by approximately ¥5,600 million for this fiscal year, operating profit of this category decreased 37.1% to ¥26,680 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥4,700 million.

Automotive products

(Yen in millions)

	For the years ended March 31,		Increase or decrease	Ratio of change
	2022	2023		
Net sales to external customers	417,643	519,654	102,011	24.4 %
Operating profit (loss)	10,675	(42,291)	(52,966)	-
Operating profit ratio	2.6 %	(8.1) %	-	-

Under the influences of the Russian invasion of Ukraine and difficulties in procuring semiconductors and other electronic components among customers, net sales of this category increased 24.4% to ¥519,654 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥46,600 million, due to higher sales of the traction motor system (E-Axle).

As a result of recording restructuring costs by approximately ¥54,100 million for this fiscal year, operating profit (loss) of this category decreased ¥52,966 to ¥42,291 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥2,900 million.

Appliance, commercial and industrial products

(Yen in millions)

	For the years ended March 31,		Increase or decrease	Ratio of change
	2022	2023		
Net sales to external customers	786,588	913,986	127,398	16.2 %
Operating profit	78,167	70,817	(7,350)	(9.4) %
Operating profit ratio	9.9 %	7.7 %	-	-

Net sales of this category increased 16.2% to ¥913,986 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥140,500 million. This was due to an increase in the sales of power generator business for which we received many orders for large-scale projects, despite the continued impact of the Russian invasion of Ukraine.

As a result of recording restructuring costs by approximately ¥12,400 million for this fiscal year, operating profit of this category decreased 9.4% to ¥70,817 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥15,600 million.

Machinery

(Yen in millions)

	For the years ended March 31,		Increase or decrease	Ratio of change
	2022	2023		
Net sales to external customers	215,588	296,482	80,894	37.5 %
Operating profit	41,232	45,538	4,306	10.4 %
Operating profit ratio	19.1 %	15.4 %	-	-

Net sales of this category increased 37.5% to ¥296,482 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥15,800 million, due to the entry into machine tool business, in addition to higher sales of semiconductor inspection systems in strong demand for 5G, and can making presses due to the trend in deplasticization.

As a result of recording restructuring costs by approximately ¥2,100 million for this fiscal year, operating profit of this category increased 10.4% to ¥45,538 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥1,200 million.

Electronic and optical components

(Yen in millions)

	For the years ended March 31,		Increase or decrease	Ratio of change
	2022	2023		
Net sales to external customers	69,699	83,011	13,312	19.1 %
Operating profit	11,029	13,582	2,553	23.1 %
Operating profit ratio	15.8 %	16.4 %	-	-

Net sales of this category increased 19.1% to ¥83,011 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥4,700 million.

Operating profit of this category increased 23.1% to ¥13,582 million for this fiscal year compared to the previous fiscal year, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥100 million.

Other products

(Yen in millions)

	For the years ended March 31,		Increase or decrease	Ratio of change
	2022	2023		
Net sales to external customers	3,749	4,358	609	16.2 %
Operating profit	334	474	140	41.9 %
Operating profit ratio	8.9 %	10.9 %	-	-

Net sales of this category increased 16.2% to ¥4,358 million and operating profit of this category increased 41.9% to ¥474 million for this fiscal year compared to the previous fiscal year.

Consolidated Operating Results for the Three Months Ended March 31, 2023 (“4Q”), Compared to the Previous Three Months Ended December 31, 2022 (“3Q”)

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	December 31, 2022	March 31, 2023		
Net sales	568,980	543,077	(25,903)	(4.6) %
Operating profit (loss)	28,036	(24,323)	(52,359)	-
Operating profit ratio	4.9%	(4.5) %	-	-
Profit (Loss) before income taxes	23,569	(21,351)	(44,920)	-
Profit (Loss) for the period from continuing operations	16,944	(58,483)	(75,427)	-
Loss for the period from discontinued operations	(42)	(1,770)	(1,728)	-
Profit (Loss) attributable to owners of the parent	17,428	(59,074)	(76,502)	-

Under the influences of the Russian invasion of Ukraine and difficulties in procuring semiconductors and other electronic components among customers, consolidated net sales from continuing operations decreased 4.6% to ¥543,077 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥25,000 million,

As a result of recording restructuring costs by approximately ¥57,900 million for this fiscal year, operating profit of this category decreased ¥52,359 million to ¥24,323 million for 3Q compared to 4Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥1,700 million.

Profit (Loss) before income taxes decreased ¥44,920 million to ¥21,351 million for 4Q compared to 3Q, including a positive effect of the fluctuations of the foreign currency exchange rates by approximately ¥1,600 million

Profit (Loss) for the period from continuing operations decreased ¥75,424 million to ¥58,483 million for 4Q compared to 3Q, including the impact of approximately ¥37,200 million in corporate income tax expenses.

Profit (Loss) attributable to owners of the parent decreased 76,502 million to ¥59,074 million for 4Q compared to 3Q, including the impact of recording a quarterly loss of approximately ¥1,800 million from discontinued operations.

The average exchange rate between the Japanese yen and the U.S. dollar for this fiscal year was ¥132.34 to the U.S. dollar, which reflected an approximately 7% appreciation of the Japanese yen against the U.S. dollar, compared to 3Q. The average exchange rate between the Japanese yen and the Euro for this fiscal year was ¥142.10 to the Euro, which reflected an approximately 2% appreciation of the Japanese yen against the Euro, compared to 3Q.

Operating Results by Product Category for 4Q Compared to 3Q

Small precision motors

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	December 31, 2022	March 31, 2023		
Net sales to external customers	107,471	91,551	(15,920)	(14.8) %
Spindle motors for hard disk drives (HDDs)	18,661	17,395	(1,266)	(6.8) %
Other small precision motors	88,810	74,156	(14,654)	(16.5) %
Operating profit (loss)	4,882	(2,237)	(7,119)	-
Operating profit ratio	4.5 %	(2.4) %	-	-

Net sales of this category decreased 14.8% to ¥91,551 million for 4Q compared to 3Q due to weak demand, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥4,800 million.

Net sales of spindle motors for HDDs decreased 6.8% to ¥17,395 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥1,800 million. Net sales of other small precision motors decreased 16.5% to ¥74,156 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥2,900 million.

As a result of recording restructuring costs by approximately ¥3,400 million for 4Q, operating profit (loss) of this category decreased ¥7,119 million to ¥2,237 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥200 million.

Automotive products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	December 31, 2022	March 31, 2023		
Net sales to external customers	140,359	125,145	(15,214)	(10.8) %
Operating profit (loss)	(8,025)	(39,729)	(31,704)	-
Operating profit ratio	(5.7) %	(31.7) %	-	-

Under the influences of the Russian invasion of Ukraine and difficulties in procuring semiconductors and other electronic components among customers, net sales of this category decreased 10.8% to ¥125,145 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥4,300 million, due to lower sales of the traction motor system (E-Axle) as a result of emphasizing profitability.

As a result of recording restructuring costs by approximately 40,400 million for 4Q, operating profit (loss) of this category decreased ¥31,704 million to ¥39,729 million for 4Q compared to 3Q.

Appliance, commercial and industrial products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	December 31, 2022	March 31, 2023		
Net sales to external customers	227,908	232,682	4,774	2.1 %
Operating profit	20,631	11,894	(8,737)	(42.3) %
Operating profit ratio	9.1 %	5.1 %	-	-

Net sales of this category increased 2.1% to ¥232,682 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥13,900 million.

As a result of recording restructuring costs by approximately ¥10,500 million for 4Q, operating profit of this category decreased 42.3% to ¥11,894 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥1,500 million.

Excluding restructuring costs, operating profit ratio improved from 3Q to 9.6%.

