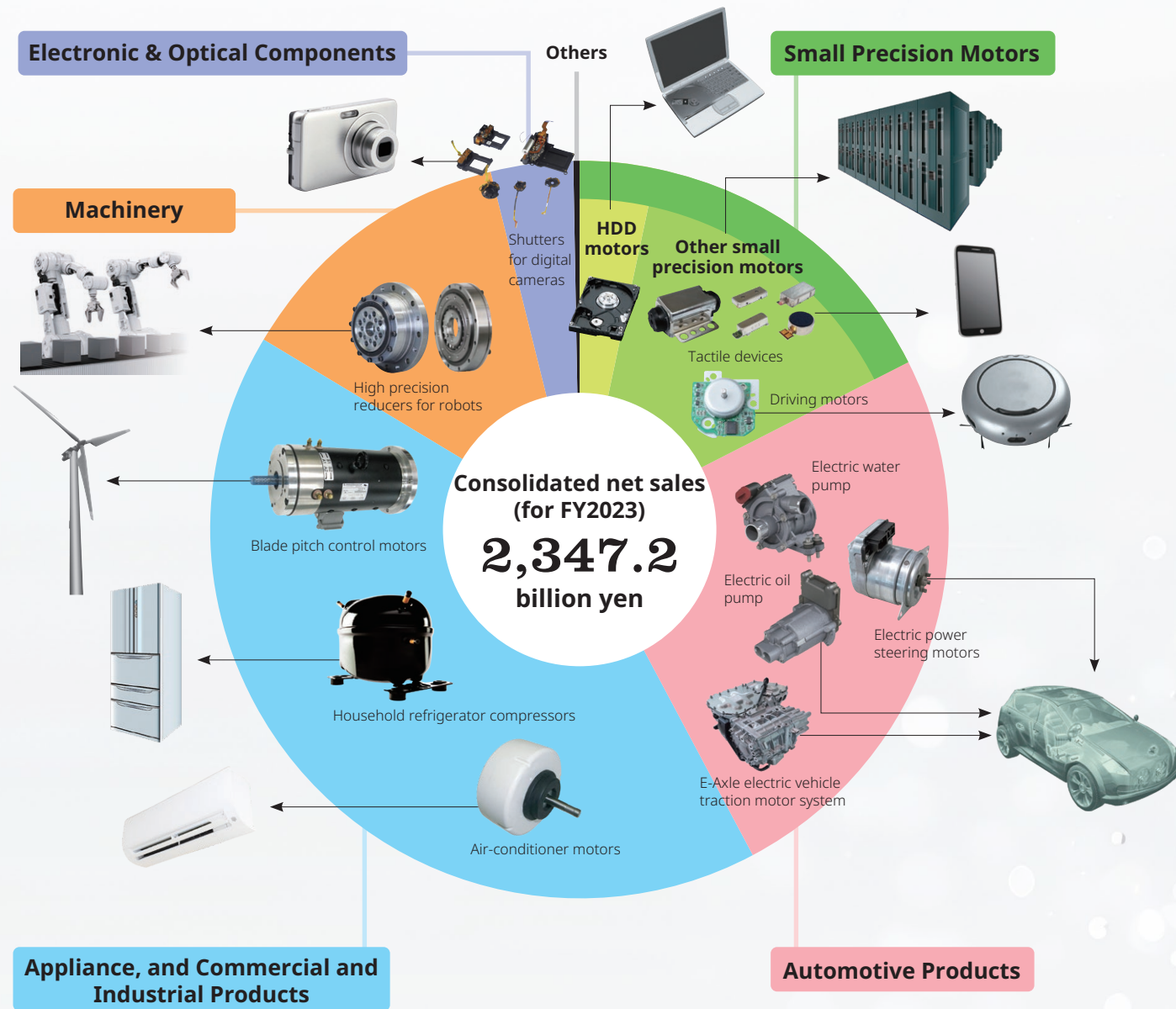




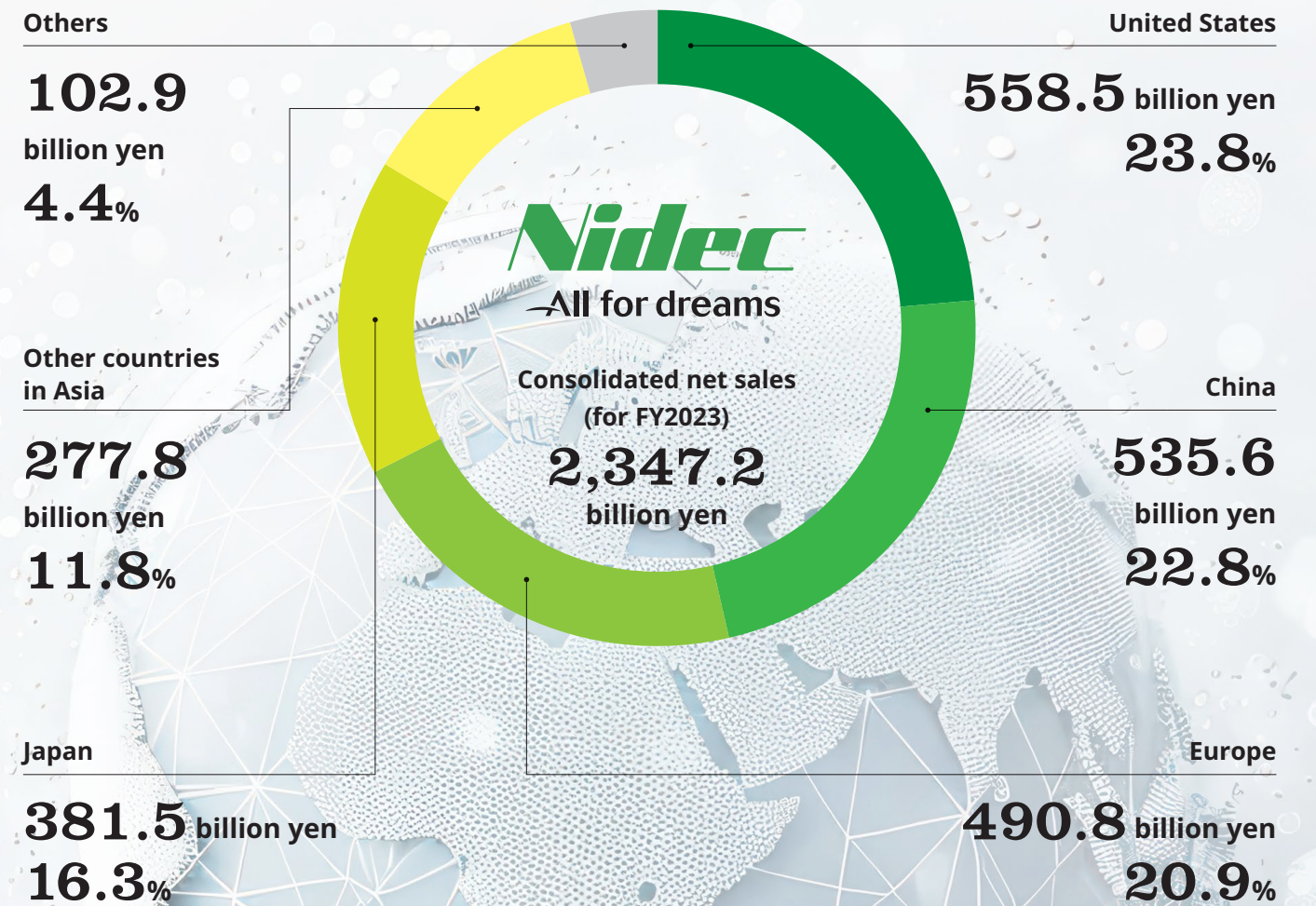
NIDEC offers a wide variety of motors ranging from precision small to super-large, as well as applied products and services in IT, office automation, home appliances, automobiles, commercial and industrial systems, environment and energy, and many other fields. We will contribute to the enhancement of people's lives and the development of industries by continuing to deliver highest quality, indispensable, and widely desired products for the common good of all, through active M&As and organic growth.

Consolidated Net Sales by Product Group



Product group	Net sales (Billions of Yen)	Operating profit (Billions of Yen)	FY2023 Operating profit ratio (%)
● Small Precision Motors	415.7	37.5	9.0
● Automotive Products	580.9	-31.2	-5.4
● Appliance, and Commercial and Industrial Products	966.1	114.9	11.9
● Machinery	298.4	43.9	14.7
● Electronic & Optical Components	81.8	13.2	16.1
● Others	4.2	0.3	8.2
<b>Total</b>	<b>2,347.2</b>	<b>162.6</b>	<b>6.9</b>

Consolidated Sales by Region\*



\* Based on the countries where consolidated Group companies selling products to external customers are located

Business Sites

NIDEC Group operates globally with business sites in 48 countries/regions.

Number of group Companies

**348**

Number of employees

**101,112**

Number of countries/regions with business sites

**48**

(as of March 31, 2024)