



Financial Statements Summary for the Six Months Ended September 30, 2021 [IFRS](Consolidated)

October 26, 2021

Company name: NIDEC CORPORATION URL <https://www.nidec.com/en/>
 Stock listing: Tokyo Stock Exchange - First Section
 Code number: 6594
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 Scheduled date of filing of Japanese quarterly report: November 12, 2021
 Scheduled date of dividend payable: December 1, 2021
 Supplemental materials for quarterly results: Yes
 Quarterly earning presentation held: Yes

(Amount Unit: Yen in Millions, unless otherwise indicated)
 (Amounts are rounded to nearest million yen)

1. Consolidated Financial Results for the Six Months ended September 30, 2021 (April 1, 2021 to September 30, 2021)

(1) Consolidated Operating Results (Percentage represents year-on-year changes)

	Net sales		Operating profit		Profit before income taxes		Profit attributable to owners of the parent		Comprehensive income for the period	
		%		%		%		%		%
For the six months ended September 30, 2021	910,668	21.1	90,196	30.4	88,155	33.6	67,610	38.6	78,614	93.9
For the six months ended September 30, 2020	751,794	-	69,174	-	65,999	-	48,778	-	40,549	-
	Earnings per share attributable to owners of the parent-basic (Yen)				Earnings per share attributable to owners of the parent-diluted (Yen)					
For the six months ended September 30, 2021	115.49				-				-	
For the six months ended September 30, 2020	83.28				-				-	

- (Notes) 1. "Earnings per share attributable to owners of the parent-basic" and "Earnings per share attributable to owners of the parent-diluted" have been calculated based on figures of "Profit attributable to owners of the parent".
 2. NIDEC finalized the provisional accounting treatment for the business combination in the six months ended September 30, 2021. Condensed quarterly consolidated financial statements and consolidated financial statements for the year ended March 31, 2021 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

(2) Consolidated Financial Position

	Total assets	Total equity	Total equity attributable to owners of the parent	Ratio of total equity attributable to owners of the parent to total assets
As of September 30, 2021	2,376,573	1,168,779	1,150,336	48.4%
As of March 31, 2021	2,256,024	1,113,935	1,096,020	48.6%

2. Dividends

	Dividends per share (Yen)				
	1 st quarter end	2 nd quarter end	3 rd quarter end	Fiscal year end	Total
Year ended March 31, 2021	-	30.00	-	30.00	60.00
Year ending March 31, 2022	-	30.00	-	-	-
Year ending March 31, 2022 (Forecast)	-	-	-	30.00	60.00

(Note) Revision of previously announced dividend targets during this reporting period: None.

3. Forecast of Consolidated Financial Performance for the Year ending March 31, 2022 (April 1, 2021 to March 31, 2022)

(Percentage represents year-on-year changes)

	Net sales		Operating profit		Profit before income taxes		Profit attributable to owners of the parent		Earnings per share attributable to owners of the parent-basic
		%		%		%		%	(Yen)
Fiscal year end	1,800,000	11.2	190,000	18.8	185,000	21.0	148,000	21.4	252.68

(Note) Revision of the previously announced financial performance forecast during this reporting period: Yes

Notes

(1) Changes in Significant Subsidiaries during This Period (changes in “specified subsidiaries” (*tokutei kogaisha*) resulting in the change in scope of consolidation) : None

(2) Changes in Accounting Policies and Changes in Accounting Estimates:

1. Changes in accounting policies required by IFRS : None
2. Changes in accounting policies due to other reasons : None
3. Changes in accounting estimates : None

(3) Number of Shares Issued (Ordinary Shares)

1. Number of shares issued at the end of the period (including treasury stock):

As of September 30, 2021: 596,284,468 As of March 31, 2021: 596,284,468

2. Number of treasury stock at the end of the period:

As of September 30, 2021: 10,947,644 As of March 31, 2021: 10,552,192

3. Weighted-average number of shares outstanding during the period:

For the six months ended September 30, 2021: 585,400,659 For the six months ended September 30, 2020: 585,733,592

*This quarterly report is not subject to quarterly review procedures by certified public accountants or an auditing firm.

*Explanation for appropriate use of forecast and other notes

Forward-looking statements, such as forecast of consolidated financial performance, stated in this document are based on information currently possessed by NIDEC or certain assumptions that NIDEC has deemed as rational. NIDEC cannot make any assurances that the contents mentioned in these forward-looking statements will ever materialize. Actual financial performance could be significantly different from NIDEC’s expectations as a result of various factors. For the assumptions used and other notes, please refer to “1. Overview of Operating Results, Etc. (3). Explanation Regarding Future Forecast Information of Consolidated Financial Results” on page 12.

In this document, the terms “we”, “us”, “our” and “NIDEC” refer to Nidec Corporation and consolidated subsidiaries or, as the context may require, Nidec Corporation on a non-consolidated basis.

NIDEC finalized the provisional accounting treatment for the business combination in the six months ended September 30, 2021. Condensed quarterly consolidated financial statements and consolidated financial statements for the year ended March 31, 2021 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

Investor presentation materials relating to our financial results for the six months ended September 30, 2021 are expected to be published on our corporate website on October 26, 2021.

1. Overview of Operating Results, Etc.

(1) Overview of Operating Results for the Six Months Ended September 30, 2021

1. Overview of Business Environment for the Six Months Ended September 30, 2021

As of October 2021, the IMF forecasts global economic growth of 5.9% in 2021 and 4.9% in 2022. The IMF had revised downward its previous forecast of 0.1 point growth from 2021. In the environment surrounding NIDEC, risk factors such as concerns over the supply of semiconductors, soaring raw material prices, and the spread of COVID-19 in emerging countries surfaced. The business environment is expected to remain uncertain.

Under these circumstances, we have set a new medium-term strategic target for fiscal year 2025 (Vision2025) and aim to be a growing company that is strongly adapted to changes in the environment.

The outline is as follows.

FY2021 to FY2022

- 1) Target for consolidated net sales : ¥2 trillion
- 2) Productivity improvement : To increase sales and profit per employee by 30%
- 3) ROIC (Return On Invested Capital) : over 10%
- 4) To be a top-rated ESG company

FY2023 to FY2025

- 1) Target for consolidated net sales : ¥4 trillion
- 2) Productivity improvement : To double sales and profit per employee
- 3) ROIC (Return On Invested Capital) : over 15%
- 4) To be a top-rated ESG company

2. Consolidated Operating Results

Consolidated Operating Results for the Six Months Ended September 30, 2021 (“this six-month period”), Compared to the Six Months Ended September 30, 2020 (“the same period of the previous year”)

(Yen in millions)

	For the six months ended September 30,		Increase or decrease	Ratio of change
	2020	2021		
Net sales	751,794	910,668	158,874	21.1%
Operating profit	69,174	90,196	21,022	30.4%
Operating profit ratio	9.2%	9.9%	-	-
Profit before income taxes	65,999	88,155	22,156	33.6%
Profit for the period from continuing operations	49,433	67,526	18,093	36.6%
Loss for the period from discontinued operations	(99)	(148)	(49)	-
Profit attributable to owners of the parent	48,778	67,610	18,832	38.6%

Consolidated net sales from continuing operations increased 21.1% to ¥910,668 million for this six-month period compared to the same period of the previous year. We renewed the highest record for six-month period, despite the decrease in sales by approximately ¥16,500 million due to the long-term lockdown caused by COVID-19 at manufacturing bases in Southeast Asia around Vietnam, the impact of difficulties in procuring semiconductors and other electronic components, and the underproduction in some plants of customers due to the lockdown caused by COVID-19.

