FOR IMMEDIATE RELEASE



NIDEC CORPORATION

New York Stock Exchange symbol: NJ Stock exchange code (Tokyo, Osaka): 6594

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QUARTERLY FINANCIAL STATEMENTS (U.S. GAAP)

(U.S. GAAP) RESULTS FOR THE NINE MONTHS ENDED DECEMBER 31, 2006 (Unaudited)
(FROM APRIL 1, 2006 TO DECEMBER 31, 2006)
CONSOLIDATED

Released on February 1, 2007

NIDEC CORPORATION

Stock Listings: Tokyo Stock Exchange, Osaka Securities Exchange

and the New York Stock Exchange

Head Office: Kyoto, Japan

1. Items regarding preparing quarterly financial information

A. Accounting standards:	U.S. GAAP
B. Change in method of accounting procedure:	Not applicable
C. Scope of consolidation and application of the equity method:	
Number of consolidated subsidiaries:	103
Number of affiliates accounted for by the equity method:	4
D. Change in scope of consolidation and application of the equity method:	
Change from March 31, 2006:	
Newly included in consolidation	10
Excluded from consolidation	1
Newly included in accounted for by the equity method:	-
Excluded from accounted for by the equity method:	1
Change from December 31, 2005:	
Newly included in consolidation:	12
Excluded from consolidation:	2
Newly included in accounted for by the equity method:	1
Excluded from accounted for by the equity method:	1

2. Selected Consolidated Financial Performance

(1) Consolidated Financial Results (from October 1, 2006 to December 31, 2006)

Japanese yen (Millions except per share amounts)

_	Three months ended December 31,		
	2006	2005	
Net sales	¥159,304	¥136,729	
Percent change from the previous period	16.5%	6.6%	
Operating income	17,031	15,003	
Percent change from the previous period	13.5%	3.6%	
Income before provision for income taxes	18,057	19,638	
Percent change from the previous period	(8.1)%	61.2%	
Net income	9,299	12,124	
Percent change from the previous period	(23.3)%	49.8%	
Net income per share- basic	¥64.28	¥84.43	
Net income per share- diluted	¥62.46	¥81.38	

Notes:

- 1. Percentage change indicates the change relative to the same period of the previous fiscal year.
- 2. Average number of shares issued and outstanding (consolidated):

144,674,716 shares for the three months ended December 31, 2006

143,589,093 shares for the three months ended December 31, 2005

3. A two-for-one stock split on the Company's common stock effective November 18, 2005 was implemented for shareholders of record as of September 30, 2005. Therefore, per-share amounts of basic and diluted net income for the three months ended December 31, 2005 retroactively reflect the effect of the stock split, assuming the split had taken effect on April 1, 2005.

(2) Consolidated Financial Results (from April 1, 2006 to December 31, 2006)

Japanese yen (Millions except per share amounts)

		<u> </u>	
	Nine months ende	Year ended March 31,	
	2006	2005	2006
Net sales	¥459,141	¥392,903	¥536,858
Percent change from the previous period	16.9%	7.8%	10.5%
Operating income	49,077	40,081	53,426
Percent change from the previous period	22.4%	3.9%	(0.4)%
Income before provision for income taxes	50,718	49,825	64,378
Percent change from the previous period	1.8%	25.8%	12.4%
Net income	30,075	32,525	40,949
Percent change from the previous period	(7.5)%	34.7%	22.4%
Net income per share- basic	¥207.92	¥227.31	¥285.47
Net income per share- diluted	¥202.04	¥218.58	¥275.05

Notes:

- 1. Percentage change indicates the change relative to the same period of the previous fiscal year.
- 2. Average number of shares issued and outstanding (consolidated):

144,646,244 shares for the nine months ended December 31, 2006

143,086,117 shares for the nine months ended December 31, 2005

143,444,914 shares for the year ended March 31, 2006

3. A two-for-one stock split on the Company's common stock effective November 18, 2005 was implemented for shareholders of record as of September 30, 2005. Therefore, per-share amounts of basic and diluted net income for the nine months ended December 31, 2005 retroactively reflect the effect of the stock split, assuming the split had taken effect on April 1, 2005.

Qualitative information and overview of consolidated business performance

During the first three quarters of fiscal 2006, net sales grew by approximately ¥66,200 million (17%) year-on-year, and operating income rose by ¥9,000 million (just over 22%).

Over the first three quarters of fiscal 2006 (the nine-month period April 1, 2006 to December 31, 2006) total consolidated net sales reached ¥459,141 million, rising 16.9% in comparison to the corresponding nine-month period of the previous fiscal year, while consolidated operating income increased by ¥8,996 million, or 22.4%, to ¥49,077 million. However, factors in non-operating areas, including a substantial decline in foreign exchange gain, a drop in gains on sales of marketable securities, and a special income tax of ¥2,875 million associated with transfer pricing taxation, resulted in a 7.5% decline in consolidated net income to ¥30,075 million. Excluding the factor regarding transfer pricing taxation, consolidated net income would have increased by around ¥430 million year-on-year.

The following discussion, including year-on-year comparisons, refers to the third quarter alone.

Net sales for the third quarter were ¥159,304 million, up ¥22,575 million, or 16.5%, in comparison with the third quarter of the previous fiscal year, and operating income rose by ¥2,028 million, or 13.5%, to ¥17,031 million. Income before provision for income taxes, however, fell ¥1,581 million to ¥18,057 million, as a result of a decline in foreign exchange gain and gains on sales of marketable securities. As a result of the above factors and the increase in corporate taxes, net income declined ¥2,825 million year-on-year to ¥9,299 million. However, if the effect of transfer pricing taxation were excluded, net income would actually have increased by ¥50 million over the third quarter of the previous year.

