1. Financial Highlights and Forecast

(Yen in millions)	FY2009			FY2010				FY2011		FY2012		
(Yen in millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Net Sales	261,525	310,027	571,552	328,755	347,233	675,988	357,291	325,029	682,320	353,540	355,730	709,270
Operating Income	28,643	50,639	79,282	52,973	39,896	92,869	40,767	32,303	73,070	41,723	-24,096	17,627
(Operating Income Ratio)	11.0%	16.3%	13.9%	16.1%	11.5%	13.7%	11.4%	9.9%	10.7%	11.8%	-6.8%	2.5%
Earnings before Provision for Income Taxes	22,833	53,138	75,971	42,829	39,137	81,966	34,587	36,269	70,856	36,577	-23,150	13,427
Net Income	13,788	38,173	51,961	27,014	25,319	52,333	22,529	18,202	40,731	26,199	-18,201	7,998
EPS (Yen)	98.99	274.05	373.04	193.94	181.97	375.91	163.08	133.17	296.25	195.28	-135.91	59.37
Dividend per share (Yen)	25.00	40.00	65.00	40.00	45.00	85.00	45.00	45.00	90.00	45.00	40.00	85.00

(Yen in millions)		FY2	010			FY2	.011		FY2012				
(Yen in millions)	10	2Q	3Q	4Q	10	2Q	3Q	4Q	10	2Q	3Q	4Q	
Net Sales	165,215	163,540	176,016	171,217	176,634	180,657	157,442	167,587	179,021	174,519	169,670	186,060	
Operating Income	27,420	25,553	22,223	17,673	19,847	20,920	13,528	18,775	22,183	19,540	1,303	-25,399	
(Operating Income Ratio)	16.6%	15.6%	12.6%	10.3%	11.2%	11.6%	8.6%	11.2%	12.4%	11.2%	0.8%	-13.7%	
Earnings before Provision for Income Taxes	21,450	21,379	20,238	18,899	18,260	16,327	14,206	22,063	18,334	18,243	1,259	-24,409	
Net Income	13,783	13,231	13,459	11,860	12,210	10,319	9,125	9,077	13,282	12,917	894	-19,095	
EPS (Yen)	98.95	95.00	96.52	85.42	88.20	74.86	66.68	66.34	97.99	97.28	6.60	-141.45	

2. Product Groups Results (Net Sales & Operating Income)

z. 1 Toduct Groups Results	(1401.00	ilos a Opera		/									
(Yen in millions)			FY2009			FY2010			FY2011			FY2012	
(Terriir millions)		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	169,794	184,417	354,211	185,045	163,341	348,386	170,638	160,799	331,437	168,452	151,272	319,724
SITIALI PTECISION MOTORS	OP	28,441	39,144	67,585	38,354	26,078	64,432	27,675	26,541	54,216	32,046	-9,368	22,678
Automotive, Appliance, Commercial	Sales	40,557	53,788	94,345	60,763	102,648	163,411	106,739	101,790	208,529	112,633	135,831	248,464
and Indutrial Products	OP	-112	2,644	2,532	2,890	4,329	7,219	4,970	4,405	9,375	4,927	-2,249	2,678
Machinery	Sales	16,898	31,068	47,966	38,021	39,308	77,329	36,616	28,288	64,904	31,266	32,260	63,526
iviaci ii iei y	OP	617	5,238	5,855	6,276	6,329	12,605	5,105	1,539	6,644	4,089	151,272 -9,368 135,831 -2,249 32,260 2,925 31,761 -11,546 4,606 448	7,014
Electronic & Optical	Sales	30,667	36,574	67,241	40,639	37,729	78,368	39,151	30,226	69,377	37,427	31,761	69,188
Components	OP	1,507	5,187	6,694	7,475	5,585	13,060	5,230	2,022	7,252	3,081	-11,546	-8,465
Others	Sales	3,609	4,180	7,789	4,287	4,207	8,494	4,147	3,926	8,073	3,762	4,606	8,368
Others	OP	69	315	384	649	33	682	414	597	1,011	445	2nd Half 151,272 -9,368 135,831 -2,249 32,260 2,925 31,761 -11,546 4,606 448	893
Eliminations/Corporate	OP	(1,879)	(1,889)	(3,768)	(2,671)	(2,458)	(5,129)	(2,627)	(2,801)	(5,428)	(2,865)	(4,306)	(7,171)