Operating profit increased 30.4% to ¥90,196 million for this six-month period compared to the same period of the previous year. This was due to increased sales of appliance, commercial and industrial products, automotive products, and machinery in addition to thorough manufacturing cost improvement and fixed cost rationalization through WPR4 Project, despite the negative impact of approximately ¥11,100 million including decreased sales and the temporary costs for emergent change of production areas due to the long-term lockdown at manufacturing bases in Southeast Asia around Vietnam, and the impact of semiconductors and other electronic components.

Profit before income taxes increased 33.6% to ¥88,155 million and profit for the period from continuing operations increased 36.6% to ¥67,526 million compared to the same period of the previous year, respectively.

Profit attributable to owners of the parent increased 38.6% to ¥67,610 million for this six-month period compared to the same period of the previous year.

The average exchange rate between the Japanese yen and the U.S. dollar for this six-month period was ¥109.80 to the U.S. dollar, which reflected an approximately 3% depreciation of the Japanese yen against the U.S. dollar, compared to the same period of the previous year. The average exchange rate between the Japanese yen and the Euro for this six-month period was ¥130.90 to the Euro, which reflected an approximately 8% depreciation of the Japanese yen against the Euro, compared to the same period of the previous year. The fluctuations of the foreign currency exchange rates had positive effects on net sales by approximately ¥35,600 million and on operating profit by approximately ¥4,000 million for this six-month period compared to the same period of the previous year.

NIDEC finalized the provisional accounting treatment for the business combination in the six months ended September 30, 2021. Condensed quarterly consolidated financial statements for the six months ended September 30, 2021 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

Operating Results by Product Category for This Six-Month Period Compared to the Same Period of the Previous Year

Small precision motors

(Yen in millions)

	For the six months ended September 30,		Increase or decrease	Ratio of change
	2020	2021		
Net sales to external customers	223,462	205,111	(18,351)	(8.2)%
Spindle motors for hard disk drives (HDDs)	84,206	49,440	(34,766)	(41.3)%
Other small precision motors	139,256	155,671	16,415	11.8%
Operating profit	33,099	23,095	(10,004)	(30.2)%
Operating profit ratio	14.8%	11.3%	-	-

Net sales of this category decreased 8.2% to ¥205,111 million for this six-month period compared to the same period of the previous year. The fluctuations of the foreign currency exchange rates had a positive effect on net sales of this category by approximately ¥10,300 million for this six-month period compared to the same period of the previous year.

Net sales of spindle motors for HDDs decreased 41.3% to ¥49,440 million for this six-month period compared to the same period of the previous year due to the underproduction of customers caused by shortage of electronic components and the lockdown by COVID-19 at some plants of customers and others. On the other hand, net sales of other small precision motors increased 11.8% to ¥155,671 million for this six-month period compared to the same period of the previous year by engaging in new demands one after another by launching a number of new products such as IT fan motors, high-efficiency motors for home appliances, and thermal solution products for game consoles and other products, despite the decrease in sales by approximately ¥10,000 million due to the long-term lockdown caused by COVID-19 at the manufacturing bases in Southeast Asia around Vietnam, and the impact of difficulties in procuring semiconductors and other electronic components.

Although NIDEC made thorough manufacturing cost improvement and others by in-house production of parts, operating profit of this category decreased 30.2% to ¥23,095 million for this six-month period compared to the same period of the previous year as a result of the negative effect by approximately ¥8,500 million including the impact of decreased sales due to the long-term lockdown at manufacturing bases in Southeast Asia around Vietnam, and the temporary costs for emergent change of production areas.

The fluctuations of the foreign currency exchange rates had a positive effect on operating profit of this category by approximately ¥3,900 million for this six-month period compared to the same period of the previous year.

Automotive products

(Yen in millions)

	For the six months ended September 30,		Increase or decrease	Ratio of change
	2020	2021		
Net sales to external customers	149,135	197,197	48,062	32.2%
Operating profit	4,397	8,337	3,940	89.6%
Operating profit ratio	2.9%	4.2%	-	-

Net sales of this category increased 32.2% to ¥197,197 million for this six-month period compared to the same period of the previous year due to a slight recovery trend despite the decrease in sales by approximately ¥6,500 million due to the long-term lockdown caused by COVID-19 at manufacturing bases in Southeast Asia around Vietnam, and the impact of the decrease in shipment by the difficulties in procuring the semiconductor and other electronic components among customers. The fluctuations of the foreign currency exchange rates had a positive effect on net sales of this category by approximately ¥8,700 million for this six-month period compared to the same period of the previous year.

Operating profit of this category increased 89.6% to ¥8,337 million for this six-month period compared to the same period of the previous year mainly due to the recovery in sales as a result of manufacturing cost improvement through WPR4 project with our total efforts, although NIDEC continued to record advanced development costs for the traction motor system (E-Axle), for which demand is growing rapidly in addition to the negative effect by approximately ¥2,500 million including the decreased sales due to the long-term lockdown at manufacturing bases in Southeast Asia around Vietnam, the temporary cost for emergent change of production areas, and the difficulties in procuring the semiconductors and other electronic components among customers. The fluctuations of the foreign currency exchange rates had a negative effect on operating profit of this category by approximately ¥100 million for this six-month period compared to the same period of the previous year.

Appliance, commercial and industrial products

(Yen in millions)

	For the six months ended September 30,		Increase or decrease	Ratio of change
	2020	2021		
Net sales to external customers	273,334	378,021	104,687	38.3%
Operating profit	22,022	40,528	18,506	84.0%
Operating profit ratio	8.1%	10.7%	-	-

Net sales of this category increased 38.3% to ¥378,021 million for this six-month period compared to the same period of the previous year, primarily due to higher sales of compressors for home appliances, motors for air conditioners, and motors and gears for transportation robots in the U.S. and Europe. The fluctuations of the foreign currency exchange rates had a positive effect on net sales of this category by approximately ¥12,300 million for this six-month period compared to the same period of the previous year.

Operating profit of this category significantly increased 84.0% to ¥40,528 million for this six-month period compared to the same period of the previous year due to the effect of increased sales from engaging in the demands for energy-saving, high-efficiency and high-value-added new products in all business fields and continuous manufacturing cost improvement and fixed cost rationalization for global rise in raw material prices. The fluctuations of the foreign currency exchange rates had a positive effect on operating profit of this category by approximately ¥800 million for this six-month period compared to the same period of the previous year.

