1. Financial Highlights

	IFRS											
(Yen in millions)		FY2017			FY2018			FY2019			FY2020	
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)
Net Sales	708,818	750,221	1,459,039	755,447	719,989	1,475,436	751,277	783,523	1,534,800	700,000	800,000	1,500,000
Operating Profit	82,213	83,690	165,903	96,168	33,054	129,222	61,787	47,300	109,087	55,000	70,000	125,000
(Operating Profit Ratio)	11.6%	11.2%	11.4%	12.7%	4.6%	8.8%	8.2%	6.0%	7.1%	7.9%	8.8%	8.3%
Profit Before Income Taxes	76,341	86,919	163,260	95,743	34,087	129,830	63,330	42,361	105,691	55,000	70,000	125,000
Profit attributable to owners of the parent	59,421	71,413	130,834	78,428	31,532	109,960	27,227	31,607	58,834	40,000	60,000	100,000
EPS (Basic) (Yen) *	100.35	120.61	220.96	132.92	53.57	186.49	46.25	53.73	99.98	68.29	102.43	170.72
Dividend Per Share (Yen)*	22.50	25.00	47.50	25.00	27.50	52.50	27.50	30.00	57.50	30.00	30.00	60.0

	IFRS											
(Yen in millions)		FY2	018			FY2	019		FY2020			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	372,223	383,224	366,966	353,023	360,874	390,403	408,331	375,192	336,876			
Operating Profit	45,693	50,475	28,354	4,700	27,632	34,155	31,628	15,672	28,112			
(Operating Profit Ratio)	12.3%	13.2%	7.7%	1.3%	7.7%	8.7%	7.7%	4.2%	8.3%			
Profit Before Income Taxes	45,888	49,855	30,480	3,607	30,935	32,395	29,932	12,429	27,730			
Profit attributable to owners of the parent	37,287	41,141	24,414	7,118	3,284	23,943	22,249	9,358	20,284			
EPS (Basic) (Yen)*	63.16	69.76	41.48	12.09	5.58	40.67	37.80	15.93	34.63			

*Adjusted based on the 2-for-1 split implemented as of April 1, 2020. "EPS" and "Dividends" are expressed assuming that the stock split occurred at the beginning of FY2017.

							IFF	RS						
(Yen in millions)		FY2017				FY2018			FY2019			FY2020		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year 441,467 54,556 297,298 32,900 495,432 34,061 163,966 22,329 72,672 4,870 4,601 679	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	
Small Precision Motors	Sales	220,474	231,902	452,376	228,955	212,512	441,467	219,810	204,478	424,288				
	OP	36,142	36,572	72,714	37,098	17,458	54,556	24,989	20,127	45,116				
Automotive Products	Sales	140,499	154,861	295,360	151,904	145,394	297,298	150,832	182,409	333,241				
	OP	18,832	20,141	38,973	22,895	10,005	32,900	13,582	8,143	21,725				
Appliance, Commercial and Industrial Products	Sales	243,001	246,590	489,591	249,991	245,441	495,432	270,580	292,024	562,604				
	OP	19,561	19,290	38,851	26,261	7,800	34,061	18,615	15,325	33,940				
Machinery	Sales	67,849	78,712	146,561	85,413	78,553	163,966	76,980	72,760	149,740				
Machinery	OP	12,438	14,809	27,247	15,945	6,384	22,329	11,189	10,549	21,738				
Electronic & Optical Components	Sales	34,997	35,979	70,976	36,968	35,704	72,672	30,805	29,591	60,396				
	OP	5,531	4,189	9,720	4,118	752	4,870	2,388	813	3,201				
Others	Sales	1,998	2,177	4,175	2,216	2,385	4,601	2,270	2,261	4,531				
	OP	281	293	574	371	308	679	332	280	612				
Eliminations/Corporate	OP	(10,572)	(11,604)	(22,176)	(10,520)	(9,653)	(20,173)	(9,308)	(7,937)	(17,245)				

2. Sales and Operating Profit (OP) by Product Category

		IFRS											
(Yen in millions)			018		FY2	019		FY2020					
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Small Draginian Matara	Sales	106,333	122,622	114,298	98,214	108,006	111,804	115,122	89,356	104,418			
Small Precision Motors	OP	16,542	20,556	14,878	2,580	10,494	14,495	15,548	4,579	14,283			
Automotive Products	Sales	77,181	74,723	71,862	73,532	75,488	75,344	92,189	90,220	56,797			
	OP	10,905	11,990	5,702	4,303	6,767	6,815	4,547	3,596	61			
Appliance, Commercial and	Sales	127,016	122,975	120,860	124,581	123,009	147,571	147,000	145,024	125,096			
Industrial Products	OP	13,163	13,098	4,763	3,037	8,675	9,940	8,523	6,802	8,967			
Machinery	Sales	42,616	42,797	39,533	39,020	38,086	38,894	38,233	34,527	35,729			
Machinery	OP	8,200	7,745	5,469	915	5,307	5,882	6,022	4,527	6,181			
Electronic & Optical Components	Sales	17,987	18,981	19,198	16,506	15,170	15,635	14,595	14,996	14,086			
	OP	1,955	2,163	2,354	-1,602	1,291	1,097	957	-144	1,496			
Othera	Sales	1,090	1,126	1,215	1,170	1,115	1,155	1,192	1,069	750			
Others	OP	192	179	182	126	188	144	178	102	84			
Eliminations/Corporate	OP	(5,264)	(5,256)	(4,994)	(4,659)	(5,090)	(4,218)	(4,147)	(3,790)	(2,960)			

Note:

Nidec Corporation adopts the provisions of IFRS 3 "Business Combinations." During the three months ended June 30, 2020, NIDEC completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of Embraco and Roboteq, Inc. in the previous fiscal year. Furthermore, during the three months ended June 30, 2020, NIDEC partially completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of the assets acquired and the liabilities assumed upon the acquisition of OMRON Automotive Electronics Co. Ltd. (currently, Nidec Mobility Corporation) in the previous fiscal year. NIDEC's consolidated financial statements for the year ended March 31, 2020 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination. Of the assets acquired and the liabilities assumed upon the acquisitions of companies in the year ended March 31, 2020 and the three months ended June 30, 2020,

Capital Expenditure, Depreciation, I	R&D
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(Yen in millions)		IFRS											
	FY2017			FY2018			FY2019			FY2020			
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)	
Capital Expenditure	41,841	49,000	90,841	57,165	63,390	120,555	71,732	61,194	132,926	80,000	60,000	140,000	
Depreciation	33,071	35,626	68,697	33,874	36,863	70,737	39,775	47,081	86,856	43,000	47,000	90,000	
R & D	26,789	28,649	55,438	28,888	34,024	62,912	37,053	41,577	78,630	40,000	45,000	85,000	

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