Machinery

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	December 31, 2022	March 31, 2023		
Net sales to external customers	69,556	73,561	4,005	5.8 %
Operating profit	10,588	6,991	(3,597)	(34.0) %
Operating profit ratio	15.2 %	9.5 %	-	-

Net sales of this category increased 5.8% to ¥73,561 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥1,500 million, mainly due to the impact of the newly consolidated subsidiaries.

As a result of recording restructuring costs by approximately ¥2,100 million for 4Q, operating profit of this category decreased 34.0% to ¥6,991 million for 4Q compared to 3Q.

Electronic and optical components

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	December 31, 2022	March 31, 2023		
Net sales to external customers	22,612	18,898	(3,714)	(16.4) %
Operating profit	4,584	1,304	(3,280)	(71.6) %
Operating profit ratio	20.3 %	6.9 %	-	-

Net sales of this category decreased 16.4% to ¥18,898 million for 4Q compared to 3Q, including a negative effect of the fluctuations of the foreign currency exchange rates by approximately ¥400 million, in response to the recent deterioration in the market environment.

As a result of recording restructuring costs by approximately ¥900 million for 4Q, operating profit of this category decreased 71.6% to ¥1,304 million for 4Q compared to 3Q.

Other products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	December 31, 2022	March 31, 2023		
Net sales to external customers	1,074	1,240	166	15.5 %
Operating profit	79	166	87	110.1 %
Operating profit ratio	7.4 %	13.4 %	-	-

Net sales of this category increased 15.5% to ¥1,240 million and operating profit of this category increased 110.1% to ¥166 million for 4Q compared to 3Q.

(2) Financial Position

(Yen in millions)

	As of March 31, 2022	As of March 31, 2023	Increase or decrease
Total assets	2,678,483	2,872,591	194,108
Total liabilities	1,361,785	1,498,897	137,112
Total equity attributable to owners of the parent	1,292,241	1,354,505	62,264
Interest-bearing debt *1	595,710	705,349	109,639
Net interest-bearing debt *2	396,055	519,251	123,196
Debt ratio (%) *3	22.2	24.6	2.3
Debt to equity ratio (“D/E ratio”) (times) *4	0.46	0.52	0.06
Net D/E ratio (times) *5	0.31	0.38	0.07
Ratio of total equity attributable to owners of the parent to total assets (%) *6	48.2	47.2	(1.0)

(Notes) *1. Interest-bearing debt: The sum of “short term borrowings”, “long term debt due within one year” and “long term debt” on the consolidated statements of financial position

*2. Net interest-bearing debt: Interest-bearing debt less “cash and cash equivalents”

*3. Debt ratio: Interest-bearing debt divided by total assets

*4. D/E ratio: Interest-bearing debt divided by total equity attributable to owners of the parent

*5. Net D/E ratio: Net interest-bearing debt divided by total equity attributable to owners of the parent

*6. Ratio of total equity attributable to owners of the parent to total assets: Total equity attributable to owners of the parent divided by total assets

Total assets increased ¥194,108 million to ¥2,872,591 million as of March 31, 2023 compared to March 31, 2022. This was mainly due to increases of ¥71,294 million in property, plant and equipment, ¥61,976 million in inventories and ¥20,825 million in trade and other receivables.

Total liabilities increased ¥137,112 million to ¥1,498,897 million as of March 31, 2023 compared to March 31, 2022. This was mainly due to increases of ¥109,639 million in interest-bearing debt. Specifically, short term borrowings increased ¥28,644 million to ¥159,279 million, long term debt due within one year decreased ¥83,436 million to ¥59,765 million and long term debt increased ¥164,431 million to ¥486,305 million as of March 31, 2023 compared to March 31, 2022.

As a result, net interest-bearing debt increased to ¥519,251 million as of March 31, 2023 from ¥396,055 million as of March 31, 2022. The debt ratio that includes lease liabilities increased to 24.6% as of March 31, 2023 from 22.2% as of March 31, 2022. The D/E ratio increased to 0.52 times as of March 31, 2023 from 0.46 times as of March 31, 2022. The net D/E ratio increased to 0.38 times as of March 31, 2023 from 0.31 times as of March 31, 2022.

Total equity attributable to owners of the parent increased ¥62,264 million to ¥1,354,505 million as of March 31, 2023 compared to March 31, 2022. Ratio of total equity attributable to owners of the parent to total assets decreased to 47.2% as of March 31, 2023 from 48.2% as of March 31, 2022. This was mainly due to increases in other components of equity of ¥102,836 million, despite increases in treasury stock of ¥45,645 million.

NIDEC finalized the provisional accounting treatment for the business combination in the year ended March 31, 2023.

Consolidated financial statements for the year ended March 31, 2022 reflect the revision of the initially allocated amounts of acquisition cost as NIDEC finalized the provisional accounting treatment for the business combination.

Overview of Cash Flow

(Yen in millions)

	For the years ended March 31,		Increase or decrease
	2022	2023	
Net cash provided by operating activities	94,994	143,485	48,491
Net cash used in investing activities	(112,597)	(164,943)	(52,346)
Free cash flow *1	(17,603)	(21,458)	(3,855)
Net cash used in financing activities	(64,393)	(19,238)	45,155

(Note) *1. Free cash flow: The sum of “net cash provided by operating activities” and “net cash used in investing activities”.

Cash flows from operating activities for this fiscal year came to a net cash inflow of ¥143,485 million. Compared to the previous fiscal year, the cash inflow from operating activities for this fiscal year increased ¥48,491 million, due to minimize the increase in working capital associated with the sales increase as a result of inventories reduction and strengthening activities to collect trade receivables.

Cash flows from investing activities for this fiscal year came to a net cash outflow of ¥164,943 million. Compared to the previous fiscal year, the net cash outflow from investing activities for this fiscal year increased ¥52,346 million, mainly due to additions to property, plant and equipment of ¥137,814 million.

As a result, we had a negative free cash flow of ¥21,458 million for this fiscal year, a decrease of ¥3,855 million compared to the previous fiscal year.

Cash flows from financing activities for this fiscal year came to a net cash outflow of ¥19,238 million. Compared to the previous fiscal year, the net cash outflow from financing activities for this fiscal year decreased ¥45,155 million mainly due to proceeds from issuance of bonds of ¥120,000 million and ¥76,009 million in proceeds from issuance of long term debt, despite ¥135,000 million in redemption of corporate bonds, ¥53,578 million in purchase of treasury stock, and ¥40,426 million in payment of dividends to owners of the parent.

As a result of the foregoing factors and the impact of foreign exchange fluctuations, the balance of cash and cash equivalents as of March 31, 2023 decreased ¥13,557 million to ¥186,098 million from March 31, 2022.

Reference:

	As of March 31, 2022	As of March 31, 2023
Ratio of total equity attributable to owners of the parent to total assets (%)(*1)	48.2	47.2
Total market value of NIDEC's shares to total assets (%)(*2)	211.2	137.0
Interest-bearing debt to net cash provided by operating activities (years) (*3)	6.3	4.9
Interest coverage ratio (times) (*4)	19.3	12.6

(Notes) *1. Ratio of total equity attributable to owners of the parent to total assets: Total equity attributable to owners of the parent divided by total assets

*2. Total market value of NIDEC's shares to total assets: Total market value of NIDEC's shares (1) divided by total assets

*3. Interest-bearing debt to net cash provided by operating activities: Interest-bearing debt (2) divided by net cash provided by operating activities

*4. Interest coverage ratio: Net cash provided by operating activities divided by interest payments (3)

(1) Total market value: Closing stock price at fiscal year end (TSE) multiplied by the number of shares issued at fiscal year end (excluding treasury stock)

(2) Interest-bearing debt: The sum of “short term borrowings”, “long term debt due within one year” and “long term debt” on the consolidated statements of financial position

(3) Interest payments: “Interests paid” on the consolidated statements of cash flows

(3) Business Forecasts

As of April 2023, the IMF forecasts global economic growth of + 2.8 percent in 2023. It is not easy for major countries around the world to overcome inflation and avoid an economic slowdown at the same time and there is also the possibility that the flashpoints of financial instability still remain. As a result, it is difficult to forecast an optimistic macroeconomic environment. In particular, there are concerns about a delay in the recovery of demand for final products in IT equipment and home appliances. Growth in the Chinese EV market is also expected to slow in 2023, partly due to the end of subsidies, although the number of units will continue to increase. As a result, it is highly likely that growth will reach a plateau.

