# FOR IMMEDIATE RELEASE



New York Stock Exchange symbol: NJ Stock exchange code (Tokyo, Osaka): 6594

#### Contact:

Hiroshi Toriba
Executive Director
Investor Relations
+81-75-935-6140
HIROSHI\_TORIBA@notes.nidec.co.jp

# **QUARTERLY FINANCIAL STATEMENTS (U.S. GAAP)**

(U.S. GAAP) RESULTS FOR THE THREE MONTHS ENDED JUNE 30, 2006 (Unaudited) (FROM APRIL 1, 2006 TO JUNE 30, 2006) CONSOLIDATED

Released on July 27, 2006

## **NIDEC CORPORATION**

Stock Listings: Tokyo Stock Exchange, Osaka Securities Exchange and the New York Stock

Exchange

Head Office: Kyoto, Japan

## 1. Scope of consolidation and application of the equity method

### (1) The Number of consolidated subsidiaries and affiliates accounted for by the equity method

Number of consolidated subsidiaries: 95 Number of affiliates accounted for by the equity method: 5

## (2) Change in scope of consolidation and application of equity method

a) Changes from March 31, 2006

Number of subsidiaries newly included in consolidation:	1
Number of subsidiaries excluded from consolidation:	0
Number of affiliates newly accounted for by the equity method:	0
Number of affiliates excluded from accounted for by the equity method:	0

#### b) Changes from June 30, 2005

Number of subsidiaries newly included in consolidation:	7
Number of subsidiaries excluded from consolidation:	2
Number of affiliates newly accounted for by the equity method:	1
Number of affiliates excluded from accounted for by the equity method:	0

## 2. Financial highlights

#### (1) Consolidated Financial Results

	Japanese yen (Millions except per share amounts)				
		For the three months ended June 30,			
	2006	2005	2006		
Net sales	¥145,819	¥122,499	¥536,858		
Percent change from the previous period (1)	19.0%	9.1%	10.5%		
Operating income	15,034	9,602	53,426		
Percent change from the previous period (1)	56.6%	(12.9)%	(0.4)%		
Income before income taxes and minority interests	14,028	11,959	64,378		
Percent change from the previous period (1)	17.3%	(12.0)%	12.4%		
Net income	8,849	8,794	40,949		
Percent change from the previous period (1)	0.6%	3.4%	22.4%		
Net income per share -basic	¥61.19	¥61.59	¥285.47		
Net income per share- diluted	¥59.45	¥59.17	¥275.05		

#### Notes:

- 1. Percentage change indicates the change relative to the same period of the previous fiscal year.
- 2. Average number of shares issued and outstanding (consolidated):

144,626,997 shares for the three months ended June 30, 2006

142,782,436 shares for the three months ended June 30, 2005 (after an adjustment to reflect the effect of the stock split discussed below)

143,444,914 shares for the year ended March 31, 2006

 $3.\,A\,two-for-one\,stock\,split\,on\,the\,Company's\,common\,stock\,effective\,November\,18,\,2005\,was\,implemented\,for\,shareholders\,of\,split and the Company's\,common\,stock\,effective\,November\,18,\,2005\,was\,implemented\,for\,shareholders\,of\,split and the Company's common stock and the Company's comm$ 

record as of September 30, 2005. Therefore the per-share amounts of basic and diluted net income for the three months ended June 30, 2005 have been accordingly adjusted to reflect the effect of the stock split. The per-share amounts of basic and diluted net income for the three months ended June 30, 2005 before the adjustments were \(\pm\)123.18, and \(\pm\)118.33, respectively.

## **Qualitative Information Regarding Consolidated Business Results**

In the first quarter, ended June 30, 2006 ("the quarter"), Nidec's core business, spindle motors for hard disk drives and other small precision motors, continued to show the strength it displayed in the previous fiscal year. The performance of group companies in the mid-size motor, machinery, and electronic and optical component businesses made steady overall improvement in the quarter, compared to the flat results in the previous fiscal year. As a result, net sales in every business segment showed double-digit growth year-on-year, bringing consolidated net sales up 19%, and consolidated operating income up 57%.

