| (Yen in millions) | IFRS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2017 |  |  | FY2018 |  |  | FY2019 |  |  | FY2020 |  |  |
|  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half(e) | 2nd Half(e) | Full Year(e) |
| Net Sales | 708,818 | 750,221 | 1,459,039 | 755,447 | 719,989 | 1,475,436 | 751,277 | 783,523 | 1,534,800 | 700,000 | 800,000 | 1,500,000 |
| Operating Profit | 82,213 | 83,690 | 165,903 | 96,168 | 33,054 | 129,222 | 61,787 | 47,300 | 109,087 | 55,000 | 70,000 | 125,000 |
| (Operating Profit Ratio) | 11.6\% | 11.2\% | 11.4\% | 12.7\% | 4.6\% | 8.8\% | 8.2\% | 6.0\% | 7.1\% | 7.9\% | 8.8\% | 8.3\% |
| Profit Before Income Taxes | 76,341 | 86,919 | 163,260 | 95,743 | 34,087 | 129,830 | 63,330 | 42,361 | 105,691 | 55,000 | 70,000 | 125,000 |
| Profit attributable to owners of the parent | 59,421 | 71,413 | 130,834 | 78,428 | 31,532 | 109,960 | 27,227 | 31,607 | 58,834 | 40,000 | 60,000 | 100,000 |
| EPS (Basic) (Yen) * | 100.35 | 120.61 | 220.96 | 132.92 | 53.57 | 186.49 | 46.25 | 53.73 | 99.98 | 68.29 | 102.43 | 170.72 |
| Dividend Per Share (Yen)* | 22.50 | 25.00 | 47.50 | 25.00 | 27.50 | 52.50 | 27.50 | 30.00 | 57.50 | 30.00 | 30.00 | 60.0 |


| (Yen in millions) | IFRS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2018 |  |  |  | FY2019 |  |  |  | FY2020 |  |  |  |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Net Sales | 372,223 | 383,224 | 366,966 | 353,023 | 360,874 | 390,403 | 408,331 | 375,192 | 336,876 |  |  |  |
| Operating Profit | 45,693 | 50,475 | 28,354 | 4,700 | 27,632 | 34,155 | 31,628 | 15,672 | 28,112 |  |  |  |
| (Operating Profit Ratio) | 12.3\% | 13.2\% | 7.7\% | 1.3\% | 7.7\% | 8.7\% | 7.7\% | 4.2\% | 8.3\% |  |  |  |
| Profit Before Income Taxes | 45,888 | 49,855 | 30,480 | 3,607 | 30,935 | 32,395 | 29,932 | 12,429 | 27,730 |  |  |  |
| Profit attributable to owners of the parent | 37,287 | 41,141 | 24,414 | 7,118 | 3,284 | 23,943 | 22,249 | 9,358 | 20,284 |  |  |  |
| EPS (Basic) (Yen)* | 63.16 | 69.76 | 41.48 | 12.09 | 5.58 | 40.67 | 37.80 | 15.93 | 34.63 |  |  |  |

*Adjusted based on the 2-for-1 split implemented as of April 1, 2020. "EPS" and "Dividends" are expressed assuming that the stock split occurred at the beginning of FY2017.