Machinery

(Yen in millions)

	For the six months ended September 30,		Increase or decrease	Ratio of change
	2020	2021		
Net sales to external customers	74,650	95,365	20,715	27.7%
Operating profit	12,323	20,498	8,175	66.3%
Operating profit ratio	16.5%	21.5%	-	-

Net sales of this category increased 27.7% to ¥95,365 million for this six-month period compared to the same period of the previous year due to significantly higher sales of semiconductor inspection systems in strong demand for 5G, press machines and speed reducers by continuous launching new products that meet customers' needs in the Chinese market. The fluctuations of the foreign currency exchange rates had a positive effect on net sales of this category by approximately ¥2,900 million for this six-month period compared to the same period of the previous year.

Operating profit of this category significantly increased 66.3% to ¥20,498 million for this six-month period compared to the same period of the previous year, mainly due to the higher sales. The fluctuations of the foreign currency exchange rates had a negative effect on operating profit of this category by approximately ¥500 million for this six-month period compared to the same period of the previous year.

Electronic and optical components

(Yen in millions)

	For the six months ended September 30,		Increase or decrease	Ratio of change
	2020	2021		
Net sales to external customers	29,607	33,146	3,539	12.0%
Operating profit	3,317	4,446	1,129	34.0%
Operating profit ratio	11.2%	13.4%	-	-

Net sales of this category increased 12.0% to ¥33,146 million for this six-month period compared to the same period of the previous year and the fluctuations of the foreign currency exchange rates had a positive effect on net sales of this category by approximately ¥1,500 million for this six-month period compared to the same period of the previous year.

Operating profit of this category increased 34.0% to ¥4,446 million for this six-month period compared to the same period of the previous year, mainly due to the higher sales by continuous launching new products.

Other products

(Yen in millions)

	For the six months ended September 30,		Increase or decrease	Ratio of change
	2020	2021		
Net sales to external customers	1,606	1,828	222	13.8%
Operating profit	181	191	10	5.5%
Operating profit ratio	11.3%	10.4%	-	-

Net sales of this category increased 13.8% to ¥1,828 million and operating profit of this category increased 5.5% to ¥191 million for this six-month period compared to the same period of the previous year.

**Consolidated Operating Results for the Three Months Ended September 30, 2021 (“2Q”),
Compared to the Previous Three Months Ended June 30, 2021 (“1Q”)**

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	June 30, 2021	September 30, 2021		
Net sales	447,470	463,198	15,728	3.5%
Operating profit	44,555	45,641	1,086	2.4%
Operating profit ratio	10.0%	9.9%	-	-
Profit before income taxes	43,752	44,403	651	1.5%
Profit for the period from continuing operations	33,384	34,142	758	2.3%
Loss for the period from discontinued operations	(39)	(109)	(70)	-
Profit attributable to owners of the parent	33,451	34,159	708	2.1%

Consolidated net sales from continuing operations increased 3.5% to ¥463,198 million for 2Q compared to 1Q. We renewed the highest record of the quarterly consolidated accounting period, despite the decrease in sales of approximately ¥16,500 million due to the long-term lockdown caused by COVID-19 at manufacturing bases in Southeast Asia around Vietnam, in the continued situations of difficulties in procuring semiconductors and other electronic components among customers, and the underproduction due to the lockdown caused by COVID-19 at some plants of customers.

Operating profit increased 2.4% to ¥45,641 million due to thorough manufacturing cost improvement, fixed cost rationalization, and others through WPR4 Project, despite the negative effect of approximately ¥11,100 million including the impact of decreased sales due to the long-term lockdown at manufacturing bases in Southeast Asia around Vietnam, and the temporary costs for emergent change of production areas.

Profit before income taxes increased 1.5% to ¥44,403 million and profit for the period from continuing operations increased 2.3% to ¥34,142 million for 2Q compared to 1Q.

Profit attributable to owners of the parent increased 2.1% to ¥34,159 million for 2Q compared to 1Q.

The average exchange rate between the Japanese yen and the U.S. dollar for 2Q was ¥110.11 to the U.S. dollar, which reflected an approximately 1% depreciation of the Japanese yen against the U.S. dollar, compared to 1Q. The average exchange rate between the Japanese yen and the Euro for 2Q was ¥129.84 to the Euro, which reflected an approximately 2% appreciation of the Japanese yen against the Euro, compared to 1Q. The fluctuations of the foreign currency exchange rates had a positive effect on net sales by approximately ¥600 million and on operating profit by approximately ¥500 million for 2Q compared to 1Q.

Operating Results by Product Category for 2Q Compared to 1Q

Small precision motors

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	June 30, 2021	September 30, 2021		
Net sales to external customers	101,306	103,805	2,499	2.5%
Spindle motors for hard disk drives (HDDs)	23,037	26,403	3,366	14.6%
Other small precision motors	78,269	77,402	(867)	(1.1)%
Operating profit	12,305	10,790	(1,515)	(12.3)%
Operating profit ratio	12.1%	10.4%	-	-

Net sales of this category increased 2.5% to ¥103,805 million for 2Q compared to 1Q and the fluctuations of the foreign currency exchange rates had a positive effect on net sales of this category by approximately ¥400 million for 2Q compared to 1Q.

Net sales of spindle motors for HDDs increased 14.6% to ¥26,403 million for 2Q compared to 1Q, in the continued situations of the underproduction of customers caused by shortage of electronic components and the lockdown caused by COVID-19 at some plants of customers. On the other hand, net sales of other small precision motors decreased 1.1% to ¥77,402 million for 2Q compared to 1Q as a result of the negative effect by approximately ¥10,000 million due to the long-term lockdown caused by COVID-19 at manufacturing bases in Southeast Asia around Vietnam, despite actively engaging in new demands for IT fan motors, high-efficiency motors for home appliances, and thermal solution products such as game consoles and other products.

Operating profit of this category decreased 12.3% to ¥10,790 million for 2Q compared to 1Q as a result of the negative effect by approximately ¥8,500 million including the decreased sales due to the long-term lockdown caused by COVID-19 at manufacturing bases in Southeast Asia around Vietnam, and the temporary costs for emergent change of production areas, despite thorough manufacturing cost improvements by in-house production of parts and others. The fluctuations of the foreign exchange rates had a positive effect on operating profit of this category by approximately ¥500 million for 2Q compared to 1Q.

Automotive products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	June 30, 2021	September 30, 2021		
Net sales to external customers	97,747	99,450	1,703	1.7%
Operating profit	4,892	3,445	(1,447)	(29.6)%
Operating profit ratio	5.0%	3.5%	-	-

Net sales of this category increased 1.7% to ¥99,450 million for 2Q compared to 1Q. This was due to an increase in sales of the traction motor systems (E-Axle) and automotive electronics components and other factors, despite the negative effect by approximately ¥6,500 million due to the long-term lockdown caused by COVID-19 at manufacturing bases in Southeast Asia around Vietnam, with the continued difficulties in procuring semiconductors and other electronic components among customers. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥400 million for 2Q compared to 1Q.