Net sales for the quarter were \(\frac{\pmathbb{1}}{45,819}\) million, a year-on-year increase of approximately \(\frac{\pmathbb{2}}{23,300}\) million (19.0%). Operating income was \(\frac{\pmathbb{1}}{5,034}\) million, a year-on-year increase of approximately \(\frac{\pmathbb{5}}{5,400}\) million (56.6%). During the previous first quarter of fiscal 2005, a bad debt loss of over \(\frac{\pmathbb{1}}{1,000}\) million deriving from the bankruptcy of Agfa Photo GmbH hurt operating income. Income before provision for income taxes increased approximately \(\frac{\pmathbb{2}}{2,100}\) million in the quarter to \(\frac{\pmathbb{1}}{14,028}\) million, and net income rose \(\frac{\pmathbb{2}}{55}\) million to \(\frac{\pmathbb{2}}{8,849}\) million.

Net sales by business segment were as below.

In the small precision motor business segment, net sales increased approximately ¥9,400 million (14.9%) year-on-year to ¥72,101 million. The high level of demand for spindle motors for hard disk drives ("HDD motors") seen in the second half of last fiscal year continued into the quarter. Shipments in the quarter was up 19% in comparison to the first quarter of the previous fiscal year, and the sales amount showed a substantial rise of approximately 22%. Sales prices on a yen basis rose an average of over 2%. However, with the decline in the value of the yen of approximately 6%, sales prices on a U.S. dollar basis declined almost 4%. Despite the continued high rate of growth in sales of 2.5-inch HDD motors and increased average sales price on a yen basis, the softening of prices on a dollar basis for smaller-than 1.8-inch HDD motors and 3.5-inch HDD motors appears to have caused the decline in sales prices noted above. Net sales of other DC motors settled for an 8.5% increase due to a contraction of approximately 17% in sales of brushless DC motors made by group companies, most notably at Nidec Sankyo Corporation, which produces about one-third of the group's brushless DC motors. In this category, Nidec and its direct-line subsidiaries have shown continuous high growth of over 25% in sales, and over 14% in shipments. Net sales of brushless DC fans increased 3% on shipments 13% larger than the previous first quarter.

Net sales in the mid-size motor business segment were \$11,672 million, showing the highest growth rate in recent years with an increase of approximately \$2,300 million (about 24%) year-on-year. This was due to the fact that sales of motors for automobiles expanded, as did sales of

motors for home appliances and industrial use. Among motors for home appliances, shipments of motors for air conditioners were particularly strong.

In the machinery business segment, net sales increased approximately ¥6,200 million (about 39%) to ¥22,166 million. Shipments of Nidec Sankyo's liquid-crystal-display transfer robots remained healthy, at the same time demand resulting from flourishing capital investment brought growth in sales at Nidec-Read Corporation, Nidec-Kyori Corporation, and Nidec-Shimpo Corporation. Sales also grew in the field of semiconductor production equipment, precision measurement equipment and other equipment at Nidec Copal Corporation and Nidec Tosok Corporation, which had been sluggish in the previous fiscal year.

Net sales in the electronic and optical components business segment were \(\frac{\pmathbf{3}}{33,679}\) million, up by approximately 4,900 million (about 17%) in comparison to the same period of the previous fiscal year. Sales of Nidec Copal's camera shutters, plastic lens units, and backlights marked a significant 62% increase. Meanwhile sales of Nidec Copal Electronics's various electronic components rose approximately 7%. However, sales of Nidec Sankyo's optical pick-up units decreased, showing a year-on-year decline of approximately 4%.

Net sales in the "other" business segment increased approximately 700 million (about 12%) to ¥6,201 million over the previous first quarter. Sales of HDD pivot assemblies manufactured by Nidec Singapore Pte. Ltd. increased ¥450 million (approximately 70%) year-on-year. Sales of auto parts produced by Nidec Tosok, which represent approximately 70% of this segment's mix, settled for a slight increase by sluggish demand from major customers.

Operating income for the quarter surged approximately \$5,400 million (approximately 57%) to \$15,034 million, with all business segments reporting growth in operating income. The operating income ratio for the quarter was 10.3%, the first time that the operating income ratio for the three-month period of a fiscal year has ever exceeded 10%.