As we celebrate our 50th anniversary in July, 2023, we expanded drastic earning structure reform through “WPR-X” activity strongly in response to the recent deterioration in the market environment and reduce fixed costs significantly with the aim of achieving V-shaped recovery in fiscal year 2023.

The forecasts for the year ending March 31, 2024 described below are prepared based on an assumption that exchange rates are US\$1 = ¥120 and €1 = ¥130.

Forecast of Consolidated Financial Performance for the Year Ending March 31, 2024

Net sales	¥2,200,000 million	(98.1% compared to the previous fiscal year)
Operating profit	¥220,000 million	(219.8% compared to the previous fiscal year)
Profit before income taxes	¥210,000 million	(174.1% compared to the previous fiscal year)
Profit attributable to owners of the parent	¥165,000 million	(366.6% compared to the previous fiscal year)

Forecast of Consolidated Financial Performance for the Six Months Ending September 30, 2023

Net sales	¥1,000,000 million	(88.4% compared to the same period of the previous fiscal year)
Operating profit	¥100,000 million	(103.8% compared to the same period of the previous fiscal year)
Profit before income taxes	¥95,000 million	(80.3% compared to the same period of the previous fiscal year)
Profit attributable to owners of the parent	¥74,000 million	(85.4% compared to the same period of the previous fiscal year)

(Notes) 1. Consolidated performance is based on IFRS.

2. The calculations for the conversion of Asian currencies into Japanese yen also used the exchange rates, US\$1 = ¥120 and €1 = ¥130.

Cautionary Note Regarding Forward-Looking Statements

Forward-looking statements, such as forecast of consolidated financial performance, stated in this document are based on information currently possessed by NIDEC or certain assumptions that NIDEC has deemed as rational. NIDEC cannot make any assurances that the contents mentioned in these forward-looking statements will ever materialize. Actual financial performance could be significantly different from NIDEC's expectations as a result of various factors.

(4) Basic Policy on Profit Distribution and Dividends for This Fiscal Year and the Next Fiscal Year

From the standpoint of upholding shareholder-oriented management, we strive to make the efforts mandated by our shareholders; namely, we strive to present a vision for the future that is reflective of our constant and vigilant attention to the changing times with contributing to the Earth by producing the highest quality motors in the world as a global company that grows sustainably for the next 100 years and beyond. Fundamental to this stance of ours is our untiring and enduring commitment to growth. In our policy on profit distribution as well, we place importance on maintaining stable dividends, targeting a dividend payout ratio to around 30% of our consolidated profit for the year, and strive to improve dividends while keeping them commensurate with consolidated profit for the year.

At the same time, we work to improve revenues by utilizing internal reserves to further strengthen our operational structure and invest in business expansion.

1. Dividends for this fiscal year: Year-end dividend of ¥35 per share and annual dividend of ¥70 per share

The dividends for the year ended March 31, 2023 comprises, in addition to the interim dividend of ¥35 per share already paid, the scheduled year-end dividend of ¥35 per share. As a result, annual dividends are ¥70 per share, which makes the dividend payout ratio for this fiscal year, which is obtained by dividing total dividends for the year by profit for the year attributable to owners of the parent, 89.5%.

2. Dividends for the next fiscal year: Forecasted full-year dividend of ¥70 (an interim dividend of ¥35 per share and a year-end dividend of ¥35 per share)

Our current dividend forecast for the year ending March 31, 2024 is an annual dividend of ¥70 per share, comprising an interim dividend of ¥35 per share and a year-end dividend of ¥35 per share. Based on current forecasts, the dividend payout ratio for the fiscal year ending March 31, 2024, which is obtained as described above, is 24.4%.

2. Management Policies, Business Environment, and Challenges

(1) Basic Management Policies

As we celebrate our 50th anniversary in July, 2023, NIDEC established the “New Corporate Philosophies” with a view of growing sustainably for the next 100 years and beyond. The “New Corporate Philosophies” is based on NIDEC's policy. While continuing the values, code of conduct, and action guidelines that have been the source of NIDEC's 50-year growth, the “New Corporate Philosophies” clearly defines the purpose of NIDEC's growth and the significance of its existence as the "Mission". In addition to adhering to the No. 1 position, NIDEC established the "Vision" for a corporate group with a solution that contributes to the conservation of the global environment and the enrichment of the lives of people all over the world through the activities of NIDEC.

The "Mission" and "Vision" are as follows:

"Mission":

We contribute to the Earth by producing the highest quality motors in the world.

(All NIDEC employees work to the very best of their ability to send motors into the world. It is with these motors and other products we make that we solve various issues such as the conservation of the global environment, and contribute to making better lives for people all over the world.)

"Vision":

- NIDEC is a global company that grows sustainably for the next 100 years and beyond.
- NIDEC is the world's leading solution-providing business group that solves numerous problems for the people in the world.

Under these circumstances, we have set a new medium-term strategic target for fiscal year 2025 (Vision2025) and aim to be a growing company that is strongly adapted to changes in the business environment.

The outline is as follows.

FY2021 to FY2022

- 1) Target for consolidated net sales : ¥2 trillion
- 2) Productivity improvement : To increase sales and profit per employee by 30% (compared to FY2020)
- 3) ROIC (Return On Invested Capital) : over 10%
- 4) To be a top-rated ESG company

FY2023 to FY2025

- 1) Target for consolidated net sales : ¥4 trillion
- 2) Productivity improvement : To double sales and profit per employee (compared to FY2020)
- 3) ROIC (Return On Invested Capital) : over 15%
- 4) To be a top-rated ESG company

NIDEC announces that it will achieve carbon neutrality in FY2040 as a major pillar of its new medium-term strategic goal Vision2025 and materiality initiatives, with the aim of contributing to the realization of a carbon-free society.

To achieve this target, we will first aim to substantially reduce the CO₂ that NIDEC emits directly through its business activities at present (Scope 1), and CO₂ that is emitted in the production stage of heat or energy used in business activities (Scope 2), by making our businesses more energy efficient and proactively introducing renewable energies. After building a solid foundation for renewable energy oriented CO₂ emissions reduction, we will promote a shift to energy-saving, low-carbon fuels and employ carbon offset investments and other measures, thereby achieving carbon neutrality in our business activities in FY2040.

For CO₂ emitted in the supply chain (Scope 3), we will decide a reduction plan by FY2025.