Operating profit of this category decreased 29.6% to ¥3,445 million for 2Q compared to 1Q due to the negative effect by approximately ¥2,500 including the decreased sales due to the long-term lockdown at manufacturing bases in Southeast Asia around Vietnam, and the temporary costs for emergent change of production areas, the impact of semiconductors and other electronic components among customers, and the continuing development costs and others for the traction motor system (E-Axle), for which demand is growing rapidly, despite thorough manufacturing cost improvement through WPR4 project with our total efforts. The fluctuations of the foreign exchange rates had a negative effect on operating profit of this category by approximately ¥100 million for 2Q compared to 1Q.

Appliance, commercial and industrial products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	June 30, 2021	September 30, 2021		
Net sales to external customers	186,432	191,589	5,157	2.8%
Operating profit	19,619	20,909	1,290	6.6%
Operating profit ratio	10.5%	10.9%	-	-

Net sales of this category increased 2.8% to ¥191,589 million for 2Q compared to 1Q, due to strong sales of compressors and motors for home appliances, and motors and gears for transportation robots in the U.S. and Europe. The fluctuations of the foreign currency exchange rates had a positive effect on net sales of this category by approximately ¥600 million for 2Q compared to 1Q.

Operating profit of this category increased 6.6% to ¥20,909 million for 2Q compared to 1Q due to the effect of increased sales from engaging in the demands for energy-saving, high-efficiency and high-value-added new products in all business fields and continuous manufacturing cost improvement and fixed cost rationalization for global rise in raw material prices. The fluctuations of the foreign currency exchange rates had a positive effect on operating profit of this category by approximately ¥100 million for 2Q compared to 1Q.

Machinery

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	June 30, 2021	September 30, 2021		
Net sales to external customers	44,651	50,714	6,063	13.6%
Operating profit	8,609	11,889	3,280	38.1%
Operating profit ratio	19.3%	23.4%	-	-

Net sales of this category increased 13.6% to ¥50,714 million for 2Q compared to 1Q, mainly due to an increase in sales of semiconductor inspection systems in strong demand for 5G, robots for semiconductors and speed reducers for robots and so forth.

Operating profit of this category significantly increased 38.1% to ¥11,889 million for 2Q compared to 1Q, mainly due to increasing sales of the products which had high profitability and so forth.

Electronic and optical components

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	June 30, 2021	September 30, 2021		
Net sales to external customers	16,417	16,729	312	1.9%
Operating profit	2,302	2,144	(158)	(6.9)%
Operating profit ratio	14.0%	12.8%	-	-

Net sales of this category increased 1.9% to ¥16,729 million for 2Q compared to 1Q and operating profit of this category decreased 6.9% to ¥2,144 million for 2Q compared to 1Q.

Other products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	June 30, 2021	September 30, 2021		
Net sales to external customers	917	911	(6)	(0.7)%
Operating profit	88	103	15	17.0%
Operating profit ratio	9.6%	11.3%	-	-

Net sales of this category decreased 0.7% to ¥911 million for 2Q compared to 1Q and operating profit of this category increased 17.0% to ¥103 million for 2Q compared to 1Q.

(2) Financial Position

(Yen in millions)

	As of March 31, 2021	As of September 30, 2021	Increase or decrease
Total assets	2,256,024	2,376,573	120,549
Total liabilities	1,142,089	1,207,794	65,705
Total equity attributable to owners of the parent	1,096,020	1,150,336	54,316
Interest-bearing debt *1	531,473	539,913	8,440
Net interest-bearing debt *2	311,949	352,107	40,158
Debt ratio (%) *3	23.6	22.7	(0.9)
Debt to equity ratio (“D/E ratio”) (times) *4	0.48	0.47	(0.01)
Net D/E ratio (times) *5	0.28	0.31	0.03
Ratio of total equity attributable to owners of the parent to total assets (%) *6	48.6	48.4	(0.2)

(Notes) *1. Interest-bearing debt: The sum of “short term borrowings”, “long term debt due within one year” and “long term debt” on the consolidated statements of financial position

*2. Net interest-bearing debt: Interest-bearing debt less “cash and cash equivalents”

*3. Debt ratio: Interest-bearing debt divided by total assets

*4. D/E ratio: Interest-bearing debt divided by total equity attributable to owners of the parent

*5. Net D/E ratio: Net interest-bearing debt divided by total equity attributable to owners of the parent

*6. Ratio of total equity attributable to owners of the parent to total assets: Total equity attributable to owners of the parent divided by total assets

Total assets increased ¥120,549 million to ¥2,376,573 million as of September 30, 2021 compared to March 31, 2021. This was mainly due to increases of ¥73,359 million in inventories, and ¥48,380 million in trade and other receivables.

Total liabilities increased ¥65,705 million to ¥1,207,794 million as of September 30, 2021 compared to March 31, 2021. This was mainly due to increases of ¥45,797 million in trade and other payables, and ¥8,440 million in interest-bearing debt. Specifically, short term borrowings increased ¥62,451 million to ¥93,428 million, long term debt due within one year increased ¥31,400 million to ¥106,996 million and long term debt decreased ¥85,411 million to ¥339,489 million as of September 30, 2021 compared to March 31, 2021.

As a result, net interest-bearing debt increased to ¥352,107 million as of September 30, 2021 from ¥311,949 million as of March 31, 2021. The debt ratio that includes lease liabilities decreased to 22.7% as of September 30, 2021 from 23.6% as of March 31, 2021. The D/E ratio decreased to 0.47 times as of September 30, 2021 from 0.48 times as of March 31, 2021. The net D/E ratio increased to 0.31 times as of September 30, 2021 from 0.28 times as of March 31, 2021.

Total equity attributable to owners of the parent increased ¥54,316 million to ¥1,150,336 million as of September 30, 2021 compared to March 31, 2021. This was mainly due to an increase in retained earnings of ¥50,283 million. Ratio of total equity attributable to owners of the parent to total assets decreased to 48.4% as of September 30, 2021 from 48.6% as of March 31, 2021.

NIDEC finalized the provisional accounting treatment for the business combination in the six months ended September 30, 2021. Consolidated financial statements for the year ended March 31, 2021 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

Overview of Cash Flow

(Yen in millions)

	For the six months ended September 30,		Increase or decrease
	2020	2021	
Net cash provided by operating activities	76,114	40,283	(35,831)
Net cash used in investing activities	(52,287)	(56,331)	(4,044)
Free cash flow *1	23,827	(16,048)	(39,875)
Net cash used in financing activities	(53,062)	(21,125)	31,937

(Note) *1. Free cash flow: The sum of “net cash provided by operating activities” and “net cash used in investing activities”.