Compared to the second quarter of fiscal 2006, third quarter net sales increased ¥5,286 million, or 3.4%, but operating income rose only a slight ¥19 million. Net income for the quarter declined ¥2,628 million, or 22.0%, as a result of the fall in foreign exchange gain and the increase in corporate taxes. If the effect of the transfer pricing taxation on third-quarter income were excluded, net income would have increased by approximately ¥250 million.

Total net sales for the third quarter were up ¥22,575 million, or 16.5%, year-on-year, and all segments including small precision motors business posted double-digit growth. Sales for each business segment were as follows.

Net sales in the small precision motors business rose ¥11,331 million, or 15.7%, to ¥83,302 million. Sales of spindle motors for hard disk drives (HDDs) grew approximately ¥9,500 million, or 22%, and by volume increased 26%. Average selling prices were down approximately 3% on a yen basis, and, because the exchange rate was almost unchanged from the third quarter of the previous fiscal year, dollar-denominated sales prices were also about 3% lower. In comparison with the second quarter, sales volume rose approximately 5%, representing growth of approximately 4 million HDD spindle motors. Net sales of DC motors increased approximately ¥1,200 million, or 6.5%, but this included the sales contributed by group companies such as Nidec Sankyo, which showed a 4% decline. Accordingly, sales for Nidec and its direct subsidiaries dealing in DC motors, chiefly DC motors for optical disk drives, rose approximately 13%. Sales for brushless DC fans grew by around ¥1,100 million, or 12%, year-on-year.

Net sales in the mid-size motor business rose by ¥11,699 million, or 27.2%. Of that increase, sales of motors for automobiles contributed approximately ¥600 million, around one and a half times the sales for the same period last year. In addition, motors for home appliances and industrial use both increased, with sales of the former in particular growing nearly 30%.

Net sales in the machinery business were ¥19,743 million, a ¥2,857 million, or 16.9%, year-on-year increase. The rate of growth slowed in the third quarter compared with the 29% growth rate of the first half, due to lackluster growth in Nidec Sankyo's machinery-related sales.

Net sales in the electronic and optical components business rose approximately ¥5,200 million, or 15.8%, to ¥37,807 million. This was primarily due to steady growth in sales of Nidec Copal's camera shutters, plastic lens units, and other optical equipment, as well as expansion in sales of Nidec Copal Electronics' electronic circuit components.

Net sales in "other" businesses totaled ¥6,753 million, an increase of ¥716 million. Around ¥500 million of this increase was due to growth in sales of pivot assemblies.

Operating income for the third quarter was ¥17,031 million, up slightly more than ¥2,000 million, or 13.5%, year-on-year. Most of this growth was in the electric motors business, with operating income from small precision motors up just over ¥1,500 million and from mid-size motors up nearly ¥800 million.

In the small precision motors business, operating income climbed \(\xi\)1,528 million to \(\xi\)11,128 million, supported by strong demand for spindle motors for HDDs and motors for optical disk drives.

The profit ratio recovered to around 13%, almost the level seen in the third quarter of the previous fiscal year. The 16% increase in sales contributed to the increase in profits. Compared to the second quarter of fiscal 2006, the profit ratio also improved by around 0.5%, boosted by the growth in sales.

The mid-size motors segment moved into the black, posting profits of ¥383 million. This was due chiefly to adjustments in the sales prices of motors for home appliances to allow for the absorption of escalating raw materials prices, and to substantial growth in sales of electric motors for consumer electronics and automotive motors.

The machinery business posted operating income of ¥3,219 million, an increase of around ¥150 million. Strong demand for capital investment overall drove increased sales. However, sales of Nidec Sankyo's robot systems and other machinery were already at high levels in the third quarter of the previous fiscal year, explaining the relatively slight increase in revenue achieved in the third quarter. This, in turn, held profit growth in the sector to a low level. Notably, factors including the deferment of capital investment in the LCD industry resulted in a decline in third-quarter operating income of around ¥1,400 million in the robot systems business in comparison with the second quarter of fiscal 2006.

Operating income in the electronic and optical components business was ¥2,513 million, a ¥350 million year-on-year decline. The principal cause of this was a decline in sales of precision components by Nidec Nisshin, Nidec Pigeon, and other Nidec Sankyo Group members. Operating profits at other Group companies were substantially unchanged from the third quarter of the previous fiscal year.

"Other" businesses recorded operating income of ¥850 million, up around ¥300 million. This was due to improved profitability in Nidec Tosok's auto parts business and Nidec's pivot assemblies business.

Despite the ¥2,000 million growth in operating income to reach ¥18,057 million, income before provision for income taxes was down ¥1,581 million year-on-year. This was due to factors in non-operating areas, including a decline of approximately ¥2,000 million in foreign exchange gain, and a drop of just over ¥1,700 million in gains on sales of marketable securities.

Net income declined \(\frac{\pma}{2}\),825 million to \(\frac{\pma}{9}\),299 million, as a result of the \(\frac{\pma}{1}\),700 million increase in corporate taxes brought about by the decision to change to transfer pricing taxation. Corporate taxes associated with transfer pricing totaled \(\frac{\pma}{2}\),875 million, and if this were excluded, net

income would in fact have increased by about ¥50 million.