(2) Business Environment and NIDEC's Medium- to Long-term Business Strategies

In order to achieve the above goals, in the small precision motors business, NIDEC has acquired Chaun-Choung Technology (Nidec Chaun-Choung Technology Corporation at present) in November 2018, which has thermal solution products centered on vapor chambers. In combination with NIDEC's existing technology, cooling technology centered on fan motors, NIDEC will provide higher value-added thermal solutions. In the automotive business, NIDEC has acquired OMRON Automotive Electronics (Nidec Mobility Corporation at present) in October 2019, which has the technology of electronic control unit (ECU). NIDEC will increase the ECU capacity of Nidec Elesys (Nidec Elesys Corporation at present) and pursue synergies with its existing automotive motors. For appliance, commercial and industrial products, NIDEC has acquired Embraco in July 2019, which has technology for refrigerator compressors. In combination with its existing technology for compressor motors, NIDEC contributes to the development of refrigerators with even greater energy-efficiency performance. For others, in August 2021 NIDEC has acquired Mitsubishi Heavy Industries Machine Tool Co., Ltd. (Nidec Machine Tool Corporation at present), which has high accuracy and efficiency gear processing technology. NIDEC will pursue synergy effects in the two existing businesses of speed reducers and press machines owned by Nidec-Shimpo Corporation (Nidec Drive Technology Corporation at present), as well as in basic technology development, manufacturing and sales and so forth. In addition, NIDEC expects utilizing Nidec Machine Tool's technology for our future insourcing plan. NIDEC is expecting further demand increase for E-Axle, the electric vehicle traction unit that Nidec is most focused on at present. Technology of the company is essential strengthen manufacturing capabilities of gears, the core component of the traction unit. In addition, in February 2022 NIDEC has acquired OKK Corporation ("Nidec OKK Corporation at present"), whose business is to design, manufacture, sell and install machine tools, and provide technical instructions on and after-sales services related to products, etc. The acquisition of Nidec OKK achieves a mutual complement of products in the area of machine tool, an existing area of businesses where Nidec operates, and synergies are also expected especially in such areas as element technology development, manufacturing, and sales of the machine tool business. We hope to mutually exploit NIDEC's and Nidec OKK's respective technological capability, brand power, and customer bases to expand our machine tool business. In addition, in February 2023 we acquired PAMA, which manufactures and sales machine tools(boring and milling machines and machining centers,among others). PAMA's joining the Nidec Group will enable the Company to pursue synergies in all the areas of sale,manufacturing, and product development, including expanding sales in the Asian, European and American markets based on a wide range of product lineup and cross selling, developing new products and components by combining the three companies' technological expertise, and reducing lead time for delivery and manufacturing cost based on a global production optimization in Europe, the US, and Asia.

1. Small precision motors

NIDEC makes efforts to ensure the profitability of HDD motors. The number of units shipped in the HDD market decreased by more than 30% compared to the previous year in calendar year 2022, and it is expected that the number of units shipped in HDD market will decrease compared to the previous year in calendar year 2023 as well. On the other hand, demand for data is expected to grow significantly in the future under the background of the improvement for the image quality and capacity of images and videos, spread social media and games, and emergence of the metaverse. Demand for HDD motors is also expected to continue to grow in server applications, and the composition ratio of high-value-added products is expected to increase.

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2. Automotive products

As the impact of climate change increases in severity, the automotive industry is accelerating its efforts toward decarbonization. Since emissions from passenger cars, trucks, and others account for approximately one fifth of the total CO2 emissions in the world, major countries have announced a ban on the sales of gasoline and diesel vehicles one after another, and are supporting to shift to the ‘vehicle electrification’. Although it has been announced that gasoline vehicles based on synthetic fuels in the EU will be allowed to be sold after 2035, the shift to electric vehicles is expected to continue. In this trend, sales of our “E-Axle,” drive motor for electric vehicles, are expected to grow at a high rate. The expected average sales growth rate for the automotive segment from fiscal 2020 to fiscal 2025 is 29%, the highest of all segments. Although the EV market has grown, led by China, growth is expected to accelerate in other regions, particularly Europe and North America. In addition to the “E-Axle,” we will focus on supplying components for the “E-Axle,” including motors, and strongly support the shift to electric vehicles.

3. Appliance, commercial and industrial products

Motors currently account for approximately half of the world's electric power consumption, and since the consumption of industrial motors is particularly large, there is an urgent need to replace them with higher-efficiency motors. In the appliance sector, NIDEC handles motors for washing machines, dryers, dishwashers, compressors for refrigerators, motors for compressors and other, and it is expected that the demand for highly efficient brushless DC motors will further increase in the future. The commercial sector supplies air conditioner motors and modules for robots used in EC delivery centers. The industrial sector develops business mainly in markets such as agriculture, gas, mining, water and sewage, and marine markets.

There is a global trend toward energy-efficiency and power-saving, and NIDEC is aiming for further development of the appliance, commercial, and industrial businesses by following this trend.

4. Others

Demand for factory automation (FA) is increasing mainly in China, aiming to solve the global labor shortage. NIDEC is promoting business expansion by capturing demand for small robot core parts (speed reducers), which is expanding due to the “expansion of robot applications.” In preparation for a large increase in demand in the future, NIDEC has started the operation of a new plant reduction gears for robots and has significantly increased production capacity. In addition, NIDEC is aiming to supply high-value-added products by accelerating the modularization of speed reducer related products. We are also aggressively making acquisitions in the machine tool business, and the profitability of acquired companies has improved significantly in a short period of time. As with the press machine business, we expect further growth in the machine tool business as we expand our product lineup through acquisition and taking profit improvement measures.

5. M&A

In order to achieve the above goals, in the small precision motors business, NIDEC has acquired Chaun-Choung Technology (Nidec Chaun-Choung Technology Corporation at present) in November 2018, which has thermal solution products centered on vapor chambers. In combination with NIDEC's existing technology, cooling technology centered on fan motors, NIDEC will provide higher value-added thermal solutions. In the automotive business, NIDEC has acquired OMRON Automotive Electronics (Nidec Mobility Corporation at present) in October 2019, which has the technology of electronic control unit (ECU). NIDEC will increase the ECU capacity of Nidec Elesys (Nidec Elesys Corporation at present) and pursue synergies with its existing automotive motors. For appliance, commercial and industrial products, NIDEC has acquired Embraco in July 2019, which has technology for refrigerator compressors. In combination with its existing technology for compressor motors, NIDEC contributes to the development of refrigerators with even greater energy-efficiency performance. For others, in August 2021 NIDEC has acquired Mitsubishi Heavy Industries Machine Tool Co., Ltd. (Nidec Machine Tool Corporation at present), which has high accuracy and efficiency gear processing technology. NIDEC will pursue synergy effects in the two existing businesses of speed reducers and press machines owned by Nidec-Shimpo Corporation (Nidec Drive Technology Corporation at present), as well as in basic technology development, manufacturing and sales and so forth. In addition, NIDEC expects utilizing Nidec Machine Tool's technology for our future insourcing plan. NIDEC is expecting further demand increase for E-Axle, the electric vehicle traction unit that Nidec is most focused on at present. Technology of the company is essential strengthen manufacturing capabilities of gears, the core component of the traction unit. In addition, in February 2022 NIDEC has acquired OKK Corporation ("Nidec OKK Corporation at present"), whose business is to design, manufacture, sell and install machine tools, and provide technical instructions on and after-sales services related to products, etc. The acquisition of Nidec OKK achieves a mutual complement of products in the area of machine tool, an existing area of businesses where Nidec operates, and synergies are also expected especially in such areas as element technology development, manufacturing, and sales of the machine tool business. We hope to mutually exploit NIDEC's and Nidec OKK's respective technological capability, brand power, and customer bases to expand our machine tool business. In addition, in February 2023 we acquired PAMA, which manufactures and sales machine tools (boring and milling machines and machining centers,among others). PAMA's joining the Nidec Group will enable the Company to pursue synergies in all the areas of sale,manufacturing,and product development, including expanding sales in the Asian, European and American markets based on a wide range of product lineup and cross selling, developing new products and components by combining the three companies' technological expertise, and reducing lead time for delivery and manufacturing cost based on a global production optimization in Europe, the US, and Asia.

3. Basic Rationale for Selection of Accounting Standards

NIDEC has adopted International Financial Reporting Standards (IFRS) since the first quarter in the fiscal year ended March 31, 2017 to strengthen the foundation of financial reporting and make it more efficient.

