1 Financial Highlights

1. Financial rilgilights												
	IFRS											
(Yen in millions)	FY2020			FY2021			FY2022			FY2023		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Net Sales	751,794	866,270	1,618,064	910,668	1,007,506	1,918,174	1,130,767	1,112,057	2,242,824	1,160,662	1,187,540	2,348,202
Operating Profit	69,174	90,796	159,970	89,144	81,230	170,374	96,368	3,660	100,028	115,731	47,375	163,106
(Operating Profit Ratio)	9.2%	10.5%	9.9%	9.8%	8.1%	8.9%	8.5%	0.3%	4.5%	10.0%	4.0%	6.9%
Profit Before Income Taxes	65,999	86,938	152,937	87,103	82,929	170,032	118,375	2,165	120,540	145,308	57,611	202,919
Profit attributable to owners of the parent	48,778	73,167	121,945	66,612	69,147	135,759	86,649	(41,685)	44,964	106,045	19,342	125,387
EPS (Basic) (Yen)	83.28	124.91	208.19	113.79	118.61	232.40	150.31	(72.19)	78.12	184.55	33.67	218.22
Dividend Per Share (Yen)	30.00	30.00	60.00	30.00	35.00	65.00	35.00	35.00	70.00	35.00	40.00	75.00

	IFRS											
(Yen in millions)		FY2	.021			FY2	2022			FY2	023	
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	447,470	463,198	496,542	510,964	540,369	590,398	568,980	543,077	566,055	594,607	594,026	593,514
Operating Profit	44,555	44,589	44,343	36,887	44,660	51,708	28,036	(24,376)	60,126	55,605	53,547	(6,172)
(Operating Profit Ratio)	10.0%	9.6%	8.9%	7.2%	8.3%	8.8%	4.9%	-4.5%	10.6%	9.4%	9.0%	-1.0%
Profit Before Income Taxes	43,752	43,351	42,307	40,622	56,989	61,386	23,569	(21,404)	86,055	59,253	48,393	9,218
Profit attributable to owners of the parent	33,451	33,161	32,700	36,447	41,321	45,328	17,428	(59,113)	64,023	42,022	39,834	(20,492)
EPS (Basic) (Yen)	57.14	56.65	55.94	62.70	71.50	78.83	30.32	(102.89)	111.42	73.13	69.33	(35.66)

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Sales and Operating Profit	(OP) by	Product Cat	egory											
		IFRS												
(Yen in millions)		FY2020				FY2021			FY2022			FY2023		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	
Small Precision Motors	Sales	223,462	220,136	443,598	205,111	219,796	424,907	226,311	199,022	425,333	207,078	208,596	415,674	
Sitiali Frecision Motors	OP	33,099	33,824	66,923	23,095	19,343	42,438	24,035	2,645	26,680	17,025	20,443	37,468	
Automotive Products	Sales	149,135	208,940	358,075	197,197	220,446	417,643	254,150	265,504	519,654	282,176	298,733	580,909	
Automotive Products	OP	4,397	15,129	19,526	8,337	2,338	10,675	5,463	(47,754)	(42,291)	16,363	(47,555)	(31,192)	
Appliance, Commercial and	Sales	273,334	328,277	601,611	378,021	408,567	786,588	453,396	460,590	913,986	479,663	486,419	966,082	
Industrial Products	OP	22,022	31,003	53,025	40,528	37,639	78,167	38,292	32,525	70,817	58,624	56,250	114,874	
Machinery	Sales	74,650	75,925	150,575	95,365	120,223	215,588	153,365	143,117	296,482	146,445	153,008	299,453	
iviacilinery	OP	12,323	14,041	26,364	19,446	21,786	41,232	27,959	17,526	45,485	23,384	21,041	44,425	
Electronic & Optical Components	Sales	29,607	31,217	60,824	33,146	36,553	69,699	41,501	41,510	83,011	42,986	38,853	81,839	
Electronic & Optical Components	OP	3,317	2,998	6,315	4,446	6,583	11,029	7,694	5,888	13,582	7,823	2nd Half 208,596 20,443 298,733 (47,555) 486,419 56,250 153,008 21,041 38,853 5,391 1,931 110	13,214	
Others	Sales	1,606	1,775	3,381	1,828	1,921	3,749	2,044	2,314	4,358	2,314	1,931	4,245	
Others	OP	181	210	391	191	143	334	229	245	474	239	2nd Half 208,596 20,443 298,733 (47,555) 486,419 56,250 153,008 21,041 38,853 5,391	349	
Eliminations/Corporate	OP	(6,165)	(6,409)	(12,574)	(6,899)	(6,602)	(13,501)	(7,304)	(7,415)	(14,719)	(7,727)	(8,305)	(16,032)	