(3) Consolidated Financial Position

Japanese yen (Millions except per share amounts)

			· ·	
	Decem	December 31,		
	2006	2005	2006	
Total assets	¥626,113	¥551,474	¥565,970	
Shareholders' equity	293,059	247,962	263,659	
Shareholders' equity to total assets	46.8%	45.0%	46.6%	
Shareholders' equity per share	¥2,025.28	¥1,724.67	¥1,823.12	

Note:

Number of shares issued and outstanding at end of period (consolidated):

144,700,532 shares at December 31, 2006

143,774,210 shares at December 31, 2005

144,619,182 shares at March 31, 2006

Consolidated Results of Cash Flows

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<u></u>			
	December 31,		March 31,
	2006	2005	2006
Net cash provided by operating activities	¥43,261	¥35,507	¥55,932
Net cash used in investing activities	(45,140)	(29,402)	(43,975)
Net cash provided by (used in) financing activities	(14,804)	9,662	5,344
Cash and cash equivalents at end of period	¥76,833	¥90,248	¥92,079

Qualitative information and overview of changes in financial position

Changes in the company's balance sheets include a ¥60,143 million increase in total assets in comparison with the end of the previous fiscal year (March 31, 2006). This growth reflects increases in trade notes receivable, inventories, property, plant and equipment, and goodwill. Shareholders' equity was up by ¥29,400 million in comparison with the end of fiscal 2005.

Cash Flows

Cash and cash equivalents at the end of the third quarter (December 31, 2006) were \(\pm\)76,833 million, down \(\pm\)15,246 million from the end of the previous fiscal year (March 31, 2006). The following outlines the cash flow situation for the first three quarters of fiscal 2006.

Net cash provided by operating activities was ¥43,261 million, up ¥7,754 million from the same period of the previous fiscal year. Although net income fell by ¥2,450 million, depreciation and

amortization increased \(\frac{\pmathbf{\frac{4}}}{2,136}\) million, trade notes and accounts receivable and inventories increased by \(\frac{\pmathbf{\frac{4}}}{4,802}\) million, and trade notes and accounts payable decreased by \(\frac{\pmathbf{\frac{4}}}{6,348}\) million. Foreign currency translation adjustments yielded \(\frac{\pmathbf{4}}{4,183}\) million, to which was added \(\frac{\pmathbf{2}}{2,584}\) million in gains from sale of securities, \(\frac{\pmathbf{2}}{2,165}\) million in accrued income taxes, and other adjustments of \(\frac{\pmathbf{4}}{682}\) million.

Net cash used in investing activities was ¥45,140 million. The main components of this were ¥30,640 million used for the acquisition of property, plant, and equipment (capital investment), ¥9,185 million used for the acquisition of consolidated subsidiaries, additional investments in consolidated subsidiaries of ¥6,308 million, and ¥379 million in income from the sale of marketable securities.

Net cash used in financing activities was \\ \xi\$14,804 million. The main components of this were a net decrease in short-term borrowings of \\ \xi\$3,810 million, repayment of long-term loans of \\ \xi\$3,759 million, and \\ \xi\$5,785 million in dividends paid.

Qualitative information regarding forecast of business results

There are no changes to the forecast of consolidated performance for fiscal 2006 released on October 27, 2006.

Special Note Regarding Forward-looking Statements

This press release contains forward-looking statements (within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934) about Nidec and its group companies (the Nidec Group). These forward-looking statements are based on the current expectations, assumptions, estimates and projections of the Nidec Group in light of the information currently available to them. These forward-looking statements are subject to various risks and uncertainties. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "may," "will," "expect," "anticipate," "estimate," "plan" or similar words. These statements discuss future expectations, identify strategies, contain projections of results of operations or of the Nidec Group's financial condition, or state other forward-looking information. Known and unknown risks, uncertainties and other factors could cause the actual results to differ materially from those contained in any forward-looking statement. We cannot promise that our expectations expressed in these forward-looking statements will turn out to be correct. Our actual results could be materially different from and worse than our expectations as a result of certain factors, including, but not limited to (i) the Nidec Group's ability to design, develop, mass produce and win acceptance of their products, (ii) general economic conditions in the computer, information technology and related product markets, particularly levels of consumer spending, (iii) exchange rate fluctuations, particularly between the Japanese ven and the U.S. dollar and other currencies in which we make significant sales or in which the Nidec Group's assets and liabilities are denominated, (iv) the Nidec Group's ability to acquire and successfully integrate companies with complementary technologies and product lines, and (v) adverse changes in laws, regulations or economic policies in any of the countries where the Nidec Group has manufacturing operations, especially China.

