

Supplementary Financial Data  
 <Fiscal 3rd Quarter (October - December) of Year ending March 31, 2011>

January 25, 2011

1. Financial Highlights and Forecast

(Yen in millions)	FY2007			FY2008			FY2009			FY2010		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half (e)	Full Year (e)
Net Sales	353,844	370,517	724,361	363,276	247,527	610,803	268,743	318,716	587,459	340,791	359,209	700,000
Operating Income <i>(Operating Income Ratio)</i>	34,297 9.7%	43,100 11.6%	77,397 10.7%	40,778 11.2%	11,237 4.5%	52,015 8.5%	28,321 10.5%	50,021 15.7%	78,342 13.3%	51,522 15.1%	48,478 13.5%	100,000 14.3%
Earnings before Provision for Income Taxes	31,781	32,308	64,089	43,379	3,891	47,270	22,474	52,528	75,002	41,293	53,707	95,000
Net Income	20,357	20,799	41,156	27,840	513	28,353	13,788	38,173	51,961	27,014	35,986	63,000
EPS (Yen)	140.50	143.50	284.00	192.06	5.36	197.42	98.99	274.05	373.04	193.94	258.34	452.28
Dividend per share (Yen)	25.00	30.00	55.00	30.00	30.00	60.00	25.00	40.00	65.00	40.00	45.00	85.00

(Yen in millions)	FY2008				FY2009				FY2010			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	173,886	189,390	140,802	106,725	123,486	145,257	152,391	166,325	170,800	169,991	179,255	
Operating Income <i>(Operating Income Ratio)</i>	18,389 10.6%	22,389 11.8%	10,100 7.2%	1,137 1.1%	10,284 8.3%	18,037 12.4%	23,516 15.4%	26,505 15.9%	27,003 15.8%	24,519 14.4%	22,029 12.3%	
Earnings before Provision for Income Taxes	23,085	20,294	-2,010	5,901	8,750	13,724	25,299	27,229	20,972	20,321	20,037	
Net Income	15,109	12,731	-4,777	5,290	5,819	7,969	16,315	21,858	13,783	13,231	13,816	
EPS (Yen)	104.24	87.82	-33.16	37.67	41.78	57.21	117.13	156.92	98.95	95.00	99.08	

2. Product Groups Results (Net Sales & Operating Income)

(Yen in millions)		FY2007			FY2008			FY2009			FY2010		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	188,307	197,375	385,682	189,943	124,130	314,073	158,401	171,759	330,160	171,182		
	OP	22,950	27,981	50,931	26,475	9,642	36,117	26,103	36,367	62,470	35,003		
General Motors *	Sales	47,673	48,704	96,377	47,602	29,554	77,156	31,831	41,550	73,381	48,105		
	OP	1,083	1,555	2,638	1,191	-1,729	-538	-859	429	-430	931		
Machinery	Sales	32,742	36,116	68,858	38,663	30,772	69,435	16,898	31,068	47,966	38,021		
	OP	5,399	6,144	11,543	6,177	2,473	8,650	617	5,238	5,855	6,276		
Electronic & Optical Components	Sales	72,477	73,419	145,896	71,514	51,038	122,552	49,278	57,895	107,173	66,521		
	OP	6,308	7,433	13,741	7,444	1,806	9,250	3,523	7,342	10,865	9,376		
Others	Sales	12,645	14,903	27,548	15,554	12,033	27,587	12,335	16,444	28,779	16,962		
	OP	655	1,389	2,044	1,410	531	1,941	816	2,534	3,350	2,607		
Eliminations/Corporate	OP	(2,098)	(1,402)	(3,500)	(1,919)	(1,486)	(3,405)	(1,879)	(1,889)	(3,768)	(2,671)		

(Yen in millions)		FY2008				FY2009				FY2010			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Small Precision Motors	Sales	87,675	102,268	68,633	55,497	72,272	86,129	85,035	86,724	87,687	83,495	78,431	
	OP	11,636	14,839	7,409	2,233	10,639	15,464	18,328	18,039	18,529	16,474	13,468	
General Motors *	Sales	25,620	21,982	15,898	13,656	15,704	16,127	18,043	23,507	24,760	23,345	43,063	
	OP	954	237	-834	-895	-652	-207	-34	463	592	339	1,553	
Machinery	Sales	17,674	20,989	19,330	11,442	7,599	9,299	12,173	18,895	17,221	20,800	20,025	
	OP	2,853	3,324	2,076	397	3	614	1,890	3,348	2,847	3,429	3,280	
Electronic & Optical Components	Sales	35,400	36,114	29,784	21,254	22,306	26,972	28,911	28,984	32,380	34,141	28,649	
	OP	3,381	4,063	1,941	-135	854	2,669	3,351	3,991	4,552	4,824	3,727	
Others	Sales	7,517	8,037	7,157	4,876	5,605	6,730	8,229	8,215	8,752	8,210	9,087	
	OP	544	866	356	175	332	484	1,084	1,450	1,456	1,151	1,234	
Eliminations/Corporate	OP	(979)	(940)	(848)	(638)	(892)	(987)	(1,103)	(786)	(973)	(1,698)	(1,233)	

\* The product group previously classified as "Mid-size Motors" has been renamed "General Motors," reflecting the inclusion of large-size motor lines of U.S. Emerson's Motors & Controls operations (acquisition transaction completed on September 30, 2010, EDT).

3. Capital Expenditure, Depreciation, R&D

(Yen in millions)	FY2007			FY2008			FY2009			FY2010		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half (e)	Full Year (e)
Capital Expenditure	16,220	18,579	34,799	22,758	14,164	36,922	9,983	19,376	29,359	24,590	23,410	48,000
Depreciation	18,514	18,614	37,128	17,170	15,697	32,867	15,002	15,378	30,380	15,453	19,547	35,000
R & D	14,865	14,718	29,583	14,521	12,304	26,825	11,761	12,952	24,713	13,107	13,893	27,000