1. Financial Highlights and Forecast

(Yen in millions)	FY2008			FY2009				FY2010		FY2011		
(Terrin millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Net Sales	352,786	240,008	592,794	261,525	310,027	571,552	328,755	347,233	675,988	357,291	325,029	682,320
Operating Income	40,348	12,425	52,773	28,643	50,639	79,282	52,973	39,896	92,869	40,767	32,303	73,070
(Operating Income Ratio)	11.4%	5.2%	8.9%	11.0%	16.3%	13.9%	16.1%	11.5%	13.7%	11.4%	9.9%	10.7%
Earnings before Provision for Income Taxes	42,852	5,166	48,018	22,833	53,138	75,971	42,829	39,137	81,966	34,587	36,269	70,856
Net Income	27,840	513	28,353	13,788	38,173	51,961	27,014	25,319	52,333	22,529	18,202	40,731
EPS (Yen)	192.06	5.36	197.42	98.99	274.05	373.04	193.94	181.97	375.91	163.08	133.17	296.25
Dividend per share (Yen)	30.00	30.00	60.00	25.00	40.00	65.00	40.00	45.00	85.00	45.00	45.00	90.00

(Yen in millions)	FY2009					FY2	010		FY2011				
(Terriir Hillinons)	10	2Q	3Q	4Q	10	2Q	3Q	4Q	10	2Q	3Q	4Q	
Net Sales	120,280	141,245	148,562	161,465	165,215	163,540	176,016	171,217	176,634	180,657	157,442	167,587	
Operating Income	10,559	18,084	23,908	26,731	27,420	25,553	22,223	17,673	19,847	20,920	13,528	18,775	
(Operating Income Ratio)	8.8%	12.8%	16.1%	16.6%	16.6%	15.6%	12.6%	10.3%	11.2%	11.6%	8.6%	11.2%	
Earnings before Provision for Income Taxes	9,023	13,810	25,674	27,464	21,450	21,379	20,238	18,899	18,260	16,327	14,206	22,063	
Net Income	5,819	7,969	16,315	21,858	13,783	13,231	13,459	11,860	12,210	10,319	9,125	9,077	
EPS (Yen)	41.78	57.21	117.13	156.92	98.95	95.00	96.52	85.42	88.20	74.86	66.68	66.34	

Pursuant to FASB Accounting Statements Codification (ASC) 205–20, "Presentation of Financial Statements-Discontinued Operations", the results of discontinued operations have been reclassified and presented separately from those of continuing operations as "Loss from discontinued operations." The relevant prior-period statements have been retrospectively adjusted to reflect this reclassification.

2. Product Groups Results (Net Sales & Operating Income)

(Yen in millions)		FY2008			FY2009				FY2010		FY2011		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	187,623	121,263	308,886	156,383	170,498	326,881	169,739	149,359	319,098	157,572	147,614	305,186
SITIALI PTECISIOTI MOLOIS	OP	26,435	9,664	36,099	26,402	36,813	63,215	35,785	24,314	60,099	26,533	25,579	52,112
General Motors	Sales	47,602	29,554	77,156	31,831	41,550	73,381	48,105	89,146	137,251	92,900	85,314	178,214
General Wolors	OP	1,191	-1,729	-538	-859	429	-430	931	2,495	3,426	3,669 2,610	6,279	
Machinery	Sales	38,663	30,772	69,435	16,898	31,068	47,966	38,021	39,308	77,329	36,616	28,288	64,904
iviaci iiriei y	OP	6,177	2,473	8,650	617	5,238	5,855	6,276	6,329	12,605	5,105	2nd Half 147,614 25,579 85,314 2,610	6,644
Electronic & Optical	Sales	63,344	46,386	109,730	44,078	50,467	94,545	55,928	51,765	107,693	52,225	43,355	95,580
Components	OP	7,054	2,972	10,026	3,546	7,514	11,060	10,045	7,359	17,404	6,374	2,988	9,362
Others	Sales	15,554	12,033	27,587	12,335	16,444	28,779	16,962	17,655	34,617	17,978	20,458	38,436
Ollicis	OP	1,410	531	1,941	816	2,534	3,350	2,607	1,857	4,464	1,713	2nd Half 147,614 25,579 85,314 2,610 28,288 1,539 43,355 2,988 20,458 2,388	4,101
Eliminations/Corporate	OP	(1,919)	(1,486)	(3,405)	(1,879)	(1,889)	(3,768)	(2,671)	(2,458)	(5,129)	(2,627)	(2,801)	(5,428)

(Yen in millions)		FY2009					FY2	010		FY2011				
(Terriir millions)		1Q	2Q	3Q	4Q	10	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Small Precision Motors	Sales	71,273	85,110	84,425	86,073	86,884	82,855	77,893	71,466	75,202	82,370	71,942	75,672	
SITIALI PTECISIOTI MOLOIS	OP	10,790	15,612	18,564	18,249	18,827	16,958	13,718	10,596	12,395	14,138	10,887	14,692	
General Motors	Sales	15,704	16,127	18,043	23,507	24,760	23,345	43,063	46,083	48,709	44,191	41,203	44,111	
General Wolors	OP	-652	-207	-34	463	592	339	981	1,514	2,216	1,453	745	1,865	
Machinery	Sales	7,599	9,299	12,173	18,895	17,221	20,800	20,025	19,283	19,090	17,526	13,523	14,765	
Machinery	OP	3	614	1,890	3,348	2,847	3,429	3,280	3,049	2,892	2,213	3Q 71,942 10,887 41,203 745 13,523 1,134 20,385 787 10,389 1,387	405	
Electronic & Optical	Sales	20,099	23,979	25,692	24,775	27,598	28,330	25,948	25,817	25,546	26,679	20,385	22,970	
Components	OP	978	2,568	3,507	4,007	4,671	5,374	4,243	3,116	3,088	3,286	787	2,201	
Others	Sales	5,605	6,730	8,229	8,215	8,752	8,210	9,087	8,568	8,087	9,891	10,389	10,069	
Ollicia	OP	332	484	1,084	1,450	1,456	1,151	1,234	623	382	1,331	3Q 71,942 10,887 41,203 745 13,523 1,134 20,385 787 10,389 1,387	1,001	
Eliminations/Corporate	OP	(892)	(987)	(1,103)	(786)	(973)	(1,698)	(1,233)	(1,225)	(1,126)	(1,501)	(1,412)	(1,389)	

Pursuant to FASB Accounting Statements Codification (ASC) 205-20, "Presentation of Financial Statements-Discontinued Operations", the results of discontinued operations have been reclassified and presented separately from those of continuing operations as "Loss from discontinued operations." The relevant prior-period statements have been retrospectively adjusted to reflect this reclassification.

3. Capital Expenditure, Depreciation, R&D

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(Yen in millions)		FY2008			FY2009			FY2010		FY2011		
(Terriir millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Capital Expenditure	22,758	14,164	36,922	9,983	19,376	29,359	28,812	26,198	55,010	19,761	21,685	41,446
Depreciation	17,170	15,697	32,867	15,002	15,378	30,380	15,453	18,740	34,193	17,045	15,511	32,556
R&D	14,363	12,160	26,523	11,540	12,731	24,271	12,909	14,828	27,737	14,939	15,111	30,050

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