2. Consolidated Financial Statements and other Information

Consolidated balance sheets- Assets

Consolidated balance sheets-	Assets							
_		Yen in millions						
<u>_</u>	December 3	1, 2006	December 3	31, 2005	Inc or Dec	March 31	, 2006	
Current assets:								
Cash and cash equivalents	¥76,833		¥90,248		¥(13,415)	¥92,079		
Trade notes receivable	19,483		16,911		2,572	15,740		
Trade accounts receivable	146,969		125,256		21,713	127,998		
Inventories:								
Finished goods	27,347		26,431		916	25,924		
Raw materials	17,546		14,668		2,878	14,145		
Work in process	16,343		15,612		731	16,662		
Project in progress	1,287		1,012		275	893		
Supplies and other	2,957		2,815		142	2,850		
Other current assets	19,521		12,683		6,838	15,256		
Total	328,286	52.4%	305,636	55.4%	22,650	311,547	55.0%	
Investments and loan receivable:								
Marketable securities and other								
securities investments	21,718		19,777		1,941	21,328		
Investments in and advances to								
affiliates	2,909		2,149		760	2,868		
Total	24,627	3.9	21,926	4.0	2,701	24,196	4.3	
Property, plant and equipment:								
Land	38,274		34,410		3,864	36,088		
Buildings	97,773		86,901		10,872	89,039		
Machinery and equipment	236,982		205,297		31,685	210,108		
Construction in progress	14,608		6,010		8,598	8,780		
Sub-total	387,637	61.9	332,618	60.3	55,019	344,015	60.8	
Less - Accumulated depreciation	(188,173)	(30.0)	(163,281)	(29.6)	(24,892)	(167,787)	(29.6)	
Total	199,464	31.9	169,337	30.7	30,127	176,228	31.2	
Goodwill	63,674	10.2	43,433	7.9	20,241	44,266	7.8	
Other non-current assets	10,062	1.6	11,142	2.0	(1,080)	9,733	1.7	
_								

100.0%

¥551,474

100.0%

¥74,639

¥565,970

100.0%

¥626,113

Consolidated balance sheets- Liabilities and shareholders' equity

equity.....

Yen in millions December 31, 2006 December 31, 2005 Inc or Dec March 31, 2005 **Current liabilities:** Short-term borrowings ¥53,302 ¥47,155 ¥6,147 ¥43,621 Current portion of long-term debt ... 3,018 (3,142)4,647 6,160 109,053 Trade notes and accounts payable ... 121,349 105,922 15,427 Other current liabilities..... 32,903 25,762 28,809 7,141 Total 210,572 33.6% 184,999 33.5% 25,573 186,130 32.9% Long-term liabilities: 35,228 (1,803)32,134 Long-term debt..... 33,425 Accrued pension and severance 9,704 costs..... 13,855 9,903 3,952 Other long-term liabilities 8,417 12,209 (3,792)11.365 55,697 8.9 57,340 10.4 (1,643)53,203 9.4 Total Total liabilities 266,269 42.5 242,339 43.9 23,930 239,333 42.3 Minority interest in consolidated subsidiaries..... 66,785 10.7 61,173 11.1 5,612 62,978 11.1 Shareholders' equity: Common stock 65,802 10.5 63,416 11.5 2,386 65,649 11.6 2,379 Additional paid-in capital..... 68,399 10.9 66,020 12.0 68,240 12.1 24.1 117,910 21.4 32,714 126,334 22.3 Retained earnings..... 150,624 Accumulated other comprehensive income (loss): Foreign currency translation 5,089 (2,081)7,170 (75)adjustments..... Unrealized gains (losses) on securities..... 3,516 2,953 563 3,863 Minimum pension liability (59)adjustment (115)(56)(115)Total comprehensive 8,490 7,674 income (loss)..... 1.3 816 0.1 3,673 0.6 Treasury stock, at cost..... (256)(0.0)(200)(0.0)(56)(237)(0.0)Total shareholders' equity 293,059 46.8 247,962 45.0 45,097 263,659 46.6 Total liabilities and shareholders'

100.0%

¥551,474

100.0%

¥74,639

¥565,970

100.0%

¥626,113

Consolidated statements of income

Van	ın	mı	llions	

<u>-</u>				Yen in	millions			
	Three months ended December 31,				Nine months ended December 31,			
	200	6	200)5	2006		2005	
Net sales	¥159,304	100.0%	¥136,729	100.0%	¥459,141	100.0%	¥392,903	100.0%
Cost of products sold	122,232	76.7	104,830	76.6	352,307	76.7	301,376	76.7
Selling, general and								
administrative expenses	12,095	7.6	9,709	7.1	34,123	7.4	30,023	7.6
Research and development								
expenses	7,946	5.0	7,187	5.3	23,634	5.2	21,423	5.5
Operation expenses	142,273	89.3	121,726	89.0	41,064	89.3	352,822	89.8
Operating income	17,031	10.7	15,003	11.0	49,077	10.7	40,081	10.2
Other income (expense):								
Interest and dividend								
income	544		355		1,808		1,079	
Interest expenses	(355)		(356)		(1,351)		(827)	
Foreign exchange gain								
(loss), net	1,131		3,129		1,826		7,645	
Gain (loss) from marketable								
securities, net	(13)		1,732		240		2,835	
Gain (loss) from derivative								
instruments, net	(1)		22		(20)		36	
Other, net	(280)		(247)		(862)		(1,024)	
Total	1,026	0.6	4,635	3.4	1,641	0.3	9,744	2.5
Income before provision for								
income taxes	18,057	11.3	19,638	14.4	50,718	11.0	49,825	12.7
Provision for income taxes	(6,913)	(4.3)	(5,194)	(3.8)	(14,020)	(3.0)	(11,111)	(2.8)
Income before minority								
interest and equity in								
earnings of affiliated								
companies	11,144	7.0	14,444	10.6	36,698	8.0	38,714	9.9
Minority interest in income								
(loss) of consolidated								
subsidiaries	1,802	1.2	2,369	1.7	6,587	1.4	6,211	1.6
Equity in net (income) loss								
of affiliated companies	43	0.0	(49)	(0.0)	36	0.0	(22)	(0.0)
Net income	¥9,299	5.8%	¥12,124	8.9%	¥30,075	6.6%	¥32,525	8.3%