Operating income in the small precision motor business segment increased over \(\frac{\pmathbf{\frac{4}}}{1,600}\) million in the quarter to \(\frac{\pmathbf{\frac{4}}}{9,130}\) million. The operating income ratio was approximately 12.7%, an improvement of 0.7 percentage points over the previous first quarter, despite halved shipments and sales of high-profit sub-1.8-inch HDD motors, specifically 1.0-inch lines.

The mid-size motors business segment returned to profitability in the first quarter, posting approximately \(\frac{4}{250}\) million in operating income, following an operating loss of approximately \(\frac{4}{600}\) million in the first quarter of last fiscal year. The Company worked to absorb the rising raw-materials costs that adversely affected the profitability of this segment's motors for both home appliance and industrial applications in the previous fiscal year. Also, the effects of production rationalization accruing from the shift of manufacturing to China became apparent. Strong sales of motors for air conditioners, a seasonal product, also contributed to the improved profitability and the recovery in operating income in this segment.

Operating income in the machinery business segment was ¥4,059 million, a year-on-year increase of approximately ¥2,500 million. However, part of that apparent increase resulted from the fact that last fiscal year Nidec Copal had bad debt expenses of approximately ¥1,000 million in

connection with the bankruptcy of Agfa Photo leaving approximately ¥1,500 million of the increase attributable to substantial business growth. Most of the increase came from Nidec Sankyo's robot and card reader businesses. Higher sales at Nidec-Read, Nidec-Shimpo, and Nidec-Kyori also contributed to the profit growth.

The electronic and optical components business segment posted ¥1,930 million in operating income, an increase of over ¥300 million in comparison with the previous first quarter. In the previous first quarter, the market adjusted inventories and caused a decline in sales of Nidec Copal's camera shutters, plastic lens units and backlight units. In contrast, during the quarter, demand bounced back to boost sales of these products. A higher production yield of Nidec Copal's new plastic lens units contributed to an improvement in profitability. An improved production yield of Nidec Sankyo's optical pick-up units also contributed to profit growth in this business segment.

Operating income in the "other" business segment was ¥689 million, a year-on-year improvement of approximately ¥200 million.

#### (2) Consolidated Financial Position

	Japanese yen (Millions except per share amounts)					
	As of Ju	As of March 31,				
	2006	2005	2006			
Total assets	¥563,170	¥496,498	¥565,970			
Shareholders' equity	266,810	215,525	263,659			
Shareholders' equity to total assets	47.4%	43.4%	46.6%			
Shareholders' equity per share	¥1,844.78	¥1,509.40	¥1,823.12			

#### Note:

1. Number of shares issued and outstanding at end of period (consolidated):

144,629,540 shares at June 30, 2006

142,787,660 shares at June 30, 2005 (after an adjustment to reflect the effect of the stock split discussed below) 144,619,182 shares at March 31, 2006

2. The per-share amounts of shareholders' equity as of June 30, 2005 have been accordingly adjusted to reflect the effect of the stock split. The per-share amounts of shareholders' equity as of June 30, 2005 before the adjustments were \(\frac{\pma}{3}\),018.81.

#### Consolidated Results of Cash Flows

#### Japanese yen (Millions )

	As of June 30,		As of March 31,
	2006	2005	2006
Net cash provided by operating activities	¥16,196	¥9,792	¥55,932
Net cash used in investing activities	(13,002)	(9,646)	(43,975)
Net cash used in financing activities	(9,816)	112	5,344
Cash and cash equivalents at end of period	¥84,571	¥71,336	¥92,079

#### Qualitative information on the financial conditions (consolidated)

As for the changes in the balance sheet, total assets decreased by approximately \$2,800 million from the end of the previous fiscal year as of March 31, 2006. Cash and cash equivalents decreased by approximately \$7,500 million, however, inventory, tangible assets and goodwill approximately increased by \$1,100 million, \$2,300 million and \$1,500 million, respectively. For liabilities, short-term borrowings and current portion of long-term debt decreased by approximately \$6,500 million. Though trade notes and accounts payable increased by approximately 2,900 million, long-term liabilities decreased by approximately \$6,000 million.

Shareholders' equity increased by approximately ¥3,200 million. Shareholders' equity at the end of the quarter was ¥266,810 million and equity ratio improved to 47.4% from 46.6% at the end of the previous quarter.