	IFRS												
(Yen in millions)  Small Precision Motors		FY2021					FY2	2022		FY2023			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Cmall Draginian Matera	Sales	101,306	103,805	116,114	103,682	111,122	115,189	107,471	91,551	95,760	111,318	112,013	96,583
SITIALI FIECISIOTI WOLOIS	OP	12,305	10,790	14,031	5,312	13,030	11,005	4,882	(2,237)	6,001	11,024	3Q	7,451
Automotive Products	Sales	97,747	99,450	103,921	116,525	113,280	140,870	140,359	125,145	137,600	144,576	151,990	146,743
Automotive Froducts	OP	4,892	3,445	2,492	(154)	(32)	5,495	(8,025)	(39,729)	11,028	5,335	6,104	(53,659)
Appliance, Commercial and	Sales	186,432	191,589	197,757	210,810	222,686	230,710	227,908	232,682	238,879	240,784	237,528	248,891
Industrial Products	OP	19,619	20,909	17,388	20,251	17,903	20,389	20,631	11,894	30,905	27,719	27,358	28,892
Machinery	Sales	44,651	50,714	58,889	61,334	73,090	80,275	69,556	73,561	70,770	75,675	71,683	81,325
Macrimery	OP	8,609	10,837	10,633	11,153	13,353	14,606	10,588	6,938	11,044	12,340	8,192	12,849
Flactures & Oation Community	Sales	16,417	16,729	18,842	17,711	19,235	22,266	22,612	18,898	21,858	21,128	19,768	19,085
Electronic & Optical Components	OP	2,302	2,144	2,903	3,680	3,453	4,241	4,584	1,304	4,213	3,610	3,203	2,188
Others	Sales	917	911	1,019	902	956	1,088	1,074	1,240	1,188	1,126	1,044	887
Others	OP	88	103	133	10	84	145	79	166	166	73	36	74
Eliminations/Corporate	OP	(3,260)	(3,639)	(3,237)	(3,365)	(3,131)	(4,173)	(4,703)	(2,712)	(3,231)	(4,496)	(4,338)	(3,967)

NIDEC adopts the provisions of IFRS 3 "Business Combinations".

During the three months ended March 31, 2024, NIDEC completed its valuation of the assets acquired and the liabilities assume d upon the share acquisition of PAMA S.p.A.. NIDEC's consolidated financial statements for the year ended March 31, 2023 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

During the three months ended March 31, 2024, NIDEC completed its valuation of the assets acquired and the liabilities assume d upon the share acquisition of Midori Precisions Co., Ltd.. NIDEC's consolidated financial statements for the year ended March 31, 2023 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional

NIDEC's consolidated statements of financial position based on provisional management estimation as of March 31, 2024.

## 3 Capital Expenditure Depreciation R&D

o. Outpital Experiation, Ned												
(Yen in millions)	IFRS											
	FY2020			FY2021			FY2022			FY2023		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Capital Expenditure	47,529	41,382	88,911	44,657	53,923	98,580	66,649	71,165	137,814	54,634	57,415	112,049
Depreciation	47,990	48,812	96,802	50,350	54,582	104,932	58,320	61,276	119,596	61,815	69,775	131,590
R&D	31,242	36,038	67,280	37,739	40,276	78,015	38,742	42,595	81,337	40,845	40,210	81,055