Net cash provided by operating activities for the six months ended September 30, 2021 amounted to ¥40,283 million mainly due to ¥67,378 million in profit for the period and ¥33,035 million increase in accounts payable and other factors, despite ¥63,838 million increase in inventories and ¥35,197 million increase in accounts receivable. Net cash provided by operating activities decreased by ¥35,831 million year on year.

Net cash used in investing activities amounted to ¥56,331 million mainly due to additions to property, plant and equipment of ¥44,657 million and other factors. Net cash used in investing activities increased by ¥4,044 million year on year.

As a result, free cash flow decreased by ¥39,875 million to ¥16,048 million, compared with ¥23,827 million used in the same period of the previous year.

Net cash used in financing activities amounted to ¥21,125 million mainly due to increase in short term borrowings of ¥62,124 million and other factors, despite ¥38,940 million in redemption of corporate bonds and ¥19,555 million in repayment of long term debt. Net cash used in financing activities decreased by ¥31,937 million year on year.

As a result of the aforementioned factors and the impact of foreign exchange rates, the balance of cash and cash equivalents as of September 30, 2021 decreased by ¥31,718 million to ¥187,806 million from March 31, 2021.

(3) Explanation Regarding Future Forecast Information of Consolidated Financial Results

As of October 2021, the IMF forecasts global economic growth of 5.9% in 2021 and 4.9% in 2022. Although there are high expectations for the suppression of COVID-19 through the progress of vaccination and approval of new drugs, the situation is expected to remain unpredictable due to growing concerns over the supply of semiconductors, soaring raw material prices, the spread of COVID-19 in emerging countries, and surfacing risk factors such as soaring crude oil prices, power shortages, and corporate debt default and so forth.

Under such an environment, as the business forecasts in the six months ended September 30, 2021 was stronger than our expectations underlying our previous forecasts announced on July 21, 2021, we are revising our business forecasts for the year ending March 31, 2022.

The forecasts for the year ending March 31, 2022 described below are prepared based on an assumption that exchange rates are US\$1 = ¥105 and €1 = ¥117.

Forecast of Consolidated Financial Performance for the Year Ending March 31, 2022

Net sales	¥1,800,000 million	(111.2% compared to the previous fiscal year)
Operating profit	¥190,000 million	(118.8% compared to the previous fiscal year)
Profit before income taxes	¥185,000 million	(121.0% compared to the previous fiscal year)
Profit attributable to owners of the parent	¥148,000 million	(121.4% compared to the previous fiscal year)

(Notes) 1. Consolidated performance is based on IFRS.

2. The calculations for the conversion of Asian currencies into Japanese yen also used the exchange rates, US\$1 = ¥105 and €1 = ¥117.

Cautionary Note Regarding Forward-Looking Statements

Forward-looking statements, such as forecast of consolidated financial performance, stated in this document are based on information currently possessed by NIDEC or certain assumptions that NIDEC has deemed as rational. NIDEC cannot make any assurances that the contents mentioned in these forward-looking statements will ever materialize. Actual financial performance could be significantly different from NIDEC's expectations as a result of various factors.

2. Condensed Quarterly Consolidated Financial Statements and Other Information

(1) Condensed Quarterly Consolidated Statements of Financial Position

(Yen in millions)

	As of March 31, 2021	As of September 30, 2021
Assets		
Current assets		
Cash and cash equivalents	219,524	187,806
Trade and other receivables	441,083	489,463
Other financial assets	10,556	7,424
Income tax receivables	9,454	12,230
Inventories	296,641	370,000
Other current assets	46,869	50,920
Total current assets	1,024,127	1,117,843
Non-current assets		
Property, plant and equipment	662,659	681,159
Goodwill	319,926	321,837
Intangible assets	195,601	199,495
Investments accounted for using the equity method	2,422	1,803
Other investments	19,360	19,649
Other financial assets	6,056	5,891
Deferred tax assets	15,022	16,044
Other non-current assets	10,851	12,852
Total non-current assets	1,231,897	1,258,730
Total assets	2,256,024	2,376,573

(Yen in millions)

	As of March 31, 2021	As of September 30, 2021
Liabilities		
Current liabilities		
Short term borrowings	30,977	93,428
Long term debt due within one year	75,596	106,996
Trade and other payables	400,307	446,104
Other financial liabilities	2,463	2,017
Income tax payables	17,910	22,812
Provisions	33,546	32,646
Other current liabilities	68,869	75,062
Total current liabilities	629,668	779,065
Non-current liabilities		
Long term debt	424,900	339,489
Other financial liabilities	1,666	358
Retirement benefit liabilities	31,703	33,235
Provisions	756	772
Deferred tax liabilities	48,214	49,870
Other non-current liabilities	5,182	5,005
Total non-current liabilities	512,421	428,729
Total liabilities	1,142,089	1,207,794
Equity		
Common stock	87,784	87,784
Additional paid-in capital	105,179	103,197
Retained earnings	1,016,559	1,066,842
Other components of equity	(49,633)	(38,868)
Treasury stock	(63,869)	(68,619)
Total equity attributable to owners of the parent	1,096,020	1,150,336
Non-controlling interests	17,915	18,443
Total equity	1,113,935	1,168,779
Total liabilities and equity	2,256,024	2,376,573

**(2) Condensed Quarterly Consolidated Statements of Income
and Condensed Quarterly Consolidated Statements of Comprehensive Income**

Condensed Quarterly Consolidated Statements of Income

(Yen in millions)

	For the six months ended September 30,	
	2020	2021
Continuing operations		
Net Sales	751,794	910,668
Cost of sales	(585,085)	(711,603)
Gross profit	166,709	199,065
Selling, general and administrative expenses	(66,293)	(71,130)
Research and development expenses	(31,242)	(37,739)
Operating profit	69,174	90,196
Financial income	2,230	2,518
Financial expenses	(3,202)	(2,494)
Derivative gain (loss)	(620)	139
Foreign exchange differences	(1,303)	(1,404)
Share of net profit (loss) from associate accounting using the equity method	(280)	(800)
Profit before income taxes	65,999	88,155
Income tax expenses	(16,566)	(20,629)
Profit for the period from continuing operations	49,433	67,526
Discontinued operations		
Loss for the period from discontinued operations	(99)	(148)
Profit for the period	49,334	67,378
Profit for the period attributable to:		
Owners of the parent	48,778	67,610
Non-controlling interests	556	(232)
Profit for the period	49,334	67,378

Condensed Quarterly Consolidated Statements of Comprehensive Income
(Yen in millions)