4. Consolidated Financial Statements and Other Information

(1) Consolidated Statements of Financial Position

(Yen in millions)

	As of March 31,	
	2022	2023
Assets		
Current assets		
Cash and cash equivalents	199,655	186,098
Trade and other receivables	572,123	592,948
Other financial assets	4,828	3,811
Income tax receivables	8,290	10,536
Inventories	457,372	519,348
Other current assets	50,396	71,877
Total current assets	1,292,664	1,384,618
Non-current assets		
Property, plant and equipment	764,397	835,691
Goodwill	339,904	363,480
Intangible assets	214,498	221,740
Investments accounted for using the equity method	1,241	3,097
Other investments	20,839	25,943
Other financial assets	6,613	9,610
Deferred tax assets	21,545	12,091
Other non-current assets	16,782	16,321
Total non-current assets	1,385,819	1,487,973
Total assets	2,678,483	2,872,591

(Yen in millions)

	As of March 31,	
	2022	2023
Liabilities		
Current liabilities		
Short term borrowings	130,635	159,279
Long term debt due within one year	143,201	59,765
Trade and other payables	526,108	493,782
Other financial liabilities	2,155	4,473
Income tax payables	20,083	27,363
Provisions	36,691	50,815
Other current liabilities	79,917	104,930
Total current liabilities	938,790	900,407
Non-current liabilities		
Long term debt	321,874	486,305
Other financial liabilities	264	485
Retirement benefit liabilities	36,566	32,337
Provisions	1,121	1,377
Deferred tax liabilities	58,219	71,210
Other non-current liabilities	4,951	6,776
Total non-current liabilities	422,995	598,490
Total liabilities	1,361,785	1,498,897
Equity		
Common stock	87,784	87,784
Additional paid-in capital	103,216	97,670
Retained earnings	1,118,594	1,129,212
Other components of equity	103,919	206,756
Treasury stock	(121,272)	(166,917)
Total equity attributable to owners of the parent	1,292,241	1,354,505
Non-controlling interests	24,457	19,189
Total equity	1,316,698	1,373,694
Total liabilities and equity	2,678,483	2,872,591

(2) Consolidated Statements of Income
and Consolidated Statements of Comprehensive Income
For the years ended March 31, 2022 and 2023
Consolidated Statements of Income

(Yen in millions)

	For the years ended March 31,	
	2022	2023
Continuing operations		
Net Sales	1,918,174	2,242,824
Cost of sales	(1,514,845)	(1,829,623)
Gross profit	403,329	413,201
Selling, general and administrative expenses	(154,940)	(231,783)
Research and development expenses	(78,015)	(81,337)
Operating profit	170,374	100,081
Financial income	4,287	17,709
Financial expenses	(5,653)	(13,146)
Derivative gain (loss)	213	(177)
Foreign exchange differences	2,272	20,031
Share of net profit (loss) from associate accounting using the equity method	(1,461)	(3,905)
Profit before income taxes	170,032	120,593
Income tax expenses	(34,049)	(74,889)
Profit for the year from continuing operations	135,983	45,704
Discontinued operations		
Loss for the year from discontinued operations	(327)	(1,983)
Profit for the year	135,656	43,721
Profit for the year attributable to:		
Owners of the parent	135,759	45,003
Non-controlling interests	(103)	(1,282)
Profit for the year	135,656	43,721

Consolidated Statements of Comprehensive Income

(Yen in millions)

	For the years ended March 31,	
	2022	2023
Profit for the year	135,656	43,721
Other comprehensive income, net of taxation		
Items that will not be reclassified to net profit or loss:		
Remeasurement of defined benefit plans	1,810	5,221
Fair value movements on FVTOCI equity financial assets	247	895
Items that may be reclassified to net profit or loss:		
Foreign currency translation adjustments	155,876	101,962
Effective portion of net changes in fair value of cash flow hedges	(749)	996
Fair value movements on FVTOCI debt financial assets	2	(54)
Total other comprehensive income for the year, net of taxation	157,186	109,020
Comprehensive income for the year	292,842	152,741
Comprehensive income for the year attributable to:		
Owners of the parent	291,328	153,564
Non-controlling interests	1,514	(823)
Comprehensive income for the year	292,842	152,741

(3) Consolidated Statements of Changes in Equity

For the year ended March 31, 2022

(Yen in millions)

	Total equity attributable to owners of the parent						Non-controlling interests	Total equity
	Common Stock	Additional paid-in capital	Retained earnings	Other components of equity	Treasury stock	Total		
Balance at April 1, 2021	87,784	105,179	1,016,559	(49,633)	(63,869)	1,096,020	17,915	1,113,935
Comprehensive income								
Profit for the year			135,759			135,759	(103)	135,656
Other comprehensive income				155,569		155,569	1,617	157,186
Total comprehensive income						291,328	1,514	292,842
Transactions with owners directly recognized in equity:								
Purchase of treasury stock					(57,496)	(57,496)	-	(57,496)
Dividends paid to the owners of the parent			(35,132)			(35,132)	-	(35,132)
Dividends paid to non-controlling interests						-	(138)	(138)
Share-based payment transactions		420				420	-	420
Transfer to retained earnings			2,016	(2,016)		-	-	-
Changes in equity by purchase of shares of consolidated subsidiaries		(2,402)				(2,402)	4,872	2,470
Other		19	(608)	(1)	93	(497)	294	(203)
Balance at March 31, 2022	87,784	103,216	1,118,594	103,919	(121,272)	1,292,241	24,457	1,316,698

For the year ended March 31, 2023

(Yen in millions)

	Total equity attributable to owners of the parent						Non-controlling interests	Total equity
	Common Stock	Additional paid-in capital	Retained earnings	Other components of equity	Treasury stock	Total		
Balance at April 1, 2022	87,784	103,216	1,118,594	103,919	(121,272)	1,292,241	24,457	1,316,698
Comprehensive income								
Profit for the year			45,003			45,003	(1,282)	43,721
Other comprehensive income				108,561		108,561	459	109,020
Total comprehensive income						153,564	(823)	152,741
Transactions with owners directly recognized in equity:								
Purchase of treasury stock					(53,578)	(53,578)	-	(53,578)
Dividends paid to the owners of the parent			(40,426)			(40,426)	-	(40,426)
Dividends paid to non-controlling interests						-	(268)	(268)
Share-based payment transactions		475				475	-	475
Transfer to retained earnings			5,723	(5,723)		-	-	-
Changes in equity by purchase of shares of consolidated subsidiaries (Note)		(6,029)	(5)		7,888	1,854	(4,166)	(2,312)
Other		8	323	(1)	45	375	(11)	364
Balance at March 31, 2023	87,784	97,670	1,129,212	206,756	(166,917)	1,354,505	19,189	1,373,694

(Note) Including changes due to share exchanges resulting from making Nidec OKK a wholly owned subsidiary.