Yen in millions

_	For the three months ended						
	June 30	, 2006	September	30, 2006	December 31, 2006		
Net sales	¥145,819	100.0%	¥154,018	100.0%	¥159,304	100.0%	
Operating income	15,034	10.3	17,012	11.1	17,031	10.7	
Income before provision for income taxes	14,028	9.6	18,633	12.2	18,057	11.3	
Net income	¥8,849	6.1%	¥11,927	7.8%	¥9,299	5.8%	

Consolidated statements of shareholders' equity and comprehensive income (loss)

Yen in millions							
				Accumulated			
		Additional		other	Treasury		
Common	stock	paid-in	Retained	comprehensive	stock,		
Shares	Amount	capital	earnings	income (loss)	at cost	Total	
144,661,292	¥65,649	¥68,240	¥126,334	¥3,673	¥(237)	¥263,659	
			30,075			30,075	
				5,164		5,164	
				(347)		(347)	
				-			
						34,892	
			(5,785)			(5,785)	
83,600	153	163				316	
		(4)				(4)	
					(19)	(19)	
144,744,892	¥65,802	¥68,399	¥150,624	¥8,490	¥(256)	¥293,059	
	Shares 144,661,292 83,600	144,661,292 ¥65,649 83,600 153	Common stock Additional paid-in capital Shares Amount ¥68,240 144,661,292 ¥65,649 ¥68,240 83,600 153 163 (4) (4)	Additional paid-in capital Retained earnings 144,661,292 ¥65,649 ¥68,240 ¥126,334 30,075 83,600 153 163 (4)	Accumulated other Common stock paid-in capital paid-in capital Retained earnings Comprehensive income (loss) 144,661,292 ¥65,649 ¥68,240 ¥126,334 ¥3,673 30,075 5,164 (347) (5,785) 83,600 153 163 (4)	Common stock Additional paid-in capital Retained earnings Comprehensive income (loss) Stock, at cost 144,661,292 ¥65,649 ¥68,240 ¥126,334 ¥3,673 ¥(237) 30,075 5,164 (347) - - 83,600 153 163 (4) (5,785) (19)	

			Ye	n in millions			
For the nine months ended					Accumulated		<u> </u>
December 31, 2005			Additional		other	Treasury	
	Common	stock	paid-in	Retained	comprehensive	stock,	
	Shares	Amount	capital	earnings	income (loss)	at cost	Total
Balance at March 31, 2005	142,504,926	¥61,180	¥63,799	¥88,954	¥(6,745)	¥(148)	¥207,040
Comprehensive income:							
Net income				32,525			32,525
Other comprehensive income (loss):							
Foreign currency translation adjustments					7,385		7,385
Unrealized losses on securities, net of							
reclassification adjustment					176		176
Minimum pension liability adjustment					0		0
Total comprehensive income							40,086
Dividends paid				(3,569)			(3,569)
Conversion of convertible debt	1,214,865	2,066	2,066				4,132
Exercise of stock option	92,600	170	170				340
Issuance cost of new stock			(15)				(15)
Purchase of treasury stock						(52)	(52)
Balance at December 31, 2005	143,812,391	¥63,416	¥66,020	¥117,910	¥816	¥(200)	¥247,962

Note:

^{*} A two-for-one stock split on the Company's common stock effective November 18, 2005 was implemented for shareholders of record as of September 30, 2005. Therefore the number of common stock as of March 31, 2005 and December 31, 2005 have been accordingly reflected the effect of the stock split.

Consolidated Statement of Cash Flows

	Japanese yen (Millions)					
_	For the nine- month December	•	Year ended March 31,			
-	2006	2005	2006			
Cash flows from operating activities: Net income	¥30,075	¥32,525	¥40,949			
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization	20,957	18,821	26,626			
Loss (gain) on marketable securities, net *	(251)	(2,835)	(3,869)			
Loss (gain) on sales, disposal or impairment of fixed assets	1,100	128	189			
Minority interest in income of consolidated subsidiaries	6,587	6,211	8,170			
Equity in net loss (income) of affiliated companies	36	(22)	46			
Loss (gain) on derivative instruments, net	20	(36)	(75)			
Foreign currency adjustments	14	(4,169)	(4,237)			
Changes in operating assets and liabilities:						
Decrease (increase) in notes and accounts receivable	(12,680)	(8,973)	(9,806)			
Decrease (increase) in inventories	(1,305)	(9,814)	(10,256)			
Increase (decrease) in notes and accounts payable	844	7,192	7,943			
Increase (decrease) in accrued income taxes	(146)	(2,311)	601			
Other	(1,990)	(1,210)	(349)			
Net cash provided by operating activities	43,261	35,507	55,932			
Additions to property, plant and equipment	(30,640)	(30,019)	(43,185)			
Proceeds from sales of property, plant and equipment	860	557	1,505			
Purchases of marketable securities	(2)	(3)	(329)			
Proceeds from sales of marketable securities	379	3,062	4,083			
	774	3,002	4,065			
Proceeds from sales of investments in affiliated companies	(6,308)	(4.117)	(5.292)			
Payments for additional investments in subsidiaries	` ' '	(4,117)	(5,283)			
Acquisitions of consolidated subsidiaries, net of cash acquired	(9,185)	1 110	(766)			
Other Net cash used in investing activities	(1,018) (45,140)	(29,402)	(766) (43,975)			
Cash flows from financing activities:	(43,140)	(27,402)	(43,773)			
Increase (decrease) in short-term borrowings	(3,810)	16,493	13,080			
Proceeds from issuance of long-term debt	(3,010)	10,423	100			
Repayments of long-term debt	(3,759)	(2,058)	(3,130)			
Proceeds from issuance of new shares	307	340	454			
Dividends paid	(5,785)	(3,569)	(3,569)			
Other	(1,757)	(1,644)	(1,591)			
Net cash provided by (used in) financing activities	(14,804)	9.662	5,344			
the state of the s	(= • , •••,	>,00 -	2,2			
Effect of exchange rate changes on cash and cash equivalents	1,437	4,370	4,667			
Net increase (decrease) in cash and cash equivalents	(15,246)	20,137	21,968			
Cash and cash equivalents at beginning of period	92,079	70,111	70,111			
Cash and cash equivalents at end of the third quarter	¥76,833	¥90,248	¥92,079			