	For the six months ended September 30,	
	2020	2021
Profit for the period	49,334	67,378
Other comprehensive income, net of taxation		
Items that will not be reclassified to net profit or loss:		
Remeasurement of defined benefit plans	(21)	135
Fair value movements on FVTOCI equity financial assets	478	217
Items that may be reclassified to net profit or loss:		
Foreign currency translation adjustments	(13,363)	11,929
Effective portion of net changes in fair value of cash flow hedges	4,096	(1,047)
Fair value movements on FVTOCI debt financial assets	25	2
Total other comprehensive income for the period, net of taxation	(8,785)	11,236
Comprehensive income for the period	40,549	78,614
Comprehensive income for the period attributable to:		
Owners of the parent	39,809	78,698
Non-controlling interests	740	(84)
Comprehensive income for the period	40,549	78,614

For the three months ended September 30, 2020 and 2021

Condensed Quarterly Consolidated Statements of Income

(Yen in millions)

	For the three months ended September 30,	
	2020	2021
Continuing operations		
Net Sales	414,918	463,198
Cost of sales	(321,375)	(363,842)
Gross profit	93,543	99,356
Selling, general and administrative expenses	(36,015)	(35,197)
Research and development expenses	(16,147)	(18,518)
Operating profit	41,381	45,641
Financial income	806	1,437
Financial expenses	(1,523)	(1,265)
Derivative gain (loss)	(455)	141
Foreign exchange differences	(1,511)	(1,148)
Share of net profit (loss) from associate accounting using the equity method	(109)	(403)
Profit before income taxes	38,589	44,403
Income tax expenses	(9,617)	(10,261)
Profit for the period from continuing operations	28,972	34,142
Discontinued operations		
Loss for the period from discontinued operations	(25)	(109)
Profit for the period	28,947	34,033
Profit for the period attributable to:		
Owners of the parent	28,720	34,159
Non-controlling interests	227	(126)
Profit for the period	28,947	34,033

Condensed Quarterly Consolidated Statements of Comprehensive Income

(Yen in millions)

	For the three months ended September 30,	
	2020	2021
Profit for the period	28,947	34,033
Other comprehensive income, net of taxation		
Items that will not be reclassified to net profit or loss:		
Remeasurement of defined benefit plans	27	10
Fair value movements on FVTOCI equity financial assets	(38)	670
Items that may be reclassified to net profit or loss:		
Foreign currency translation adjustments	(10,211)	6,414
Effective portion of net changes in fair value of cash flow hedges	1,394	(1,211)
Fair value movements on FVTOCI debt financial assets	8	0
Total other comprehensive income for the period, net of taxation	(8,820)	5,883
Comprehensive income for the period	20,127	39,916
Comprehensive income for the period attributable to:		
Owners of the parent	19,766	40,028
Non-controlling interests	361	(112)
Comprehensive income for the period	20,127	39,916

(3) Condensed Quarterly Consolidated Statements of Changes in Equity

For the six months ended September 30, 2020

(Yen in millions)

	Total equity attributable to owners of the parent						Non-controlling interests	Total equity
	Common Stock	Additional paid-in capital	Retained earnings	Other components of equity	Treasury stock	Total		
Balance at April 1, 2020	87,784	114,754	924,293	(115,791)	(63,750)	947,290	20,343	967,633
Comprehensive income								
Profit for the period			48,778			48,778	556	49,334
Other comprehensive income				(8,969)		(8,969)	184	(8,785)
Total comprehensive income						39,809	740	40,549
Transactions with owners directly recognized in equity:								
Purchase of treasury stock					(110)	(110)	-	(110)
Dividends paid to the owners of the parent			(17,573)			(17,573)	-	(17,573)
Dividends paid to non-controlling interests						-	(645)	(645)
Share-based payment transactions		81				81	-	81
Transfer to retained earnings			450	(450)		-	-	-
Changes in equity by purchase of shares of consolidated subsidiaries		(3,748)				(3,748)	(1,506)	(5,254)
Other		(1)	847		4	850	41	891
Balance at September 30, 2020	87,784	111,086	956,795	(125,210)	(63,856)	966,599	18,973	985,572

For the six months ended September 30, 2021

(Yen in millions)

	Total equity attributable to owners of the parent						Non-controlling interests	Total equity
	Common Stock	Additional paid-in capital	Retained earnings	Other components of equity	Treasury stock	Total		
Balance at April 1, 2021	87,784	105,179	1,016,559	(49,633)	(63,869)	1,096,020	17,915	1,113,935
Comprehensive income								
Profit for the period			67,610			67,610	(232)	67,378
Other comprehensive income				11,088		11,088	148	11,236
Total comprehensive income						78,698	(84)	78,614
Transactions with owners directly recognized in equity:								
Purchase of treasury stock					(4,838)	(4,838)	-	(4,838)
Dividends paid to the owners of the parent			(17,572)			(17,572)	-	(17,572)
Dividends paid to non-controlling interests						-	(113)	(113)
Share-based payment transactions		330				330	-	330
Transfer to retained earnings			282	(282)		-	-	-
Changes in equity by purchase of shares of consolidated subsidiaries		(2,330)				(2,330)	726	(1,604)
Other		18	(37)	(41)	88	28	(1)	27
Balance at September 30, 2021	87,784	103,197	1,066,842	(38,868)	(68,619)	1,150,336	18,443	1,168,779

(4) Condensed Quarterly Consolidated Statements of Cash Flows*(Yen in millions)*

	For the six months ended September 30,	
	2020	2021
Cash flows from operating activities:		
Profit for the period from continuing operations	49,433	67,526
Loss for the period from discontinued operations	(99)	(148)
Profit for the period	49,334	67,378
Adjustments to reconcile profit for the period to net cash provided by operating activities		
Depreciation and amortization	47,990	50,271
Loss (gain) from sales, disposal or impairment of property, plant and equipment	1,578	(2,774)
Loss from sales of discontinued operations	99	148
Financial expenses (income)	1,135	475
Share of net loss (profit) from associate accounting using the equity method	280	800
Deferred income taxes	1,314	895
Current income taxes	15,252	19,734
Foreign currency adjustments	(4,704)	(5,238)
Increase (decrease) in retirement benefit liability	524	17
Decrease (increase) in accounts receivable	(16,724)	(35,197)
Decrease (increase) in inventories	7,799	(63,838)
Increase (decrease) in accounts payable	(1,979)	33,035
Other, net	(12,048)	(7,112)
Interests and dividends received	1,911	1,814
Interests paid	(2,944)	(2,467)
Income taxes paid	(12,703)	(17,658)
Net cash provided by operating activities	76,114	40,283

(Yen in millions)

For the six months ended September 30,

	2020	2021
Cash flows from investing activities:		
Additions to property, plant and equipment	(47,529)	(44,657)
Proceeds from sales of property, plant and equipment	1,513	6,170
Additions to intangible assets	(6,829)	(8,095)
Proceeds from sales of discontinued operations	2,650	-
Acquisitions of business, net of cash acquired	(2,857)	(9,015)
Other, net	765	(734)
Net cash used in investing activities	(52,287)	(56,331)
Cash flows from financing activities:		
Increase (decrease) in short term borrowings	(11,674)	62,124
Repayments of long term debt	(17,679)	(19,555)
Proceeds from issuance of bonds	50,000	-
Redemption of bonds	(50,000)	(38,940)
Payments for acquisition of interests in subsidiaries from non-controlling interests	(5,310)	(4,012)
Purchase of treasury stock	(110)	(4,838)
Dividends paid to the owners of the parent	(17,573)	(17,572)
Other, net	(716)	1,668
Net cash (used in) provided by financing activities	(53,062)	(21,125)
Effect of exchange rate changes on cash and cash equivalents	(1,897)	5,455
Net increase (decrease) in cash and cash equivalents	(31,132)	(31,718)
Cash and cash equivalents at beginning of period	206,986	219,524
Cash and cash equivalents at end of period	175,854	187,806

(5) Notes to Condensed Quarterly Consolidated Financial Statements

Notes Regarding Going Concern Assumption

Not applicable.