(4) Consolidated Statements of Cash Flows*(Yen in millions)*

	For the years ended March 31,	
	2022	2023
Cash flows from operating activities:		
Profit for the year from continuing operations	135,983	45,704
Loss for the year from discontinued operations	(327)	(1,983)
Profit for the year	135,656	43,721
Adjustments to reconcile profit for the year to net cash provided by operating activities		
Depreciation	87,287	99,768
Amortization	17,645	19,701
Loss (gain) from sales, disposal or impairment of property, plant and equipment	(2,247)	15,446
Loss from sales of discontinued operations	327	1,983
Financial expenses (income)	995	(3,121)
Share of net (profit) loss from associate accounting using the equity method	1,461	3,905
Deferred income taxes	(2,983)	18,339
Current income taxes	37,033	56,551
Foreign currency adjustments	(16,224)	(5,373)
Increase (decrease) in retirement benefit liability	(2,345)	(6,788)
Decrease (increase) in accounts receivable	(68,540)	4,412
Decrease (increase) in inventories	(114,179)	(24,794)
Increase (decrease) in accounts payable	65,144	(61,274)
Other, net	(8,629)	28,477
Interests and dividends received	3,830	16,051
Interests paid	(4,913)	(11,357)
Income taxes paid	(34,324)	(52,162)
Net cash provided by operating activities	94,994	143,485

(Yen in millions)

For the years ended March 31,

	2022	2023
Cash flows from investing activities:		
Additions to property, plant and equipment	(98,580)	(137,814)
Proceeds from sales of property, plant and equipment	9,695	5,950
Additions to intangible assets	(16,641)	(15,924)
Acquisitions of business, net of cash acquired	(5,930)	(7,372)
Other, net	(1,141)	(9,783)
Net cash used in investing activities	(112,597)	(164,943)
Cash flows from financing activities:		
Increase (decrease) in short term borrowings	93,380	26,554
Proceeds from issuance of long term debt	20,000	76,009
Repayments of long term debt	(43,575)	(9,783)
Proceeds from issuance of bonds	-	120,000
Redemption of bonds	(38,940)	(135,000)
Payments for acquisition of interests in subsidiaries from non-controlling interests	(4,156)	(2,775)
Purchase of treasury stock	(57,496)	(53,578)
Dividends paid to the owners of the parent	(35,132)	(40,426)
Other, net	1,526	(239)
Net cash (used in) provided by financing activities	(64,393)	(19,238)
Effect of exchange rate changes on cash and cash equivalents	62,127	27,139
Net increase (decrease) in cash and cash equivalents	(19,869)	(13,557)
Cash and cash equivalents at beginning of year	219,524	199,655
Cash and cash equivalents at end of year	199,655	186,098

(5) Notes to Consolidated Financial Statements

Notes Regarding Going Concern Assumption

Not applicable.

Notes to Consolidated Financial Statements

1. Reporting entity

Nidec Corporation (the “Company”) is a corporation located in Japan, whose shares are listed on the Tokyo Stock Exchange. The registered addresses of headquarters and principal business offices are available on the Company’s website (<https://www.nidec.com/en/>).

Consolidated financial statements as of March 31, 2023 and for the fiscal year then ended consist of the Company and its consolidated subsidiaries (“NIDEC”) and interests in associates of NIDEC.

NIDEC mainly designs, develops, produces, and sells products as described below:

- 1) Small precision motors, which include spindle motors for hard disk drives, brushless motors, fan motors, vibration motors, brush motors and motor applications.
- 2) Automotive products, which include automotive motors and components, and traction motor system.
- 3) Appliance, commercial and industrial products, which include home appliance, commercial and industrial motors and related products.
- 4) Machinery, which includes industrial robots, card readers, test systems, press machines, power transmission drives and machine tools.
- 5) Electronic and optical components, which include switches, sensors, lens units and camera shutters.
- 6) Others, which include music boxes and services.

2. Basis of preparation of consolidated financial statements

(1) Compliance with International Financial Reporting Standards (IFRS)

The consolidated financial statements of NIDEC have been prepared in accordance with IFRS pursuant to the provision of Article 93 of Regulations on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements, as the Company meets the criteria of a “Designated IFRS Specified Company” defined in Article 1-2 of the Regulations.

(2) Basis of measurement

The consolidated financial statements have been prepared on a historical cost basis, except for some assets and liabilities, including derivative and other financial instruments measured at fair value.

(3) Presentation currency and level of rounding

The consolidated financial statements are presented in Japanese Yen, which is also the Company’s functional currency, and figures are rounded to the nearest million yen, unless otherwise indicated.

3. Significant accounting policies

Significant accounting policies adopted in preparation of the annual consolidated financial statements are consistent with those used in the preparation of the NIDEC’s annual consolidated financial statements for the year ended March 31, 2022.

4. Significant accounting estimates, judgments and assumptions

The preparation of the consolidated financial statements requires management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the end of the reporting period and the reported amounts of income and expenses during the reporting period. Actual results may differ from those estimates.

The estimates and assumptions are reviewed on an ongoing basis, and the effects resulting from the revisions of accounting estimates are recognized in the period in which the estimates are revised and in future periods.

Judgments and estimates with accompanying significant risks of causing material adjustments to the carrying amounts of assets and liabilities in next fiscal year are the same as those for the financial statements for the year ended March 31, 2022.

5. Business combinations

NIDEC adopts the provisions of IFRS 3 “Business Combinations”.

During the three months ended June 30, 2022, NIDEC completed its valuation of the assets acquired and the liabilities assumed upon the share acquisition of Mitsubishi Heavy Industries Machine Tool Co., Ltd. (currently, “Nidec Machine Tool”); all the Mitsubishi Heavy Industries Group-owned shares of three overseas subsidiaries specialized in machine tool business; and the machine tool business run by overseas subsidiaries in the previous fiscal year. NIDEC’s consolidated financial statements for the year ended March 31, 2022 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

During the three months ended December 31, 2022, NIDEC completed its valuation of the assets acquired and the liabilities assumed upon the share acquisition of OKK Co., Ltd. (currently, “Nidec OKK”).

Of the assets acquired and the liabilities assumed upon the acquisitions of companies in the year ended March 31, 2023, the assets and liabilities which are currently under evaluation have been recorded on NIDEC’s consolidated statements of financial position based on provisional management estimation as of March 31, 2023.

6. Operating Segment Information

(Yen in millions)

		For the years ended March 31,		Increase or decrease
		2022	2023	
Net Sales	SPMS	343,841	342,690	(1,151)
	AMEC	227,506	305,143	77,637
	MOEN	321,083	396,221	75,138
	ACIM	394,080	437,402	43,322
	Nidec Sankyo	149,374	165,891	16,517
	Nidec Techno Motor	88,894	97,551	8,657
	Nidec Mobility	99,124	120,168	21,044
	Nidec Shimpo	117,214	177,114	59,900
	Nidec Read	52,218	60,836	8,618
	Others	203,209	218,447	15,238
	Sub-total	1,996,543	2,321,463	324,920
	Adjustments and Elimination/Corporate	(78,369)	(78,639)	(270)
Consolidated total	1,918,174	2,242,824	324,650	
Operating profit (loss)	SPMS	34,395	17,089	(17,306)
	AMEC	(12,807)	(64,663)	(51,856)
	MOEN	33,211	38,581	5,370
	ACIM	33,400	21,349	(12,051)
	Nidec Sankyo	12,599	18,000	5,401
	Nidec Techno Motor	11,552	10,680	(872)
	Nidec Mobility	10,282	11,410	1,128
	Nidec Shimpo	18,246	19,121	875
	Nidec Read	14,518	16,101	1,583
	Others	28,533	27,358	(1,175)
	Sub-total	183,929	115,026	(68,903)
	Adjustments and Elimination/Corporate	(13,555)	(14,945)	(1,390)
Consolidated total	170,374	100,081	(70,293)	

- (Notes) 1. The operating segments are the segments of NIDEC for which separate financial information is available and for which operating income or loss amounts are evaluated regularly by executive management in deciding how to allocate resources and in assessing performance.
2. NIDEC has changed its operating segment classification in the three months ended June 30, 2022. This was due to review of the report materials by NIDEC's chief operating decision maker. "ACIM" segment is divided into "ACIM" segment and "MOEN" segment. Also Nidec-Read Group, which was previously included in "Other" segment, has been disclosed as "Nidec Read" segment due to its increasing importance from the three months ended June 30, 2022. All prior period segment information has been reclassified in accordance with current period presentation.
3. Nidec changed its company name of "Nidec Sankyo Corporation" which core of the Nidec Sankyo Group to "Nidec Instruments Corporation" on April 1, 2023.
4. Nidec changed its company name of "Nidec Shimpo Corporation" which core of the Nidec Shimpo Group to "Nidec Drive Technology Corporation" on April 1, 2023.
5. Nidec changed its company name of "Nidec Read Corporation" which core of the Nidec Read Group to "Nidec Advance Technology Corporation" on April 1, 2023.