(Yen in millions)			FY2	010			FY2	011		FY2012				
(Yen in millions)		10	2Q	3Q	4Q	10	2Q	3Q	4Q	10	2Q	3Q	4Q	
Small Precision Motors	Sales	94,844	90,201	84,705	78,636	81,834	88,804	78,548	82,251	89,131	79,321	74,513	76,759	
Sitiali Frecision Motors	OP	20,250	18,104	14,546	11,532	13,125	14,550	11,195	15,346	17,825	14,221	2,575	-11,943	
Automotive, Appliance, Commercial	Sales	31,211	29,552	49,832	52,816	54,872	51,867	49,610	52,180	53,973	58,660	61,605	74,226	
and Indutrial Products	OP	1,645	1,245	1,984	2,345	2,476	2,494	1,901	2,504	2,728	2,199	3Q 74,513 2,575	-2,990	
Mashinan	Sales	17,221	20,800	20,025	19,283	19,090	17,526	13,523	14,765	15,704	15,562	15,233	17,027	
Machinery	OP	2,847	3,429	3,280	3,049	2,892	2,213	1,134	405	1,902	2,187	3Q 74,513 2,575 61,605 741 15,233 2,015 16,057 -2,092 2,262 229	910	
Electronic & Optical	Sales	19,692	20,947	19,141	18,588	18,922	20,229	13,783	16,443	18,470	18,957	16,057	15,704	
Components	OP	3,254	4,221	3,416	2,169	2,358	2,872	464	1,558	1,174	1,907	-2,092	-9,454	
Others	Sales	2,247	2,040	2,313	1,894	1,916	2,231	1,978	1,948	1,743	2,019	2,262	2,344	
Others	OP	397	252	230	-197	122	292	246	351	213	232	229	219	
Eliminations/Corporate	OP	(973)	(1,698)	(1,233)	(1,225)	(1,126)	(1,501)	(1,412)	(1,389)	(1,659)	(1,206)	(2,165)	(2,141)	

3. Capital Expenditure, Depreciation, R&D

(Yen in millions)	FY2009			FY2010				FY2011		FY2012		
(Terriir millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Capital Expenditure	9,983	19,376	29,359	28,812	26,198	55,010	19,761	21,685	41,446	34,250	27,118	61,368
Depreciation	15,002	15,378	30,380	15,453	18,740	34,193	17,045	15,511	32,556	17,258	20,997	38,255
R & D	11,540	12,731	24,271	12,909	14,828	27,737	14,939	15,111	30,050	15,387	18,891	34,278

Note Regarding Change in Product Category Name and Regrouping of Products

1. The product category formerly named "General Motors" has been renamed "Automotive, Appliance, Commercial and Industrial products."

2. Nidec Tosok's automobile parts previously grouped into the "Others" category has been reclassified into the "Automotive, Appliance, Commercial and Industrial Products" category.

Also, motor application products previously grouped into the "Electronic and Optical Components" category has been reclassified into the "Small Precision Motors" category.

Financial figures reported in prior years have been retrospectively adjusted to reflect this product regrouping.

3. Our consolidated operating results for prior periods up to and including this 3Q have been retrosectively adjusted to reflect our valuation of the fair values of the assets acquired and the liabilities assumed upon the acquisition of Nidec ASI S.p.A., Avtron Industrial Automation, Inc. and Kinetek Group Inc. We completed our valuation of such assets and liabilities during this 4Q.