#### Overview of Cash Flow

The balance of cash and cash equivalents at the end of the quarter was ¥84,571 million, a decrease of ¥758 million from the end of the previous year as of March 31, 2006.

"Cash flow from operating activities" was ¥16,196 million. Net income, depreciation expenses and minority interests in total increased by approximately ¥17,300 million from the previous year as of March 31, 2006. Main expenditure is an increase of inventory by approximately ¥2,300 million.

"Cash flow from investing activities," cash outflow was \$13,002 million. Out of which, payments for capital investment were approximately \$10,500 million. In addition, investment in subsidiaries were approximately \$2,000 million.

"Cash flow from financing activities," cash outflow was ¥9,816 million. The decrease of short-term borrowings was approximately ¥3,700 million and the repayment of long-term debt was approximately ¥2,400 million. Dividends paid was approximately ¥2,900 million.

#### Qualitative information on financial forecasts (consolidated)

Financial forecasts for the year ending March 31, 2007 remain unchanged from the previous ones released on April 25, 2006.

### **Disclaimer Regarding Forward-Looking Statements**

This press release contains forward-looking statements (within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934) about Nidec and its group companies (the Nidec Group). These forward-looking statements are based on the current expectations, assumptions, estimates and projections of the Nidec Group in light of the information currently available to them. These forward-looking statements are subject to various risks and uncertainties. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "may," "will," "expect," "anticipate," "estimate," "plan" or similar words. These statements discuss future expectations, identify strategies, contain projections of results of operations or of the Nidec Group's financial condition, or state other forward-looking information. Known and unknown risks, uncertainties and other factors could cause the actual results to differ materially from those contained in any forward-looking statement. We cannot promise that our expectations expressed in these forward-looking statements will turn out to be correct. Our actual results could be materially different from and worse than our expectations as a result of certain factors, including, but not limited to (i) the Nidec Group's ability to design, develop, mass produce and win acceptance of their products, (ii) general economic conditions in the computer, information technology and related product markets, particularly levels of consumer spending, (iii) exchange rate fluctuations, particularly between the Japanese yen and the U.S. dollar and other currencies in which we make significant sales or in which the Nidec Group's assets and liabilities are denominated, (iv) the Nidec Group's ability to acquire and successfully integrate companies with complementary technologies and product lines, and (v) adverse changes in laws, regulations or economic policies in any of the countries where the Nidec Group has manufacturing operations, especially China.

## **Consolidated balance sheets- Assets**

_	Yen in millions						
_	June 30, 2	2006	March 31,	, 2006	Inc or Dec	June 30,	2005
Current assets:							
Cash and cash equivalents	¥84,571		¥92,079		¥(7,508)	¥71,336	
Trade notes receivable	16,684		15,740		944	17,223	
Trade Accounts receivable	127,049		127,998		(949)	112,743	
Inventories:							
Finished goods	26,894		25,924		970	21,138	
Raw materials	14,383		14,145		238	14,047	
Work in process	15,732		16,662		(930)	14,104	
Project in progress	1,257		893		364	855	
Supplies and other	3,317		2,850		467	3,571	
Prepaid expenses and other							
current assets	15,917		15,256		661	13,990	
Total	305,804	54.3%	311,547	55.0%	(5,743)	269,007	54.2%
Investments and loan receivable:  Marketable securities and other securities investments  Investments in and advances to affiliates	19,990 3,120		21,328 2,868		(1,338)	18,254 2,095	
Total	23,110	4.1	24,196	4.3	(1,086)	20,349	4.1
Property, plant and equipment:							
Land	35,821		36,088		(267)	31,838	
Buildings	89,243		89,039		204	80,460	
Machinery and equipment	208,329		210,108		(1,779)	185,201	
Construction in progress	12,053		8,780		3,273	6,896	
Sub-total	345,446	61.3	344,015	60.8	1,431	304,395	61.3
Less - Accumulated depreciation	(166,967)	(29.6)	(167,787)	(29.6)	820	(150,423)	(30.3)
Total	178,479	31.7	176,228	31.2	2,251	153,972	31.0
Goodwill	45,720	8.1	44,266	7.8	1,454	40,725	8.2
Other non-current assets	10,057	1.8	9,733	1.7	324	12,445	2.5
Total assets	¥563,170	100.0%	¥565,970	100.0%	¥(2,800)	¥496,498	100.0%

