

Supplementary Financial Data
 <Fiscal 3rd Quarter (October – December) of Year Ending March 31, 2025>

January 23, 2025

1. Financial Highlights

(Yen in millions)	IFRS											
	FY2021			FY2022			FY2023			FY2024		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half(e)	Full Year(e)
Net Sales	910,668	1,007,506	1,918,174	1,118,571	1,111,456	2,230,027	1,157,448	1,189,711	2,347,159	1,293,811	1,206,189	2,500,000
Operating Profit <i>(Operating Profit Ratio)</i>	89,144 9.8%	81,230 8.1%	170,374 8.9%	88,670 7.9%	1,253 0.1%	89,923 4.0%	115,309 10.0%	46,547 3.9%	161,856 6.9%	121,000 9.4%	119,000 9.9%	240,000 9.6%
Profit Before Income Taxes	87,103	82,929	170,032	110,677	(242)	110,435	144,886	56,783	201,669	100,174	149,826	250,000
Profit attributable to owners of the parent	66,612	69,147	135,759	80,571	(43,589)	36,982	105,710	18,745	124,455	75,572	109,428	185,000
EPS (Basic) (Yen)	56.89	59.31	116.20	69.88	(37.75)	32.13	91.99	16.31	108.30	65.76	95.22	160.98
Dividend Per Share (Yen)	15.00	17.50	32.50	17.50	17.50	35.00	17.50	20.00	37.50	20.00	20.00	40.00

(Yen in millions)	IFRS											
	FY2022				FY2023				FY2024			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	530,183	588,388	568,002	543,454	564,362	593,086	587,625	602,086	648,166	645,645	652,153	
Operating Profit <i>(Operating Profit Ratio)</i>	38,696 7.3%	49,974 8.5%	26,487 4.7%	(25,234) -4.6%	60,176 10.7%	55,133 9.3%	51,795 8.8%	(5,248) -0.9%	60,328 9.3%	60,672 9.4%	54,536 8.4%	
Profit Before Income Taxes	51,025	59,652	22,020	(22,262)	86,105	58,781	46,641	10,142	78,672	21,502	82,358	
Profit attributable to owners of the parent	36,613	43,958	16,203	(59,792)	64,066	41,644	38,527	(19,782)	56,085	19,487	59,043	
EPS (Basic) (Yen)	31.68	38.22	14.09	(52.04)	55.75	36.24	33.52	(17.21)	48.80	16.96	51.38	

Notes:

Adjusted based on the 2-for-1 split implemented as of October 1, 2024. "EPS" and "Dividends" are expressed assuming that the stock split occurred at the beginning of FY2021.

2. Sales and Operating Profit (OP) by Product Category

(Yen in millions)		IFRS											
		FY2021			FY2022			FY2023			FY2024		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	205,111	219,796	424,907	225,441	199,857	425,298	204,055	211,654	415,709	242,588		
	OP	23,095	19,343	42,438	23,960	2,714	26,674	16,685	20,789	37,474	29,079		
Automotive Products	Sales	197,197	220,446	417,643	254,150	265,504	519,654	282,176	298,733	580,909	330,780		
	OP	8,337	2,338	10,675	5,463	(47,754)	(42,291)	16,363	(47,555)	(31,192)	20,098		
Appliance, Commercial and Industrial Products	Sales	378,021	408,567	786,588	453,396	460,590	913,986	479,663	486,419	966,082	520,080		
	OP	40,528	37,639	78,167	38,292	32,525	70,817	58,624	56,250	114,874	58,253		
Machinery	Sales	95,365	120,223	215,588	142,039	141,681	283,720	146,254	152,121	298,375	153,512		
	OP	19,446	21,786	41,232	20,336	15,050	35,386	23,302	19,867	43,169	16,758		
Electronic & Optical Components	Sales	33,146	36,553	69,699	41,501	41,510	83,011	42,986	38,853	81,839	44,972		
	OP	4,446	6,583	11,029	7,694	5,888	13,582	7,823	5,391	13,214	6,356		
Others	Sales	1,828	1,921	3,749	2,044	2,314	4,358	2,314	1,931	4,245	1,879		
	OP	191	143	334	229	245	474	239	110	349	139		
Eliminations/Corporate	OP	(6,899)	(6,602)	(13,501)	(7,304)	(7,415)	(14,719)	(7,727)	(8,305)	(16,032)	(9,683)		

(Yen in millions)		IFRS											
		FY2022				FY2023				FY2024			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Small Precision Motors	Sales	110,489	114,952	107,211	92,646	94,670	109,385	106,536	105,118	118,513	124,075	125,701	
	OP	12,956	11,004	4,888	(2,174)	5,919	10,766	12,362	8,427	13,101	15,978	14,278	
Automotive Products	Sales	113,280	140,870	140,359	125,145	137,600	144,576	151,990	146,743	165,639	165,141	165,247	
	OP	(32)	5,495	(8,025)	(39,729)	11,028	5,335	6,104	(53,659)	13,993	6,105	2,975	
Appliance, Commercial and Industrial Products	Sales	222,686	230,710	227,908	232,682	238,879	240,784	237,528	248,891	265,626	254,454	259,579	
	OP	17,903	20,389	20,631	11,894	30,905	27,719	27,358	28,892	26,550	31,703	28,472	
Machinery	Sales	63,537	78,502	68,838	72,843	70,167	76,087	70,759	81,362	75,489	78,023	79,817	
	OP	7,463	12,873	9,033	6,017	11,176	12,126	7,070	12,797	8,134	8,624	9,269	
Electronic & Optical Components	Sales	19,235	22,266	22,612	18,898	21,858	21,128	19,768	19,085	21,997	22,975	20,862	
	OP	3,453	4,241	4,584	1,304	4,213	3,610	3,203	2,188	2,877	3,479	3,419	
Others	Sales	956	1,088	1,074	1,240	1,188	1,126	1,044	887	902	977	947	
	OP	84	145	79	166	166	73	36	74	72	67	60	
Eliminations/Corporate	OP	(3,131)	(4,173)	(4,703)	(2,712)	(3,231)	(4,496)	(4,338)	(3,967)	(4,399)	(5,284)	(3,937)	

3. Capital Expenditure, Depreciation, R&D

(Yen in millions)		IFRS											
		FY2021			FY2022			FY2023			FY2024		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half(e)	Full Year(e)
Capital Expenditure		44,657	53,923	98,580	66,649	71,165	137,814	54,634	57,415	112,049	53,475	76,525	130,000
Depreciation		50,350	54,582	104,932	58,320	61,202	119,522	61,938	70,595	132,533	68,017	61,983	130,000
R & D		37,739	40,276	78,015	38,742	42,595	81,337	40,845	40,210	81,055	40,655	54,345	95,000