

Supplementary Financial Data  
 <Fiscal 4th Quarter (January - March) of Year Ended March 31, 2014>

April 22, 2014

1. Financial Highlights

(Yen in millions)	FY2010			FY2011			FY2012			FY2013		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Net Sales	328,755	347,233	675,988	357,291	325,029	682,320	353,540	355,730	709,270	429,634	445,475	875,109
Operating Income	52,973	39,896	92,869	40,767	32,303	73,070	41,723	-24,125	17,598	39,337	45,731	85,068
<i>(Operating Income Ratio)</i>	16.1%	11.5%	13.7%	11.4%	9.9%	10.7%	11.8%	-6.8%	2.5%	9.2%	10.3%	9.7%
Earnings before Provision for Income Taxes	42,829	39,137	81,966	34,587	36,269	70,856	36,577	-23,179	13,398	38,441	46,223	84,664
Net Income	27,014	25,319	52,333	22,529	18,202	40,731	26,199	-18,213	7,986	27,103	29,301	56,404
EPS (Yen) *	96.97	90.99	187.96	81.54	66.58	148.12	97.64	-68.00	29.64	100.99	106.32	207.31
Dividend per share (Yen) *	20.00	22.50	42.50	22.50	22.50	45.00	22.50	20.00	42.50	22.50	27.50	50.00

(Yen in millions)	FY2011				FY2012				FY2013			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	176,634	180,657	157,442	167,587	179,021	174,519	169,670	186,060	211,276	218,358	217,091	228,384
Operating Income	19,847	20,920	13,528	18,775	22,183	19,540	1,303	-25,428	18,047	21,290	22,529	23,202
<i>(Operating Income Ratio)</i>	11.2%	11.6%	8.6%	11.2%	12.4%	11.2%	0.8%	-13.7%	8.5%	9.8%	10.4%	10.2%
Earnings before Provision for Income Taxes	18,260	16,327	14,206	22,063	18,334	18,243	1,259	-24,438	17,366	21,075	24,084	22,139
Net Income	12,210	10,319	9,125	9,077	13,282	12,917	894	-19,107	13,346	13,757	15,950	13,351
EPS (Yen) *	44.10	37.43	33.34	33.17	49.00	48.64	3.30	-70.76	49.73	51.26	57.83	48.41

\* Adjusted based on the 2-for-1 split implemented as of April 1, 2014.

\* "EPS" and "Dividend per share" are expressed assuming that the stock split occurred at the beginning of FY2010.

2. Product Groups Results (Net Sales & Operating Income)

(Yen in millions)		FY2010			FY2011			FY2012			FY2013		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	185,045	163,341	348,386	170,638	160,799	331,437	168,452	151,272	319,724	180,455	182,058	362,513
	OP	38,354	26,078	64,432	27,675	26,541	54,216	32,046	-9,397	22,649	26,341	30,362	56,703
Automotive, Appliance, Commercial and Industrial Products	Sales	60,763	102,648	163,411	106,739	101,790	208,529	112,633	135,831	248,464	164,048	181,188	345,236
	OP	2,890	4,329	7,219	4,970	4,405	9,375	4,927	-2,249	2,678	9,592	12,817	22,409
Machinery	Sales	38,021	39,308	77,329	36,616	28,288	64,904	31,266	32,260	63,526	43,717	43,238	86,955
	OP	6,276	6,329	12,605	5,105	1,539	6,644	4,089	2,925	7,014	6,174	5,907	12,081
Electronic & Optical Components	Sales	40,639	37,729	78,368	39,151	30,226	69,377	37,427	31,761	69,188	37,429	35,416	72,845
	OP	7,475	5,585	13,060	5,230	2,022	7,252	3,081	-11,546	-8,465	510	938	1,448
Others	Sales	4,287	4,207	8,494	4,147	3,926	8,073	3,762	4,606	8,368	3,985	3,575	7,560
	OP	649	33	682	414	597	1,011	445	448	893	176	190	366
Eliminations/Corporate	OP	(2,671)	(2,458)	(5,129)	(2,627)	(2,801)	(5,428)	(2,865)	(4,306)	(7,171)	(3,456)	(4,483)	(7,939)

(Yen in millions)		FY2011				FY2012				FY2013			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Small Precision Motors	Sales	81,834	88,804	78,548	82,251	89,131	79,321	74,513	76,759	87,815	92,640	92,769	89,289
	OP	13,125	14,550	11,195	15,346	17,825	14,221	2,575	-11,972	12,013	14,328	14,634	15,728
Automotive, Appliance, Commercial and Industrial Products	Sales	54,872	51,867	49,610	52,180	53,973	58,660	61,605	74,226	84,064	79,984	83,026	98,162
	OP	2,476	2,494	1,901	2,504	2,728	2,199	741	-2,990	4,515	5,077	5,256	7,561
Machinery	Sales	19,090	17,526	13,523	14,765	15,704	15,562	15,233	17,027	19,929	23,788	19,704	23,534
	OP	2,892	2,213	1,134	405	1,902	2,187	2,015	910	3,281	2,893	2,841	3,066
Electronic & Optical Components	Sales	18,922	20,229	13,783	16,443	18,470	18,957	16,057	15,704	17,511	19,918	19,797	15,619
	OP	2,358	2,872	464	1,558	1,174	1,907	-2,092	-9,454	-281	791	1,714	-776
Others	Sales	1,916	2,231	1,978	1,948	1,743	2,019	2,262	2,344	1,957	2,028	1,795	1,780
	OP	122	292	246	351	213	232	229	219	175	1	171	19
Eliminations/Corporate	OP	(1,126)	(1,501)	(1,412)	(1,389)	(1,659)	(1,206)	(2,165)	(2,141)	(1,656)	(1,800)	(2,087)	(2,396)

3. Capital Expenditure, Depreciation, R&D

(Yen in millions)		FY2010			FY2011			FY2012			FY2013		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Capital Expenditure		28,812	26,198	55,010	19,761	21,685	41,446	34,250	27,118	61,368	20,606	19,430	40,036
Depreciation		15,453	18,740	34,193	17,045	15,511	32,556	17,258	20,997	38,255	21,983	22,430	44,413
R & D		12,909	14,828	27,737	14,939	15,111	30,050	15,387	18,891	34,278	19,003	18,805	37,808