7. Earnings per share

The basis for calculating earnings (loss) per share attributable to owners of the parent-basic is as follows:

"Earnings per share attributable to owners of the parent - diluted" are not presented because there were no securities with dilutive effect outstanding.

	For the years ended March 31,	
	2022	2023
Profit attributable to owners of the parent (Yen in millions)	135,759	45,003
Profit from continuing operations attributable to owners of the parent (Yen in millions)	136,086	46,986
Loss from discontinued operations attributable to owners of the parent (Yen in millions)	(327)	(1,983)
Weighted average shares (Shares)	584,157,081	575,552,146
Earnings (loss) per share attributable to owners of the parent-basic (Yen)	232.40	78.19
Continuing operations	232.96	81.64
Discontinued operations	(0.56)	(3.45)

(Note) In the calculation of "Earnings (loss) per share attributable to owners of the parent - basic", the Company's shares owned by the BIP Trust and the ESOP Trust are included in treasury stock. Therefore, the number of those shares is deducted from calculating the number of "Weighted average shares".

8. Events after the Reporting Period

No items to report

5. Others

(1) Status of Directors

1. Changes in Directors

1) Proposed changes regarding Representative Directors

Not applicable

2) Proposed changes regarding Members of the Board of Directors

Candidate to Outside Member of the Board of Directors who is an Audit and Supervisory Committee Member (effective as of June 20, 2023)

Hiroe Toyoshima (Partner, Nakamoto & Partners (current position));

Outside Member of the Board of Directors, Nitta Corporation (current position); and,

Outside Member of the Board of Directors who is an Audit and

Supervisory Committee Member, Nitto Fuji Flour Milling Co., Ltd. (current position))

(Note) Ms. Hiroe Toyoshima is a candidate for the post of Outside Board Member (Independent Officer).

Candidate to Outside Member of the Board of Directors who is substitute Audit and Supervisory Committee Member (effective as of June 20, 2023)

Hiroko Takiguchi (Partner, Kitahama Partners L.P.C. (current position));

Auditor, Kyoto Institute of Technology (current position);

Outside Audit and Supervisory Board Member, Senshukai Co., Ltd. (current position); and,

Outside Audit and Supervisory Board Member, Mitsuboshi Belting Ltd. (current position))

(Ms. Hiroko Takiguchi's autonym: Hiroko Tamaizumi.)

(Notes) 1. Ms. Hiroko Takiguchi is a candidate for the post of substitute Outside Board Member (Independent Officer).

2. Ms. Hiroko Takiguchi uses her maiden name as her professional name.

Outgoing Outside Member of the Board of Directors (effective as of June 20, 2023)

Tamame Akamatsu (Outside Member of the Board of Directors who is an Audit and Supervisory Committee Member (current position))

**(2) Condensed Quarterly Consolidated Statements of Income
and Condensed Quarterly Consolidated Statements of Comprehensive Income
For the three months ended March 31, 2022 and 2023**

Condensed Quarterly Consolidated Statements of Income	<i>(Yen in millions)</i>	
	For the three months ended March 31,	
	2022	2023
Continuing operations		
Net sales	510,964	543,077
Cost of sales	(412,178)	(461,406)
Gross profit	98,786	81,671
Selling, general and administrative expenses	(41,120)	(84,268)
Research and development expenses	(20,779)	(21,726)
Operating profit (loss)	36,887	(24,323)
Financial income	823	6,287
Financial expenses	(1,921)	(4,266)
Derivative gain (loss)	77	559
Foreign exchange differences	5,132	1,593
Share of net profit (loss) from associate accounting using the equity method	(376)	(1,201)
Profit (loss) before income taxes	40,622	(21,351)
Income tax expenses	(3,903)	(37,132)
Profit (loss) for the period from continuing operations	36,719	(58,483)
Discontinued operations		
Loss for the period from discontinuing operations	(95)	(1,770)
Profit (loss) for the period	36,624	60,253
Profit for the period attributable to:		
Owners of the parent	36,447	(59,074)
Non-controlling interests	177	(1,179)
Profit (loss) for the period	36,624	60,253

Condensed Quarterly Consolidated Statements of Comprehensive Income
(Yen in millions)

	For the three months ended March 31,	
	2022	2023
Profit for the period	36,624	(60,253)
Other comprehensive income, net of taxation		
Items that will not be reclassified to net profit or loss:		
Remeasurement of defined benefit plans	1,622	4,405
Fair value movements on FVTOCI equity financial assets	(60)	1,363
Items that may be reclassified to net profit or loss:		
Foreign currency translation adjustments	101,285	21,505
Effective portion of net changes in fair value of cash flow hedges	364	887
Fair value movements on FVTOCI debt financial assets	(1)	(33)
Total other comprehensive income for the period, net of taxation	103,210	28,127
Comprehensive income for the period	139,834	(32,126)
Comprehensive income for the period attributable to:		
Owners of the parent	138,786	(31,035)
Non-controlling interests	1,048	(1,091)
Comprehensive income for the period	139,834	(32,126)

(3) Quarterly Financial Data for This Fiscal Year*(Yen in millions)*

	For the three months ended			
	June 30, 2022	September 30, 2022	December 31, 2022	March 31, 2023
Net sales	540,369	590,398	568,980	543,077
Operating profit (loss)	44,660	51,708	28,036	(24,323)
Profit (loss) before income taxes	56,989	61,386	23,569	(21,351)
Profit (loss) for the period	41,747	45,325	16,902	(60,253)
Profit (loss) attributable to owners of the parent	41,321	45,328	17,428	(59,074)

(4) Information by Product Category

For the year ended March 31, 2022

(Yen in millions)

	Small precision motors	Automotive products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	424,907	417,643	786,588	215,588	69,699	3,749	1,918,174	-	1,918,174
Intersegment	5,219	1,087	7,666	22,043	7,111	1,187	44,313	(44,313)	-
Total	430,126	418,730	794,254	237,631	76,810	4,936	1,962,487	(44,313)	1,918,174
Operating expenses	387,688	408,055	716,087	196,399	65,781	4,602	1,778,612	(30,812)	1,747,800
Operating profit	42,438	10,675	78,167	41,232	11,029	334	183,875	(13,501)	170,374

For the year ended March 31, 2023

(Yen in millions)

	Small precision motors	Automotive products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	425,333	519,654	913,986	296,482	83,011	4,358	2,242,824	-	2,242,824
Intersegment	5,962	214	9,133	14,649	4,714	941	35,613	(35,613)	-
Total	431,295	519,868	923,119	311,131	87,725	5,299	2,278,437	(35,613)	2,242,824
Operating expenses	404,615	562,159	852,302	265,593	74,143	4,825	2,163,637	(20,894)	2,142,743
Operating profit (loss)	26,680	(42,291)	70,817	45,538	13,582	474	114,800	(14,719)	100,081

For the three months ended March 31, 2022

(Yen in millions)

	Small precision motors	Automotive products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	103,682	116,525	210,810	61,334	17,711	902	510,964	-	510,964
Intersegment	1,201	205	1,808	5,477	1,856	331	10,878	(10,878)	-
Total	104,883	116,730	212,618	66,811	19,567	1,233	521,842	(10,878)	510,964
Operating expenses	99,571	116,884	192,367	55,658	15,887	1,223	481,590	(7,513)	474,077
Operating profit (loss)	5,312	(154)	20,251	11,153	3,680	10	40,252	(3,365)	36,887

For the three months ended March 31, 2023

(Yen in millions)

	Small precision motors	Automotive products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	91,551	125,145	232,682	73,561	18,898	1,240	543,077	-	543,077
Intersegment	2,146	40	3,055	1,832	945	204	8,222	(8,222)	-
Total	93,697	125,185	235,737	75,393	19,843	1,444	551,299	(8,222)	543,077
Operating expenses	95,934	164,914	223,843	68,402	18,539	1,278	572,910	(5,510)	567,400
Operating profit (loss)	(2,237)	(39,729)	11,894	6,991	1,304	166	(21,611)	(2,712)	(24,323)

(Notes) 1. Product categories are classified based on similarities in product type, product attributes, and production and sales methods.