Note: *Following the share exchange of Sumitomo Mitsui Financial Group, Inc. and SMBC Friend Securities Co., Ltd., on September 1, 2006, Nidec's shares of SMBC Friend Securities Co., Ltd. were exchanged for the shares of the company, Sumitomo Mitsui Financial Group. As a result of this share exchange, Nidec record a gain of ¥45 million for six months ended September 30, 2006, included in ¥251 million of "Loss (gain) on marketable securities, net."

Following the merger of Mitsubishi Tokyo Financial Group, Inc. and UFJ Holdings, Inc., on October 1, 2005, Nidec's shares of UFJ Holdings, Inc. were exchanged for the shares of the new company, Mitsubishi UFJ Financial Group. As a result of this share exchange, Nidec record a gain of ¥1,123 million for the year ended March 31, 2006, included in ¥3,869 million of "Loss (gain) on sales of marketable securities, net".

Segment information

1) Operating Segment Information

(Three months data)

_	Yen in millions						
_	Three month December 3		Three month December 3		Increase or d	Increase or decrease	
Net sales:							
Nidec Corporation	¥45,722	17.1%	¥43,687	17.6%	¥2,035	4.7%	
Nidec Electronics (Thailand) Co., Ltd	23,261	8.7	20,463	8.3	2,798	13.7	
Nidec (Zhejiang) Corporation	5,484	2.0	5,667	2.3	(183)	(3.2)	
Nidec (Dalian) Limited	12,506	4.7	12,361	5.0	145	1.2	
Nidec Singapore Pte. Ltd	11,751	4.4	15,974	6.5	(4,223)	(26.4)	
Nidec (H. K.) Co., Ltd.	10,514	3.9	7,328	3.0	3,186	43.5	
Nidec Philippines Corporation	12,443	4.6	8,747	3.5	3,696	42.3	
Nidec Sankyo Corporation	18,465	6.9	21,707	8.8	(3,242)	(14.9)	
Nidec Copal Corporation	19,008	7.1	13,715	5.5	5,293	38.6	
Nidec Tosok Corporation	5,596	2.1	5,748	2.3	(152)	(2.6)	
Nidec Copal Electronics Corporation	5,397	2.0	5,029	2.0	368	7.3	
Nidec Shibaura Corporation	4,851	1.8	3,589	1.4	1,262	35.2	
Nidec-Shimpo Corporation	3,581	1.3	2,615	1.1	966	36.9	
Nidec Nissin Corporation	2,972	1.1	3,294	1.3	(322)	(9.8)	
All others	86,523	32.3	77,646	31.4	8,877	11.4	
Sub-total	268,074	100.0%	247,570	100.0%	20,504	8.3	
Adjustments and eliminations	(108,770)	-	(110,841)	-	2,071	_	
Consolidated total	¥159,304	-	¥136,729	-	¥22,575	16.5%	

_	Yen in millions								
	Three month	ns ended	Three month	ns ended	T				
_	December 31, 2006		December 3	31, 2005	Increase or decrease				
Operating income:									
Nidec Corporation	¥2,931	18.1%	¥2,555	17.2%	¥376	14.7%			
Nidec Electronics (Thailand) Co., Ltd	2,972	18.3	3,146	21.2	(174)	(5.5)			
Nidec (Zhejiang) Corporation	89	0.5	49	0.3	40	81.6			
Nidec (Dalian) Limited	1,212	7.5	953	6.4	259	27.2			
Nidec Singapore Pte. Ltd.	350	2.2	316	2.1	34	10.8			
Nidec (H. K.) Co., Ltd.	81	0.5	85	0.6	(4)	(4.7)			
Nidec Philippines Corporation	1,260	7.8	336	2.3	924	275.0			
Nidec Sankyo Corporation	1,489	9.2	2,444	16.5	(955)	(39.1)			
Nidec Copal Corporation	984	6.1	727	4.9	257	35.4			
Nidec Tosok Corporation	493	3.0	227	1.5	266	117.2			
Nidec Copal Electronics Corporation	589	3.6	551	3.7	38	6.9			
Nidec Shibaura Corporation	(46)	(0.3)	(120)	(0.8)	74	-			
Nidec-Shimpo Corporation	517	3.2	103	0.7	414	401.9			
Nidec Nissin Corporation	144	0.9	206	1.4	(62)	(30.1)			
All others	3,157	19.4	3,264	22.0	(107)	(3.3)			
Sub-total	16,222	100.0%	14,842	100.0%	1,380	9.3			
Adjustments and eliminations	809	-	161	-	648				
Consolidated total	¥17,031	-	¥15,003	-	¥2,028	13.5%			

Note: 1. The operating segments are the segments of Nidec for which separate financial information is available and

for which operating profit or loss amounts are evaluated regularly by executive management in deciding how to allocate resources and in assessing performance.