2. Sales and Operating Profit (OP) by Product Category

| (Yen in millions) |  | IFRS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY2017 |  |  | FY2018 |  |  | FY2019 |  |  | FY2020 |  |  |
|  |  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year |
| Small Precision Motors | $\begin{aligned} & \text { Sales } \\ & \text { OP } \end{aligned}$ | $\begin{array}{r} \hline 220,474 \\ 36,142 \end{array}$ | $\begin{array}{r} \hline 231,902 \\ 36,572 \end{array}$ | $\begin{array}{r} \hline 452,376 \\ 72,714 \end{array}$ | $\begin{array}{r} \hline 228,955 \\ 37,098 \end{array}$ | $\begin{array}{r} \hline 212,512 \\ 17,458 \end{array}$ | $\begin{array}{r} \hline 441,467 \\ 54,556 \end{array}$ | $\begin{array}{r} \hline 219,810 \\ 24,989 \end{array}$ | $\begin{array}{r} \hline 204,478 \\ 20,127 \end{array}$ | $\begin{array}{r} \hline 424,288 \\ 45,116 \end{array}$ |  |  |  |
| Automotive Products | $\begin{array}{\|l\|} \hline \text { Sales } \\ \text { OP } \\ \hline \end{array}$ | $\begin{array}{r} \hline 140,499 \\ 18,832 \\ \hline \end{array}$ | $\begin{array}{r} \hline 154,861 \\ 20,141 \\ \hline \end{array}$ | $\begin{array}{r} \hline 295,360 \\ 38,973 \\ \hline \end{array}$ | $\begin{array}{r} \hline 151,904 \\ 22,895 \\ \hline \end{array}$ | $\begin{array}{r} \hline 145,394 \\ 10,005 \\ \hline \end{array}$ | $\begin{array}{r} \hline 297,298 \\ 32,900 \\ \hline \end{array}$ | $\begin{array}{r} \hline 150,832 \\ 13,582 \\ \hline \end{array}$ | $\begin{array}{r} \hline 182,409 \\ 8,143 \\ \hline \end{array}$ | $\begin{array}{r} \hline 333,241 \\ 21,725 \end{array}$ |  |  |  |
| Appliance, Commercial and Industrial Products | $\begin{array}{\|l\|} \hline \text { Sales } \\ \text { OP } \\ \hline \end{array}$ | $\begin{array}{r} \hline 243,001 \\ 19,561 \end{array}$ | $\begin{array}{r} \hline 246,590 \\ 19,290 \end{array}$ | $\begin{array}{r} \hline 489,591 \\ 38,851 \end{array}$ | $\begin{array}{r} \hline 249,991 \\ 26,261 \end{array}$ | $\begin{array}{r} \hline 245,441 \\ 7,800 \\ \hline \end{array}$ | $\begin{array}{r} \hline 495,432 \\ 34,061 \end{array}$ | $\begin{array}{r} \hline 270,580 \\ 18,615 \end{array}$ | $\begin{array}{r} \hline 292,024 \\ 15,325 \end{array}$ | $\begin{array}{r} \hline 562,604 \\ 33,940 \end{array}$ |  |  |  |
| Machinery | $\begin{aligned} & \text { Sales } \\ & \text { OP } \end{aligned}$ | $\begin{aligned} & 67,849 \\ & 12,438 \end{aligned}$ | $\begin{aligned} & 78,712 \\ & 14,809 \end{aligned}$ | $\begin{array}{r} \hline 146,561 \\ 27,247 \end{array}$ | $\begin{aligned} & 85,413 \\ & 15,945 \end{aligned}$ | $\begin{array}{r} \hline 78,553 \\ 6,384 \end{array}$ | $\begin{array}{r} \hline 163,966 \\ 22,329 \end{array}$ | $\begin{aligned} & \hline 76,980 \\ & 11,189 \end{aligned}$ | $\begin{aligned} & \hline 72,760 \\ & 10,549 \end{aligned}$ | $\begin{array}{r} \hline 149,740 \\ 21,738 \\ \hline \end{array}$ |  |  |  |