# Consolidated balance sheets- Liabilities and shareholders' equity

**equity.....** ¥563,170

_			Ye	Yen in millions						
	June 30	, 2006	March 3	1, 2005	Inc or Dec	June 30,	2005			
Current liabilities:										
Short-term borrowings	¥39,342		¥43,621		¥(4,279)	¥32,504				
Current portion of long-term debt	2,407		4,647		(2,240)	9,369				
Trade notes and accounts payable	111,987		109,053		2,934	98,300				
Other current liabilities	26,725		28,809		(2,084)	26,251				
Total	180,461	32.1%	186,130	32.9%	(5,669)	166,424	33.5%			
Long-term liabilities:										
Long-term debt	32,193		32,134		59	35,394				
Accrued pension and severance										
costs	9,632		9,704		(72)	10,125				
Other long-term liabilities	10,750		11,365		(615)	13,377				
Total	52,575	9.3	53,203	9.4	(628)	58,896	11.9			
Total liabilities	233,036	41.4	239,333	42.3	(6,297)	225,320	45.4			
Minority interest in consolidated										
subsidiaries	63,324	11.2	62,978	11.1	346	55,653	11.2			
Shareholders' equity:										
Common stock	65,669	11.7	65,649	11.6	20	61,720	12.4			
Additional paid-in capital	68,264	12.1	68,240	12.1	24	64,339	13.0			
Retained earnings	132,291	23.5	126,334	22.3	5,957	95,967	19.3			
Accumulated other										
comprehensive income (loss):										
Foreign currency translation										
adjustments	(2,138)		(75)		(2,063)	(8,936)				
Unrealized gains on securities	3,082		3,863		(781)	2,647				
Minimum pension liability										
adjustment	(115)		(115)		-	(56)				
Total comprehensive										
income (loss)	829	0.1	3,673	0.6	(2,844)	(6,345)	(1.3)			
Treasury stock, at cost	(243)	(0.0)	(237)	(0.0)	(6)	(156)	(0.0)			
Total shareholders' equity	266,810	47.4	263,659	46.6	3,151	215,525	43.4			
Total liabilities and shareholders'										

8

100.0% ¥565,970

100.0%

¥(2,800) ¥496,498

100.0%

## Consolidated statements of income

				Yen in 1	millions			
_	Thi	ee months	ended June 3	0,	Increa	se or	For the yea	r ended
<del>-</del>	200	6	200	5	Decre	ease	March 31	, 2006
Net sales	¥145,819	100.0%	¥122,499	100.0%	¥23,320	19.0%	¥536,858	100.0%
Cost of products sold	111,956	76.8	94,602	77.3	17,354	18.3	413,012	76.9
Selling, general and								
administrative expenses	11,216	7.7	11,293	9.2	(77)	(0.7)	41,188	7.7
Research and development								
expenses	7,613	5.2	7,002	5.7	611	8.7	29,232	5.4
Operation expenses	130,785	89.7	112,897	92.2	17,888	15.8	483,432	90.0
Operating income	15,034	10.3	9,602	7.8	5,432	56.6	53,426	10.0
Other income (expense):								
Interest and dividend								
income	562		318		244		1,664	
Interest expenses	(486)		(166)		(320)		(1,362)	
Foreign exchange gain								
(loss), net	(944)		2,224		(3,168)		7,866	
Gain (loss) from derivative								
instruments, net	6		(24)		30		75	
Gain (loss) from marketable								
securities, net	208		31		177		3,869	
Other, net	(352)		(26)		(326)		(1,160)	
Total	(1,006)	(0.7)	2,357	1.9	(3363)	(142.7)	10,952	2.0
Income before provision for								
income taxes	14,028	9.6	11,959	9.7	2,069	17.3	64,378	12.0
Provision for income taxes	(3,128)	(2.1)	(2,344)	(1.9)	(784)	33.4	(15,213)	(2.9)
Income before minority								
interest and equity in								
earnings of affiliated								
companies	10,900	7.5	9,615	7.8	1,285	13.4	49,165	9.1
Minority interest in income								
(loss) of consolidated								
subsidiaries	2,053	1.4	817	0.6	1,236	151.3	8,170	1.5
Equity in net (income) loss								
of affiliated companies	(2)	(0.0)	4	0.0	(6)	(150.0)	46	0.0
Net income	¥8,849	6.1%	¥8,794	7.2%	¥55	0.6%	¥40,949	7.6%