2. Segmental profit or loss is determined using the accounting principles in the segment's country of domicile.

(Nine months data)

	Yen in millions							
	Nine month	s ended	Nine month	s ended	In amaga an	laawaaaa		
	December 31, 2006		December 3	31, 2005	Increase or decrease			
Net sales:								
Nidec Corporation	¥134,757	17.1%	¥126,498	17.7%	¥8,259	6.5%		
Nidec Electronics (Thailand) Co., Ltd	63,493	8.1	56,953	8.0	6,540	11.5		
Nidec (Zhejiang) Corporation	15,377	2.0	14,592	2.0	785	5.4		
Nidec (Dalian) Limited	38,789	4.9	36,811	5.2	1,978	5.4		
Nidec Singapore Pte. Ltd.	39,101	5.0	47,034	6.6	(7,933)	(16.9)		
Nidec (H. K.) Co., Ltd	28,450	3.6	19,194	2.7	9,256	48.2		
Nidec Philippines Corporation	35,042	4.4	22,159	3.1	12,883	58.1		
Nidec Sankyo Corporation	60,401	7.7	64,436	9.0	(4,035)	(6.3)		
Nidec Copal Corporation	53,845	6.8	39,327	5.5	14,518	36.9		
Nidec Tosok Corporation	16,683	2.1	16,975	2.4	(292)	(1.7)		
Nidec Copal Electronics Corporation	17,156	2.2	16,307	2.3	849	5.2		
Nidec Shibaura Corporation	13,655	1.7	11,793	1.7	1,862	15.8		
Nidec-Shimpo Corporation	10,035	1.3	8,124	1.1	1,911	23.5		
Nidec Nissin Corporation	8,589	1.1	10,002	1.4	(1,413)	(14.1)		
All others	252,626	32.0	223,337	31.3	29,289	13.1		
Sub-total	787,999	100.0%	713,542	100.0%	74,457	10.4		
Adjustments and eliminations	(328,858)	-	(320,639)	-	(8,219)			
Consolidated total	¥459,141	-	¥392,903	-	¥66,238	16.9%		

	Yen in millions							
	Nine month	s ended	Nine months	ended	Increase or o	Jaaraaca		
	December 31, 2006		December 3	1, 2005	mercase of decrease			
Operating income:								
Nidec Corporation	¥8,558	17.7%	¥6,807	16.9%	¥1,751	25.7%		
Nidec Electronics (Thailand) Co., Ltd	8,263	17.1	8,310	20.6	(47)	(0.6)		
Nidec (Zhejiang) Corporation	121	0.2	124	0.3	(3)	(2.4)		
Nidec (Dalian) Limited	3,344	6.9	2,731	6.8	613	22.4		
Nidec Singapore Pte. Ltd	1,171	2.4	833	2.1	338	40.6		
Nidec (H. K.) Co., Ltd.	266	0.5	265	0.7	1	0.4		
Nidec Philippines Corporation	2,894	6.0	444	1.1	2,450	551.8		
Nidec Sankyo Corporation	6,285	13.0	6,647	16.5	(362)	(5.4)		
Nidec Copal Corporation	2,627	5.4	1,651	4.1	976	59.1		
Nidec Tosok Corporation	1,253	2.6	247	0.6	1,006	407.3		
Nidec Copal Electronics Corporation	2,165	4.5	2,266	5.6	(101)	(4.5)		
Nidec Shibaura Corporation	(13)	(0.0)	(194)	(0.5)	181	-		
Nidec-Shimpo Corporation	1,096	2.3	259	0.6	837	323.2		
Nidec Nissin Corporation	396	0.8	702	1.7	(306)	(43.6)		
All others	10,026	20.6	9,243	22.9	783	8.5		
Sub-total	48,452	100.0%	40,335	100.0	8,117	20.1		
Adjustments and eliminations	625	-	(254)	_	879	_		
Consolidated total	¥49,077	-	¥40,081	-	¥8,996	22.4%		

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- Note: 1. The operating segments are the segments of Nidec for which separate financial information is available and for which operating profit or loss amounts are evaluated regularly by executive management in deciding how to allocate resources and in assessing performance.
 - 2. Segmental profit or loss is determined using the accounting principles in the segment's country of domicile.