Notes to Condensed Quarterly Consolidated Financial Statements

1. Reporting entity

Nidec Corporation (the “Company”) is a corporation located in Japan, whose shares are listed on the Tokyo Stock Exchange.

The registered addresses of headquarters and principal business offices are available on the Company’s website (<https://www.nidec.com/en/>).

Condensed quarterly consolidated financial statements as of September 30, 2021 and for the six months then ended consist of the Company and its consolidated subsidiaries (“NIDEC”) and interests in associates of NIDEC.

NIDEC mainly designs, develops, produces, and sells products as described below:

- 1) Small precision motors, which include spindle motors for hard disk drives, brushless motors, fan motors, vibration motors, brush motors and motor applications.
- 2) Automotive products, which include automotive motors and components.
- 3) Appliance, commercial and industrial products, which include home appliance, commercial and industrial motors and related products.
- 4) Machinery, which includes industrial robots, card readers, test systems, press machines and power transmission drives.
- 5) Electronic and optical components, which include switches, trimmer potentiometers, lens units and camera shutters.
- 6) Others, which include services.

2. Basis of preparation

(1) Compliance with International Financial Reporting Standards (IFRS)

The condensed quarterly consolidated financial statements of NIDEC have been prepared in accordance with IAS 34 “Interim Financial Reporting” pursuant to the provision of article 93 of Regulations for Quarterly Consolidated Financial Statements, as the Company meets the criteria of a “Designated IFRS Specified Company” defined in article 1-2 of the regulations.

The condensed quarterly consolidated financial statements do not include all the information that must be disclosed in the annual consolidated financial statements, and therefore should be used in conjunction with the consolidated financial statements for the year ended March 31, 2021.

(2) Basis of measurement

The condensed quarterly consolidated financial statements have been prepared on a historical cost basis, except for some assets and liabilities, including derivative and other financial instruments measured at fair value.

(3) Presentation currency and level of rounding

The condensed quarterly consolidated financial statements are presented in Japanese Yen, which is also the Company’s functional currency, and figures are rounded to the nearest million yen, unless otherwise indicated.

3. Significant accounting policies

Significant accounting policies adopted in preparation of the condensed quarterly consolidated financial statements are consistent with those used in the preparation of the NIDEC’s annual consolidated financial statements for the year ended March 31, 2021.

Income taxes for the six months ended September 30, 2021 are computed using the estimated annual effective tax rate.

4. Significant accounting estimates, judgments and assumptions

The preparation of the condensed quarterly consolidated financial statements requires management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the end of the reporting period and the reported amounts of income and expenses during the reporting period. Actual results may differ from those estimates.

The estimates and the assumptions are reviewed on an ongoing basis, and the effects resulting from the revisions of accounting estimates are recognized in the period in which the estimates are revised and in future periods.

Significant accounting estimates and judgments that accompany estimates for the condensed quarterly consolidated financial statements as of September 30, 2021 are same as those estimates and judgments for the consolidated financial statements for the year ended March 31, 2021.

5. Business combinations

NIDEC adopts the provisions of IFRS 3 “Business Combinations”.

During the three months ended June 30, 2021, NIDEC completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of the Metal Stamping Support Group, LLC and its group companies in the previous fiscal year. NIDEC’s consolidated financial statements for the year ended March 31, 2021 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

Of the assets acquired and the liabilities assumed upon the acquisitions of companies in the six months ended September 30, 2021, the assets and liabilities which are currently under evaluation have been recorded on NIDEC’s consolidated statements of financial position based on provisional management estimation as of September 30, 2021.

6. Events after the reporting period

No items to report

3. Others

(1) Quarterly Financial Data for the three months ended September 30, 2021 and June 30, 2021

(Yen in millions)

	For the three months ended	
	June 30, 2021	September 30, 2021
Net sales	447,470	463,198
Operating profit	44,555	45,641
Profit before income taxes	43,752	44,403
Profit for the period	33,345	34,033
Profit attributable to owners of the parent	33,451	34,159

(2) Information by Product Category

For the six months ended September 30, 2020

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	223,462	149,135	273,334	74,650	29,607	1,606	751,794	-	751,794
Intersegment	1,577	594	2,699	4,353	1,813	418	11,454	(11,454)	-
Total	225,039	149,729	276,033	79,003	31,420	2,024	763,248	(11,454)	751,794
Operating expenses	191,940	145,332	254,011	66,680	28,103	1,843	687,909	(5,289)	682,620
Operating profit	33,099	4,397	22,022	12,323	3,317	181	75,339	(6,165)	69,174

For the six months ended September 30, 2021

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	205,111	197,197	378,021	95,365	33,146	1,828	910,668	-	910,668
Intersegment	2,667	557	4,168	10,930	3,441	615	22,378	(22,378)	-
Total	207,778	197,754	382,189	106,295	36,587	2,443	933,046	(22,378)	910,668
Operating expenses	184,683	189,417	341,661	85,797	32,141	2,252	835,951	(15,479)	820,472
Operating profit	23,095	8,337	40,528	20,498	4,446	191	97,095	(6,899)	90,196

For the three months ended September 30, 2020

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	119,044	92,338	148,238	38,921	15,521	856	414,918	-	414,918
Intersegment	876	312	1,559	2,198	1,072	196	6,213	(6,213)	-
Total	119,920	92,650	149,797	41,119	16,593	1,052	421,131	(6,213)	414,918
Operating expenses	101,104	87,995	136,742	34,977	14,772	955	376,545	(3,008)	373,537
Operating profit	18,816	4,655	13,055	6,142	1,821	97	44,586	(3,205)	41,381

For the three months ended September 30, 2021

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	103,805	99,450	191,589	50,714	16,729	911	463,198	-	463,198
Intersegment	1,456	219	1,783	5,033	2,143	242	10,876	(10,876)	-
Total	105,261	99,669	193,372	55,747	18,872	1,153	474,074	(10,876)	463,198
Operating expenses	94,471	96,224	172,463	43,858	16,728	1,050	424,794	(7,237)	417,557
Operating profit	10,790	3,445	20,909	11,889	2,144	103	49,280	(3,639)	45,641

(Notes) 1. Product categories are classified based on similarities in product type, product attributes, and production and sales methods.