# Consolidated statements of shareholders' equity and comprehensive income (loss)

## For the three months ended June 30, 2006

	,		Ye	n in millions			
_					Accumulated		
			Additional		other	Treasury	
_	Common	stock	paid-in	Retained	comprehensive	stock,	
_	Shares	Amount	capital	earnings	income (loss)	at cost	Total
Balance at March 31, 2006	144,661,292	¥65,649	¥68,240	¥126,334	¥3,673	¥(237)	¥263,659
Comprehensive income:							
Net income				8,849			8,849
Other comprehensive income (loss):							
Foreign currency translation adjustments					(2,063)		(2,063)
Unrealized losses on securities, net of							
reclassification adjustment					(781)		(781)
Minimum pension liability adjustment					-		_
Total comprehensive income							6,005
Dividends paid				(2,892)			(2,892)
Exercise of stock option	11,000	20	24				44
Purchase of treasury stock						(6)	(6)
Balance at June 30, 2006	144,672,292	¥65,669	¥68,264	¥132,291	¥829	¥(243)	¥266,810

# For the three months ended June 30, 2005

<u>-</u>	Yen in millions						
					Accumulated		
			Additional		other	Treasury	
_	Common	stock	paid-in	Retained	comprehensive	stock,	
_	Shares	Amount	capital	earnings	income (loss)	at cost	Total
Balance at March 31, 2005	142,504,926	¥61,180	¥63,799	¥88,954	¥(6,745)	¥(148)	¥207,040
Comprehensive income:							
Net income				8,794			8,794
Other comprehensive income (loss):							
Foreign currency translation adjustments					530		530
Unrealized losses on securities, net of							
reclassification adjustment					(130)		(130)
Minimum pension liability adjustment					-		
Total comprehensive income							9,194
Dividends paid				(1,781)			(1,781)
Conversion of convertible debt	289,452	492	492				984
Exercise of stock option	25,800	48	48				96
Purchase of treasury stock						(8)	(8)
Balance at June 30, 2005	142,820,178	¥61,720	¥64,339	¥95,967	¥(6,345)	¥(156)	¥215,525

## **Consolidated Statement of Cash Flows**

	Japanese yen (Millions)				
	For the period ended June 30,	For the period ended June 30,	Year ended March 31,		
	2006	2005	2006		
Cash flows from operating activities:					
Net income	¥8,849	¥8,794	¥40,949		
Adjustments to reconcile net income to net cash provided by operating activities:	ŕ		,		
Depreciation and amortization	6,363	5,527	26,626		
Loss (gain) on sales and disposal of fixed assets	191	8	123		
Minority interest in income of consolidated subsidiaries	2,053	817	8,170		
Equity in net income of affiliated companies	(2)	4	46		
Foreign currency adjustments		(1,431)	(4,237)		
Changes in operating assets and liabilities:		. , ,	,		
Decrease (increase) in notes and accounts receivable	(799)	(269)	(9,806)		
Decrease (increase) in inventories	(2,335)	(3,763)	(10,256)		
Increase (decrease) in notes and accounts payable	* * * *	3,307	7,943		
Increase (decrease) in accrued income taxes		(2,592)	601		
Other	`.´´	(610)	(4,227)		
Net cash provided by operating activities		9,792	55,932		
Cash flows from investing activities:		. , , , ,			
Additions to property, plant and equipment	(10,514)	(10,926)	(43,185)		
Proceeds from sales of property, plant and equipment	` ' '	255	1,505		
Purchases of marketable securities		(2)	(329)		
Proceeds from sales of marketable securities		63	4,083		
Investments in and advances to affiliates		-	-		
Payments for additional investments in subsidiaries		(97)	(5,283)		
Other	* * * *	1.061	(766)		
Net cash used in investing activities		(9,646)	(43,975)		
Cash flows from financing activities:	(12,002)	(5,5.5)	(10,570)		
Increase (decrease) in short-term borrowings	(3,697)	3,300	13,080		
Proceeds from issuance of long-term debt	` ' '	-	100		
Repayments of long-term debt		(562)	(3,130)		
Proceeds from issuance of new shares		96	454		
Dividends paid		(1,781)	(3,569)		
Other	* * * *	(941)	(1,591)		
Net cash (used in) provided by financing activities		112	5,344		
	(00.5)	0.67	1.667		
Effect of exchange rate changes on cash and cash equivalents		967	4,667		
Net increase (decrease) in cash and cash equivalents		1,225	21,968		
Cash and cash equivalents at beginning of period		70,111	70,111		
Cash and cash equivalents at end of the first quarter	. <u>¥84,571</u>	¥71,336	¥92,079		