| Electronic \& Optical Components | $\begin{aligned} & \text { Sales } \\ & \text { OP } \end{aligned}$ | $\begin{array}{r} 34,997 \\ 5,531 \end{array}$ | $\begin{array}{r} 35,979 \\ 4,189 \end{array}$ | $\begin{array}{r} 70,976 \\ 9,720 \end{array}$ | $\begin{array}{r} 36,968 \\ 4,118 \end{array}$ | $\begin{array}{r} 35,704 \\ 752 \end{array}$ | $\begin{array}{r} 72,672 \\ 4,870 \end{array}$ | $\begin{array}{r} \hline 30,805 \\ 2,388 \end{array}$ | $\begin{array}{r} 29,591 \\ 813 \end{array}$ | $\begin{array}{r} \hline 60,396 \\ 3,201 \end{array}$ |  |  |  |
| Others | $\begin{array}{\|l\|} \hline \text { Sales } \\ \text { OP } \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,998 \\ 281 \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,177 \\ 293 \\ \hline \end{array}$ | $\begin{array}{r} 4,175 \\ 574 \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,216 \\ 371 \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,385 \\ 308 \\ \hline \end{array}$ | $\begin{array}{r} \hline 4,601 \\ 679 \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,270 \\ 332 \\ \hline \end{array}$ | $\begin{array}{r} 2,261 \\ 280 \\ \hline \end{array}$ | $\begin{array}{r} \hline 4,531 \\ 612 \\ \hline \end{array}$ |  |  |  |
| Eliminations/Corporate | OP | $(10,572)$ | $(11,604)$ | $(22,176)$ | $(10,520)$ | $(9,653)$ | $(20,173)$ | $(9,308)$ | $(7,937)$ | $(17,245)$ |  |  |  |


| (Yen in millions) |  | IFRS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY2018 |  |  |  | FY2019 |  |  |  | FY2020 |  |  |  |
|  |  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Small Precision Motors | Sales OP | $\begin{array}{r} 106,333 \\ 16,542 \end{array}$ | $\begin{array}{r} \hline 122,622 \\ 20,556 \end{array}$ | $\begin{array}{r} \hline 114,298 \\ 14,878 \end{array}$ | $\begin{array}{r} \hline 98,214 \\ 2,580 \\ \hline \end{array}$ | $\begin{array}{r} 108,006 \\ 10,494 \end{array}$ | $\begin{array}{r} \hline 111,804 \\ 14,495 \end{array}$ | $\begin{array}{r} 115,122 \\ 15,548 \end{array}$ | $\begin{array}{r} 89,356 \\ 4,579 \end{array}$ | $\begin{array}{r} 104,418 \\ 14,283 \\ \hline \end{array}$ |  |  |  |
| Automotive Products | Sales OP | $\begin{aligned} & \hline 77,181 \\ & 10,905 \end{aligned}$ | $\begin{aligned} & \hline 74,723 \\ & 11,990 \end{aligned}$ | $\begin{array}{r} \hline 71,862 \\ 5,702 \end{array}$ | $\begin{array}{r} \hline 73,532 \\ 4,303 \\ \hline \end{array}$ | $\begin{array}{r} \hline 75,488 \\ 6,767 \end{array}$ | $\begin{array}{r} \hline 75,344 \\ 6,815 \end{array}$ | $\begin{array}{r} \hline 92,189 \\ 4,547 \end{array}$ | $\begin{array}{r} 90,220 \\ 3,596 \end{array}$ | $\begin{array}{r} 56,797 \\ 61 \end{array}$ |  |  |  |
| Appliance, Commercial and Industrial Products | Sales OP | $\begin{array}{r} \hline 127,016 \\ 13,163 \end{array}$ | $\begin{array}{r} \hline 122,975 \\ 13,098 \end{array}$ | $\begin{array}{r} \hline 120,860 \\ 4,763 \end{array}$ | $\begin{array}{r} \hline 124,581 \\ 3,037 \end{array}$ | $\begin{array}{r} \hline 123,009 \\ 8,675 \end{array}$ | $\begin{array}{r} \hline 147,571 \\ 9,940 \end{array}$ | $\begin{array}{r} \hline 147,000 \\ 8,523 \end{array}$ | $\begin{array}{r} \hline 145,024 \\ 6,802 \end{array}$ | $\begin{array}{r} \hline 125,096 \\ 8,967 \end{array}$ |  |  |  |