2. Major products of each product category:

- (1) Small precision motors: Spindle motors for HDDs, brushless motors, fan motors, vibration motors, brush motors and motor applications, etc.
- (2) Automotive products: Automotive motors and components, and traction motor system.
- (3) Appliance, commercial and industrial products: Home appliance, commercial and industrial motors and related products.
- (4) Machinery: Industrial robots, card readers, test systems, press machines, power transmission drives and machine tools, etc.
- (5) Electronic and optical components: Switches, sensors, lens units and camera shutters, etc.
- (6) Others: Music boxes and services, etc.

(5) Sales by Geographic Segment*(Yen in millions)*

	For the year ended March 31,				Increase or decrease	
	2022		2023			
	Amounts	%	Amounts	%	Amounts	%
Japan	341,000	17.8	392,727	17.5	51,727	15.2
China	512,811	26.7	560,662	25.0	47,851	9.3
Other Asia	243,833	12.7	273,291	12.2	29,458	12.1
U.S.A.	414,899	21.6	510,972	22.8	96,073	23.2
Europe	342,305	17.9	420,941	18.8	78,636	23.0
Others	63,326	3.3	84,231	3.7	20,905	33.0
Total	1,918,174	100.0	2,242,824	100.0	324,650	16.9

(Yen in millions)

	For the three months ended March 31,				Increase or decrease	
	2022		2023			
	Amounts	%	Amounts	%	Amounts	%
Japan	89,627	17.5	92,880	17.1	3,253	3.6
China	124,555	24.4	114,257	21.1	(10,298)	(8.3)
Other Asia	64,111	12.6	66,446	12.2	2,335	3.6
U.S.A.	113,419	22.2	129,520	23.8	16,101	14.2
Europe	102,245	20.0	118,849	21.9	16,604	16.2
Others	17,007	3.3	21,125	3.9	4,118	24.2
Total	510,964	100.0	543,077	100.0	32,113	6.3

(Notes) 1. The sales are classified by domicile of the seller, and the figures exclude intra-segment transactions.

2. From the three months ended June 30, 2022, segments are changed. Accordingly, previous period amounts have been reclassified.

3. Major countries which belong to segments are as follows:

Other Asia : Thailand, South Korea, India

Europe : Italy, Germany, France

Others : Brazil, Mexico, Canada

(6) Sales by Region*(Yen in millions)*

	For the year ended March 31,				Increase or decrease	
	2022		2023			
	Amounts	%	Amounts	%	Amounts	%
Japan	223,167	11.6	260,463	11.6	37,296	16.7
China	519,767	27.1	563,088	25.1	43,321	8.3
Other Asia	321,443	16.8	353,097	15.7	31,654	9.8
U.S.A.	366,960	19.1	455,566	20.3	88,606	24.1
Europe	315,149	16.4	400,513	17.9	85,364	27.1
Others	171,688	9.0	210,097	9.4	38,409	22.4
Total	1,918,174	100.0	2,242,824	100.0	324,650	16.9

(Yen in millions)

	For the three months ended March 31,				Increase or decrease	
	2022		2023			
	Amounts	%	Amounts	%	Amounts	%
Japan	60,143	11.8	65,853	12.1	5,710	9.5
China	130,435	25.5	115,486	21.3	(14,949)	(11.5)
Other Asia	83,105	16.3	81,470	15.0	(1,635)	(2.0)
U.S.A.	99,429	19.4	113,263	20.8	13,834	13.9
Europe	87,228	17.1	110,729	20.4	23,501	26.9
Others	50,624	9.9	56,276	10.4	5,652	11.2
Total	510,964	100.0	543,077	100.0	32,113	6.3

(Notes) 1. The sales are classified by domicile of the seller, and the figures exclude intra-segment transactions.

2. From the three months ended June 30, 2022, segments are changed. Accordingly, previous period amounts have been reclassified.

3. Major countries which belong to segments are as follows:

Other Asia : Thailand, South Korea, India

Europe : Italy, Germany, France

Others : Brazil, Mexico, Canada



6. Overview of Consolidated Financial Results

April 24, 2023

(1) Summary of Consolidated Financial Performance

(Yen in millions)

	For the year ended March 31, 2022	For the year ended March 31, 2023	Increase or decrease	For the three months ended March 31, 2022	For the three months ended March 31, 2023	Increase or decrease
Net Sales	1,918,174	2,242,824	16.9 %	510,964	543,077	6.3 %
Operating profit (loss)	170,374 8.9 %	100,081 4.5 %	(41.3) %	36,887 7.2 %	(24,323) (4.5) %	- %
Profit (loss) before income taxes	170,032 8.9 %	120,593 5.4 %	(29.1) %	40,622 8.0 %	(21,351) (3.9) %	- %
Profit (loss) attributable to owners of the parent	135,759 7.1 %	45,003 2.0 %	(66.9) %	36,447 7.1 %	(59,074) (10.9) %	- %
Earnings per share attributable to owners of the parent-basic (Yen)	232.40	78.19		62.70	(102.82)	
Earnings per share attributable to owners of the parent-diluted (Yen)	-	-		-	-	

(2) Summary of Consolidated Financial Position and Cash Flows

(Yen in millions)

	As of March 31, 2022	As of March 31, 2023
Total assets	2,678,483	2,872,591
Total equity attributable to owners of the parent	1,292,241	1,354,505
Ratio of equity attributable to owners of the parent to total asset	48.2 %	47.2 %
	For the year ended March 31, 2022	For the year ended March 31, 2023
Net cash provided by operating activities	94,994	143,485
Net cash used in investing activities	(112,597)	(164,943)
Net cash (used in) provided by financing activities	(64,393)	(19,238)
Cash and cash equivalents at end of year	199,655	186,098

(3) Dividends

(Yen)

	2nd quarter end	Fiscal year end	Total
Year ended March 31, 2022 (actual)	30.00	35.00	65.00
Year ended March 31, 2023 (actual)	35.00	35.00	70.00
Year ending March 31, 2024 (forecast)	35.00	35.00	70.00

(4) Scope of Consolidation and Application of the Equity Method

Number of consolidated subsidiaries	343
Number of associates accounted for under the equity method	4

	Change from March 31, 2022
Number of companies newly consolidated	16
Number of companies excluded from consolidation	13
Number of companies newly accounted for by the equity method	0
Number of companies excluded from accounting by the equity method	0

- (Notes) 1. The amounts of percentage in “(1) Summary of Consolidated Financial Performance” represent percentage of sales.
2. “Earnings per share attributable to owners of the parent-basic” and “Earnings per share attributable to owners of the parent-diluted” have been calculated based on figures of “Profit (loss) attributable to owners of the parent”.
3. NIDEC finalized the provisional accounting treatment for the business combination in the year ended March 31, 2023. Condensed quarterly consolidated financial statements and consolidated financial statements for the year ended March 31, 2022 reflect the revision of the initially allocated amounts of acquisition cost as NIDEC finalized the provisional accounting treatment for the business combination.