# **Segment information**

## 1) Operating Segment Information

_	Yen in millions							
_	Three months ended June 30, 2006  Three months ended June 30, 2005		Increase or decrease					
Net sales:								
Nidec Corporation	¥42,961	17.0%	¥40,361	18.0%	¥2,600	6.4%		
Nidec Electronics (Thailand) Co., Ltd	18,974	7.5	16,969	7.6	2,005	11.8		
Nidec (Zhejiang) Corporation	4,713	1.9	4,276	1.9	437	10.2		
Nidec (Dalian) Limited	12,057	4.8	11,855	5.3	202	1.7		
Nidec Singapore Pte. Ltd	14,183	5.6	14,725	6.6	(542)	(3.7)		
Nidec (H.K.) Co., Ltd	8,224	3.3	5,905	2.6	2,319	39.3		
Nidec Philippines Corporation	10,680	4.2	6,610	2.9	4,070	61.6		
Nidec Sankyo Corporation	21,899	8.7	20,234	9.0	1,665	8.2		
Nidec Copal Corporation	16,815	6.7	11,317	5.0	5,498	48.6		
Nidec Tosok Corporation	5,586	2.2	5,405	2.4	181	3.3		
Nidec Copal Electronics Corporation	5,828	2.3	5,632	2.5	196	3.5		
Nidec Shibaura Corporation	4,415	1.7	4,567	2.0	(152)	(3.3)		
Nidec-Shimpo Corporation	3,132	1.2	2,768	1.2	364	13.2		
Nidec Nissin Corporation	2,782	1.1	3,290	1.5	(508)	(15.4)		
All others	80,343	31.8	70,699	31.5	9,644	13.6		
Sub-total	252,592	100.0%	224,613	100.0%	27,979	12.5		
Adjustments and eliminations	(106,773)	-	(102,114)	-	(4,659)	-		
Consolidated total	¥145,819	-	¥122,499	-	¥23,320	19.0%		

	Yen in millions					
_	Three months ended June 30, 2006		Three months ended June 30, 2005		Increase or decrease	
Operating income:						
Nidec Corporation	¥2,488	16.0%	¥1,921	18.0%	¥567	29.5%
Nidec Electronics (Thailand) Co., Ltd	2,599	16.7	2,082	19.5	517	24.8
Nidec (Zhejiang) Corporation	6	0.0	32	0.3	(26)	(81.3)
Nidec (Dalian) Limited	1,012	6.5	845	7.9	167	19.8
Nidec Singapore Pte. Ltd	414	2.7	216	2.0	198	91.7
Nidec (H.K.) Co., Ltd	82	0.5	90	0.8	(8)	(8.9)
Nidec Philippines Corporation	693	4.5	39	0.4	654	1,676.9
Nidec Sankyo Corporation	2,429	15.6	1,648	15.4	781	47.4
Nidec Copal Corporation	667	4.3	212	2.0	455	214.6
Nidec Tosok Corporation	348	2.2	(254)	(2.4)	602	-
Nidec Copal Electronics Corporation	812	5.2	905	8.5	(93)	(10.3)
Nidec Shibaura Corporation	66	0.4	(8)	(0.1)	74	-
Nidec-Shimpo Corporation	261	1.7	86	0.8	175	203.5
Nidec Nissin Corporation	123	0.8	194	1.9	(71)	(36.6)
All others	3,553	22.9	2,664	25.0	889	33.4
Sub-total	15,553	100.0%	10,672	100.0%	4,881	45.7
Adjustments and eliminations	(519)	-	(1,070)	-	551	
Consolidated total	¥15,034	-	¥9,602	-	¥5,432	56.6%

Note: 1. The operating segments are the segments of Nidec for which separate financial information is available and for which operating profit or loss amounts are evaluated regularly by executive management in deciding how to allocate resources and in assessing performance.

