## 1. Financial Highlights

(Yen in millions)		FY2012			FY2013			FY2014			FY2015	
(Terrin millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half(e)	Full Year(e)
Net Sales	353,540	355,730	709,270	429,634	445,475	875,109	489,511	538,874	1,028,385	587,352	562,648	1,150,000
Operating Income	41,723	-24,125	17,598	39,337	45,527	84,864	51,923	59,016	110,939	61,850	68,150	130,000
(Operating Income Ratio)	11.8%	-6.8%	2.5%	9.2%	10.2%	9.7%	10.6%	11.0%	10.8%	10.5%	12.1%	11.3%
Earnings before Provision for Income Taxes	36,577	-23,179	13,398	38,441	46,019	84,460	51,538	55,554	107,092	63,409	62,591	126,000
Net Income	26,199	-18,213	7,986	27,103	29,169	56,272	36,713	39,302	76,015	47,622	42,378	90,000
EPS (Yen)	97.64	-68.00	29.64	100.99	105.83	206.82	133.11	138.50	271.61	160.75	142.12	302.87
Dividend per share (Yen)	22.50	20.00	42.50	22.50	27.50	50.00	30.00	40.00	70.00	40.00	40.00	80.00

(Yen in millions)		FY2	013			FY2	014			FY2	3Q S	
(Terrin minions)	10	20	3Q	4Q	10	2Q	3Q	4Q	10	2Q	3Q	4Q
Net Sales	211,276	218,358	217,091	228,384	240,188	249,323	264,255	274,619	285,041	302,311		
Operating Income	18,047	21,290	22,529	22,998	25,035	26,888	28,804	30,212	30,745	31,105		
(Operating Income Ratio)	8.5%	9.8%	10.4%	10.1%	10.4%	10.8%	10.9%	11.0%	10.8%	10.3%		
Earnings before Provision for Income Taxes	17,366	21,075	24,084	21,935	24,454	27,084	29,771	25,783	32,355	31,054		
Net Income	13,346	13,757	15,950	13,219	17,573	19,140	21,318	17,984	23,795	23,827		
EPS (Yen)	49.73	51.26	57.84	47.93	63.72	69.40	76.05	62.54	80.63	80.12		

Pursuant to FASB Accounting Standards Codification (ASC) 805 "Business Combinations," consolidated financial statements for the previous year and the three months ended June 30, 2015 have been retrospectively adjusted to reflect its valuation of the fair values of the assets acquired and the liabilities assumed upon the acquisitions of Nidec GPM GmbH (formerly Geräte- und Pumpenbau GmbH Dr. Eugen Schmidt) in the fiscal year ended March 31, 2015. During the three months ended September 30, 2015, NIDEC completed its valuation of such assets and liabilities of Nidec GPM GmbH.

## 2. Product Groups Results (Net Sales & Operating Income)

		FY2012			FY2013				FY2014		FY2015		
(Yen in millions)		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Cmall Draginian Matera	Sales	168,452	151,272	319,724	180,455	182,058	362,513	190,308	207,691	397,999	222,513		
Small Precision Motors	OP	32,046	-9,397	22,649	26,341	30,362	56,703	30,653	32,406	63,059	35,782		
Automotive, Appliance, Commercial and	Sales	112,633	135,831	248,464	164,048	181,188	345,236	218,378	241,629	460,007	276,185		
Indutrial Products *	OP	4,927	-2,249	2,678	9,592	12,613	22,205	17,224	19,245	36,469	21,405		
Machinery	Sales	31,266	32,260	63,526	43,717	43,238	86,955	45,022	53,778	19,245     36,469     21,405       53,778     98,800     53,582       9,522     16,148     8,170			
Machinery	OP	4,089	2,925	7,014	6,174	5,907	12,081	6,626	9,522	16,148	8,170	FY2015 2nd Half	
Electronic & Optical	Sales	37,427	31,761	69,188	37,429	35,416	72,845	32,499	32,551	65,050	32,528		
Components	OP	3,081	-11,546	-8,465	510	938	1,448	2,355	2,653	5,008	3,617		
Others	Sales	3,762	4,606	8,368	3,985	3,575	7,560	3,304	3,225	6,529	2,544		
Ollieis	OP	445	448	893	176	190	366	302	487	789	480	2nd Half	
Eliminations/Corporate	OP	(2,865)	(4,306)	(7,171)	(3,456)	(4,483)	(7,939)	(5,237)	(5,297)	(10,534)	(7,604)		

(Yen in millions)			FY2	013			FY2	014		FY2015				
(Terrin millions)		10	20	3Q	4Q	10	20	3Q	4Q	10	20	3Q	4Q	
Small Precision Motors  Automotive, Appliance, Commercial and	Sales	87,815	92,640	92,769	89,289	89,889	100,419	104,775	102,916	104,058	118,455			
Sitiali Frecision Motors	OP	12,013	14,328	14,634	15,728	15,062	15,591	16,714	15,692	17,688	18,094			
Automotive, Appliance, Commercial and	Sales	84,064	79,984	83,026	98,162	110,244	108,134	114,892	126,737	137,317	138,868			
Indutrial Products *	OP	4,515	5,077	5,256	7,357	8,583	8,641	9,263	9,982	10,764	10,641			
Machinery		26,652	26,930											
iviacrimery	OP	3,281	2,893	2,841	3,066	2,812	3,814	4,867	4,655	4,059	4,111			
Electronic & Optical	Sales	17,511	19,918	19,797	15,619	16,169	16,330	16,705	15,846	15,823	16,705			
Components	OP	-281	791	1,714	-776	1,105	1,250	1,279	1,374	1,612	2,005			
Others	Sales	1,957	2,028	1,795	1,780	1,607	1,697	1,772	1,453	1,191	1,353			
Officia	OP	175	1	171	19	125	177	232	255	196	284	3Q		
Eliminations/Corporate	OP	(1,656)	(1,800)	(2,087)	(2,396)	(2,652)	(2,585)	(3,551)	(1,746)	(3,574)	(4,030)			

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## 3. Capital Expenditure, Depreciation, R&D

(Yen in millions)	FY2012			FY2013				FY2014		FY2015		
(Terriir millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half(e)	Full Year(e)
Capital Expenditure	34,250	27,118	61,368	20,606	19,430	40,036	24,522	33,520	58,042	47,814	42,186	90,000
Depreciation	17,258	20,997	38,255	21,983	22,430	44,413	23,664	27,781	51,445	30,390	39,610	70,000
R&D	15,387	18,891	34,278	19,003	18,805	37,808	22,177	23,002	45,179	25,421	26,579	52,000