SUPPORT DOCUMENTATION

1. Business Segment Information

(Three months data)

Japanese	yen ((Millions)

•		Three months ended December 31, 2006									
	Small precision motors	Mid-size motors	Machinery	Electronic and Optical components	Other	Total	Eliminations/ Corporate	Consolidated			
Net sales:											
Customers	¥83,302	¥11,699	¥19,743	¥37,807	¥6,753	¥159,304	¥(-)	¥159,304			
Intersegment	56	36	3,006	41	1,079	4,218	(4,218)				
Total	83,358	11,735	22,749	37,848	7,832	163,522	(4,218)	159,304			
Operating expenses	72,230	11,352	19,530	35,335	6,982	145,429	(3,156)	142,273			
Operating income	¥11,128	¥383	¥3,219	¥2,513	¥850	¥18,093	¥(1,062)	¥17,031			

Japanese yen (Millions)

		Three months ended December 31, 2005								
	Small precision motors	Mid-size motors	Machinery	Electronic and Optical components	Other	Total	Eliminations/ Corporate	Consolidated		
Net sales:										
Customers	¥71,971	¥9,195	¥16,886	¥32,640	¥6,037	¥136,729	¥(-)	¥136,729		
Intersegment	79	25	2,347	94	1,014	3,559	(3,559)	-		
Total	72,050	9,220	19,233	32,734	7,051	140,288	(3,559)	136,729		
Operating expenses	62,450	9,638	16,163	29,870	6,498	124,619	(2,893)	121,726		
Operating income	¥9,600	¥(418)	¥3,070	¥2,864	¥553	¥15,669	¥(666)	¥15,003		

(Nine months data)

Japanese yen (Millions)

		Nine months ended December 31, 2006								
	Small precision motors	Mid-size motors	Machinery	Electronic and Optical components	Other	Total	Eliminations/ Corporate	Consolidated		
Net sales:										
Customers	¥235,803	¥33,984	¥63,473	¥106,321	¥19,560	¥459,141	¥(-)	¥459,141		
Intersegment	138	117	8,864	275	3,232	12,626	(12,626)	_		
Total	235,941	34,101	72,337	106,596	22,792	471,767	(12,626)	459,141		
Operating expenses	205,305	33,566	60,463	99,720	20,411	419,465	(9,401)	410,064		
Operating income	¥30,636	¥535	¥11,874	¥6,876	¥2,381	¥52,302	¥(3,225)	¥49,077		

Japanese yen (Millions)

		Nine months ended December 31, 2005									
	Small precision motors	Mid-size motors	Machinery	Electronic and Optical components	Other	Total	Eliminations/ Corporate	Consolidated			
Net sales:											
Customers	¥202,359	¥27,152	¥50,794	¥95,828	¥16,770	¥392,903	¥(-)	¥392,903			
Intersegment	293	73	8,606	429	2,840	12,241	(12,241)	_			
Total	202,652	27,225	59,400	96,257	19,610	405,144	(12,241)	392,903			
Operating expenses	176,066	28,719	51,896	88,086	18,108	362,875	(10,053)	352,822			
Operating income	¥26,586	¥(1,494)	¥7,504	¥8,171	¥1,502	¥42,269	¥(2,188)	¥40,081			

Notes:

- 1. Segments are classified based on similarities in product type, product attributes, and production and sales methods.
- 2. Major products of each business segment:
 - (1) Small precision motors: Small precision DC motors (including spindle motors for HDDs), small precision fans, brush motors, vibration motors
 - (2) Mid-size motors: Motors for home appliances, automobiles and industrial use
 - (3) Machinery: Power transmission drives, semiconductor production equipment, precision equipment and FA equipment
 - (4) Electronic and Optical components: Electronic components and optical components
 - (5) Other: Automobile components, pivot assemblies, other components, service etc.

2. Sales by Geographic Segment

(Three months data)

	Yen in millions								
_	Three month December 3		Three month December 3		Increase or decrease				
Japan	¥86,497	54.3%	¥72,410	53.0%	¥14,087	19.5%			
America	1,949	1.2	2,109	1.5	(160)	(7.6)			
Singapore	14,308	9.0	18,320	13.4	(4,012)	(21.9)			
Thailand	21,874	13.7	15,127	11.1	6,747	44.6			
Philippines	3,638	2.3	1,576	1.2	2,062	130.8			
China	9,956	6.2	8,675	6.3	1,281	14.8			
Other	21,082	13.3	18,512	13.5	2,570	13.9			
Total	¥159,304	100.0%	¥136,729	100.0%	¥22,575	16.5%			

(Nine months data)

			Yen in mi	llions			
_	Nine month December 3		Nine month December 3		Increase or decrease		
Japan	¥253,577	55.2%	¥215,181	54.8%	¥38,396	17.8%	
America	5,828	1.3	6,289	1.6	(461)	(7.3)	
Singapore	46,732	10.2	54,124	13.8	(7,392)	(13.7)	
Thailand	57,120	12.4	40,039	10.2	17,081	42.7	
Philippines	9,710	2.1	4,894	1.2	4,816	98.4	
China	27,097	5.9	22,136	5.6	4,961	22.4	
Other	59,077	12.9	50,240	12.8	8,837	17.6	
Total	¥459,141	100.0%	¥392,903	100.0%	¥66,238	16.9%	

Note: The sales are classified by geographic areas of the seller and the figures exclude intra-segment transactions.

3. Sales by Region

Yen in millions Nine months ended Nine months ended Increase or decrease **December 31, 2005** December 31, 2006 ¥13,828 3.0% ¥12,638 3.2% ¥1,190 9.4% North America..... 62.3 243,081 61.9 42,797 17.6 Asia..... 285,878 3.6 14,372 Other 16,498 3.6 2,126 14.8 316,204 68.9 270,091 68.7 46,113 17.1 Overseas sales total..... Japan 142,937 31.1 122,812 31.3 20,125 16.4 Consolidated total 100.0% ¥459,141 100.0% ¥392,903 ¥66,238 16.9%

Note: Sales by region are classified by geographic areas of the buyer and the figures exclude intra-segment transactions.