<sup>2.</sup> Segmental profit or loss is determined using the accounting principles in the segment's country of domicile.

## SUPPORT DOCUMENTATION (Three months ended June 30, 2006)

## (1) Business Segment Information

Japanese yen	(Millions)
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	Three months ended June 30, 2006							
	Small precision motors	Mid-size motors	Machinery	Electronic and Optical components	Other	Total	Eliminations/ Corporate	Consolidated
Net sales:								
Customers	¥72,101	¥11,672	¥22,166	¥33,679	¥6,201	¥145,819	¥(-)	¥145,819
Intersegment	36	35	3,010	150	1,082	4,313	(4,313)	-
Total	72,137	11,707	2,5176	33,829	7,283	150,132	(4,313)	145,819
Operating expenses	63,007	11,461	21,117	31,899	6,594	134,078	(3,293)	130,785
Operating income	¥9,130	¥246	¥4,059	¥1,930	¥689	¥16,054	¥(1,020)	¥15,034

#### Japanese yen (Millions)

	Three months ended June 30, 2005							
	Small precision motors	Mid-size motors	Machinery	Electronic and Optical components	Other	Total	Eliminations/ Corporate	Consolidated
Net sales:								
Customers	¥62,745	¥9,420	¥16,002	¥28,806	¥5,526	¥122,499	¥(-)	¥122,499
Intersegment	59	21	3,519	168	812	4,579	(4,579)	-
Total	62,804	9,441	19,521	28,974	6,338	127,078	(4,579)	122,499
Operating expenses	55,318	10,042	17,960	27,379	5,840	116,539	(3,642)	112,897
Operating income	¥7,486	¥(601)	¥1,561	¥1,595	¥498	¥10,539	¥(937)	¥9,602

#### Notes:

- $1. \ Segments \ are \ classified \ based \ on \ similarities \ in \ product \ type, \ product \ attributes, \ and \ production \ and \ sales \ methods.$
- 2. Major products of each business segment:
  - (1) Small precision motors: Small precision DC motors (including spindle motors for HDDs), Small precision fans, brush motors, vibration motors
  - (2) Mid-size motors: Motors for home appliances, automobiles and industrial use
  - (3) Machinery: High-speed press machines, semiconductor production equipment, precision equipment, FA equipment
  - (4) Electronic and Optical components: Electronic components, Optical components
  - (5) Other: Automobile components, pivot assemblies, other components, service etc

#### (2) Sales by Geographic Segment

Yen in millions Three months ended Three months ended Increase or decrease June 30, 2006 June 30, 2005 Japan..... ¥82,226 56.4% ¥68,543 56.0% ¥13,683 20.0% America ..... 1,943 1.3 1,998 (55) (2.8)1.6 11.4 Singapore ..... 16,568 17,262 14.1 (694)(4.0)Thailand..... 16,097 11.0 11,909 9.7 4,188 35.2 1,048 2,742 1.9 1,694 61.9 Philippines ..... 1.4 China ..... 8,661 5.9 6,560 5.4 2,101 32.0 17,582 12.1 14,533 11.8 3,049 21.0 Other.....

¥122,499

100.0%

¥23,320

19.0%

Note: The sales are classified by geographic areas of the seller and the figures exclude intra-segment transactions.

100.0%

¥145,819

#### (3) Sales by Region

Total .....

Yen in millions Three months ended Three months ended Increase or decrease June 30, 2006 June 30, 2005 2.8% (12.6)%North America..... ¥4,128 ¥4,722 3.8% ¥(594) Asia ..... 90,929 62.4 74,842 61.1 16,087 21.5 Other..... 5,509 3.8 4,643 3.8 866 18.7 Overseas sales total..... 100,566 69.0 84,207 68.7 16,359 19.4 Japan..... 45,253 31.0 38,292 31.3 6,961 18.2 ¥145,819 100.0% ¥122,499 100.0% ¥23,320 19.0% Consolidated total .....

Note: Sales by region are classified by geographic areas of the buyer and the figures exclude intra-segment transactions.