| Machinery | Sales OP | $\begin{array}{r} \hline 42,616 \\ 8,200 \end{array}$ | $\begin{array}{r} \hline 42,797 \\ 7,745 \end{array}$ | $\begin{array}{r} \hline 39,533 \\ 5,469 \end{array}$ | $\begin{array}{r} \hline 39,020 \\ 915 \\ \hline \end{array}$ | $\begin{array}{r} 38,086 \\ 5,307 \end{array}$ | $\begin{array}{r} \hline 38,894 \\ 5,882 \end{array}$ | $\begin{array}{r} \hline 38,233 \\ 6,022 \end{array}$ | $\begin{array}{r} 34,527 \\ 4,527 \\ \hline \end{array}$ | $\begin{array}{r} 35,729 \\ 6,181 \end{array}$ |  |  |  |
| Electronic \& Optical Components | Sales OP | $\begin{array}{r} 17,987 \\ 1,955 \end{array}$ | $\begin{array}{r} 18,981 \\ 2,163 \end{array}$ | $\begin{array}{r} \hline 19,198 \\ 2,354 \end{array}$ | $\begin{aligned} & \hline 16,506 \\ & -1,602 \end{aligned}$ | $\begin{array}{r} 15,170 \\ 1,291 \end{array}$ | $\begin{array}{r} 15,635 \\ 1,097 \end{array}$ | $\begin{array}{r} \hline 14,595 \\ 957 \end{array}$ | $\begin{array}{r} \hline 14,996 \\ -144 \end{array}$ | $\begin{array}{r} 14,086 \\ 1,496 \end{array}$ |  |  |  |
| Others | Sales OP | $\begin{array}{r} 1,090 \\ 192 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,126 \\ 179 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,215 \\ 182 \\ \hline \end{array}$ | $\begin{array}{r\|} \hline 1,170 \\ 126 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,115 \\ 188 \end{array}$ | $\begin{array}{r} \hline 1,155 \\ 144 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,192 \\ 178 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,069 \\ 102 \end{array}$ | $\begin{array}{r} 750 \\ 84 \\ \hline \end{array}$ |  |  |  |
| Eliminations/Corporate | OP | $(5,264)$ | $(5,256)$ | $(4,994)$ | $(4,659)$ | $(5,090)$ | $(4,218)$ | $(4,147)$ | $(3,790)$ | $(2,960)$ |  |  |  |

Note:
Nidec Corporation adopts the provisions of IFRS 3 "Business Combinations." During the three months ended June 30, 2020, NIDEC completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of Embraco and Roboteq, Inc. in the previous fiscal year. Furthermore, during the three months ended June 30, 2020, NIDEC partially completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of OMRON Automotive Electronics Co. Ltd. (currently, Nidec Mobility Corporation) in the previous fiscal year. NIDEC's consolidated financial statements for the year ended March 31,2020 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination. Of the assets acquired and the liabilities assumed upon the acquisitions of companies in the year ended March 31, 2020 and the three months ended June 30, 2020,
3. Capital Expenditure, Depreciation, R\&D

| (Yen in millions) | IFRS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2017 |  |  | FY2018 |  |  | FY2019 |  |  | FY2020 |  |  |
|  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half(e) | 2nd Half(e) | Full Year(e) |
| Capital Expenditure | 41,841 | 49,000 | 90,841 | 57,165 | 63,390 | 120,555 | 71,732 | 61,194 | 132,926 | 80,000 | 60,000 | 140,000 |
| Depreciation | 33,071 | 35,626 | 68,697 | 33,874 | 36,863 | 70,737 | 39,775 | 47,081 | 86,856 | 43,000 | 47,000 | 90,000 |
| R \& D | 26,789 | 28,649 | 55,438 | 28,888 | 34,024 | 62,912 | 37,053 | 41,577 | 78,630 | 40,000 | 45,000 | 85,000 |