2. Major products of each product category:

- (1) Small precision motors: Spindle motors for HDDs, brushless motors, fan motors, vibration motors, brush motors and motor applications, etc.
- (2) Automotive products: Automotive motors and components.
- (3) Appliance, commercial and industrial products: Home appliance, commercial and industrial motors and related products.
- (4) Machinery: Industrial robots, card readers, test systems, press machines and power transmission drives, etc.
- (5) Electronic and optical components: Switches, trimmer potentiometers, lens units and camera shutters, etc.
- (6) Others: Services, etc.

(3) Sales by Geographic Segment*(Yen in millions)*

	For the six months ended September 30,				Increase or decrease	
	2020		2021			
	Amounts	%	Amounts	%	Amounts	%
Japan	125,031	16.6	160,901	17.7	35,870	28.7
China	196,306	26.1	244,911	26.9	48,605	24.8
U.S.A.	151,922	20.2	199,594	21.9	47,672	31.4
Germany	44,808	6.0	60,896	6.7	16,088	35.9
Thailand	68,468	9.1	47,164	5.2	(21,304)	(31.1)
Italy	31,859	4.3	46,310	5.1	14,451	45.4
Others	133,400	17.7	150,892	16.5	17,492	13.1
Total	751,794	100.0	910,668	100.0	158,874	21.1

(Yen in millions)

	For the three months ended September 30,				Increase or decrease	
	2020		2021			
	Amounts	%	Amounts	%	Amounts	%
Japan	64,795	15.6	81,273	17.5	16,478	25.4
China	105,262	25.4	123,954	26.8	18,692	17.8
U.S.A.	88,243	21.2	103,054	22.3	14,811	16.8
Germany	26,439	6.4	32,174	6.9	5,735	21.7
Thailand	38,507	9.3	23,811	5.1	(14,696)	(38.2)
Italy	14,653	3.5	23,215	5.0	8,562	58.4
Others	77,019	18.6	75,717	16.4	(1,302)	(1.7)
Total	414,918	100.0	463,198	100.0	48,280	11.6

(Notes) 1. The sales are classified by domicile of the seller, and the figures exclude intra-segment transactions.

2. From the three months ended June 30, 2021, the sales by the Italy segment are separated from the Others segment as an individual segment whilst the sales by the Singapore segment are combined into the Others segment. Accordingly, previous period amounts have been reclassified.

(4) Sales by Region*(Yen in millions)*

	For the six months ended September 30,				Increase or decrease	
	2020		2021			
	Amounts	%	Amounts	%	Amounts	%
Asia	370,613	49.3	414,758	45.5	44,145	11.9
North America	162,834	21.7	215,591	23.7	52,757	32.4
Europe	113,855	15.1	147,060	16.2	33,205	29.2
Others	17,425	2.3	28,253	3.1	10,828	62.1
Overseas total	664,727	88.4	805,662	88.5	140,935	21.2
Japan	87,067	11.6	105,006	11.5	17,939	20.6
Total	751,794	100.0	910,668	100.0	158,874	21.1

(Yen in millions)

	For the three months ended September 30,				Increase or decrease	
	2020		2021			
	Amounts	%	Amounts	%	Amounts	%
Asia	196,580	47.4	212,035	45.8	15,455	7.9
North America	94,305	22.7	111,068	24.0	16,763	17.8
Europe	66,122	16.0	72,706	15.7	6,584	10.0
Others	10,828	2.6	14,161	3.0	3,333	30.8
Overseas total	367,835	88.7	409,970	88.5	42,135	11.5
Japan	47,083	11.3	53,228	11.5	6,145	13.1
Total	414,918	100.0	463,198	100.0	48,280	11.6

(Note) The sales are classified by domicile of the buyer, and the figures exclude intra-segment transactions.



4. Overview of Consolidated Financial Results

October 26, 2021

(1) Summary of Consolidated Financial Performance

(Yen in millions)

	For the six months ended September 30, 2020	For the six months ended September 30, 2021	Increase or decrease	For the three months ended September 30, 2020	For the three months ended September 30, 2021	Increase or decrease
Net Sales	751,794	910,668	21.1 %	414,918	463,198	11.6 %
Operating profit	69,174 9.2 %	90,196 9.9 %	30.4 %	41,381 10.0 %	45,641 9.9 %	10.3 %
Profit before income taxes	65,999 8.8 %	88,155 9.7 %	33.6 %	38,589 9.3 %	44,403 9.6 %	15.1 %
Profit attributable to owners of the parent	48,778 6.5 %	67,610 7.4 %	38.6 %	28,720 6.9 %	34,159 7.4 %	18.9 %
Earnings per share attributable to owners of the parent - basic (Yen)	83.28	115.49		49.03	58.36	
Earnings per share attributable to owners of the parent - diluted (Yen)	-	-		-	-	

(2) Summary of Consolidated Financial Position and Cash Flows

(Yen in millions)

	As of September 30, 2020	As of September 30, 2021	As of March 31, 2021
Total assets	2,078,538	2,376,573	2,256,024
Total equity attributable to owners of the parent	966,599	1,150,336	1,096,020
Ratio of total equity attributable to owners of the parent to total asset	46.5%	48.4%	48.6%
	For the six months ended September 30, 2020	For the six months ended September 30, 2021	For the year ended March 31, 2021
Net cash provided by operating activities	76,114	40,283	219,156
Net cash used in investing activities	(52,287)	(56,331)	(100,568)
Net cash (used in) provided by financing activities	(53,062)	(21,125)	(136,191)
Cash and cash equivalents at end of period	175,854	187,806	219,524

(3) Dividends

(Yen)

	2nd quarter end	Fiscal year end	Total
Year ended March 31, 2021 (actual)	30.00	30.00	60.00
Year ending March 31, 2022 (actual)	30.00	-	-
Year ending March 31, 2022 (forecast)	-	30.00	60.00

(4) Scope of Consolidation and Application of the Equity Method

Number of consolidated subsidiaries	336
Number of associates accounted for under the equity method	4

	Change from March 31, 2021	Change from September 30, 2020
Number of companies newly consolidated	10	12
Number of companies excluded from consolidation	4	10
Number of companies newly accounted for by the equity method	1	1
Number of companies excluded from accounting by the equity method	0	1

(Notes) 1. The amounts of percentage in “(1) Summary of Consolidated Financial Performance” represent percentage of sales.

2. “Earnings per share attributable to owners of the parent-basic” and “Earnings per share attributable to owners of the parent-diluted” have been calculated based on figures of “Profit attributable to owners of the parent”.

3. NIDEC finalized the provisional accounting treatment for the business combination in the six months ended September 30, 2021.

Condensed quarterly consolidated financial statements and consolidated financial statements for the year ended March 31, 2021 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.